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EFFECTIVE DATE

11/26/50

ARTICLES OF INCORPORATION

Article I. Name

The name of this Florida not-for-profit corporation is: Cuba Property Rights Initiative Inc.

Article IL. Address

The street and mailing address of the Corporation's initial principal office is: Cuba Property Rights Initiative Inc. c/o 806 Douglas Road, Suite 625 Coral Gables FL 33134

Article III. Purpose

The Corporation is organized pursuant to the provisions of the Florida Not For Profit Corporation Act. It is organized, and at all times shall operate, exclusively for carrying on exempt function activities within the meaning of Section 527 of the Internal Revenue Code of 1986, as amended, as may be determined from time to time by the Board of Directors. The Corporation shall not purchase, create or participate in any broadcast or public communication which promotes, attacks, supports or opposes a candidate for public office. The Corporation shall further not engage in voter identification or "get out the vote" activities in connection with any election for public office. The Corporation may engage in activities expressly permitted by Section 527 organizations, the laws and regulations issued by the IRS, the Federal Election Campaign Act of 1971, as amended by the Bipartisan Campaign Reform Act of 2002 and the regulations and advisory opinions of the Federal Election Commission.

Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is: Javier Garcia-Bengochea Nicolas J. Gutierrez, Jr. Carlos A. Zarraluqui



The affairs of the Corporation shall be managed by a Board of Directors consisting of no issi than three directors. The number of directors may be increased or decreased from time to fine in accordance with the Bylaws of the Corporation, but may never be less than three. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by law.

Gutierrez, Zarraluqui & Franco, LLP Douglas Entrance, South Tower 806 Douglas Road, Suite 625 Coral Gables, FL 33134 (305) 856-5200

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Article V. Membership

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The Corporation shall have no members.

Article VI. Limitations

No part of the net earnings of the Corporation shall inure to the benefit of (or be distributable to) its directors, officers, members or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of any of its purposes.

Article VII. Registered Agent

The name and address of the registered agent of the Corporation is: Nicolas J. Gutierrez, Jr. 806 Douglas Road, Suite 625 Coral Gables, FL 33134

Article VIII. Incorporator

The name and address of the incorporator is: Gutierrez, Zarrahuqui & Franco, LLP 806 Douglas Road, Suite 625 Coral Gables, FL 33134

Article IX. Dissolution

Upon the dissolution or winding up of the Corporation, the assets remaining after payment (or provision for payment) of the Corporation's debts and liabilities shall be distributed pursuant to the Corporation's plan of distribution of assets.

Article X. Corporate Existence

The corporate existence of the Corporation shall begin effective as of March 29, 2011.

The authorized representative of the incorporator executed these Articles of Incorporation on March 29, 2011.

Gutierrez, Zarraluqui & Franco, LLP by D. Urrego as attorney-in -fact

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CERTIFICATE OF DESIGNATION REGISTERED AGENT/OFFICE

CORPORATION: Cuba Property Rights Initiative Inc.

REGISTERED AGENT/OFFICE:

Nicolas J. Gutierrez, Jr. 806 Douglas Road, Suite 625 Coral Gables, FL 33134

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

Nicolas J. Gutierrez by D. Urrego as attorney-in-fact

Date: March 29, 2011

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