

Florida Department of State  
Division of Corporations  
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To:

Division of Corporations  
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Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (561)694-8107  
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FLORIDA PROFIT/NON PROFIT CORPORATION

Cuba Property Rights PAC, Inc.

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DIVISION OF CORPORATIONS

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EFFECTIVE DATE  
3/29/11

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## ARTICLES OF INCORPORATION

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### Article I. Name

The name of this Florida not-for-profit corporation is:  
Cuba Property Rights PAC, Inc.

### Article II. Address

The street and mailing address of the Corporation's initial principal office is:  
Cuba Property Rights PAC, Inc.  
Douglas Entrance, South Tower  
806 Douglas Road, Suite 625  
Coral Gables FL 33134

### Article III. Purpose

The Corporation is organized exclusively to engage in all lawful acts or activities for which Florida not-for-profit corporations may be organized, including influencing or attempting to influence the selection, nomination, election or appointment of any individual to any Federal, State or local public office or office in a political organization or the election of Presidential or Vice-Presidential electors, whether or not such individual or electors are selected, nominated, elected or appointed.

### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:

Javier Garcia-Bengochea  
Nicolas J. Gutierrez, Jr.  
Carlos A. Zarraluqui

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than three directors. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation, but may never be less than three. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by law.

### Article V. Membership

All persons interested in the purposes of the Corporation are eligible for membership in the Corporation if they are capable of contributing to the achievement of those purposes and the effective operation of the Corporation, and if they comply with the requirements established from time to time in the Bylaws. Members shall have no voting rights or other rights except as provided in the Bylaws.

Gutierrez, Zarraluqui & Franco, LLP  
Douglas Entrance, South Tower  
806 Douglas Road, Suite 625  
Coral Gables FL 33134  
305-856-5200

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Article VI. Limitations

No part of the net earnings of the Corporation shall inure to the benefit of (or be distributable to) its directors, officers, members or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of any of its purposes.

Article VII. Registered Agent

The name and address of the registered agent of the Corporation is:

Nicolas J. Gutierrez, Jr.  
Douglas Entrance, South Tower  
806 Douglas Road, Suite 625  
Coral Gables FL 33134

Article VIII. Incorporator

The name and address of the incorporator is:

Gutierrez, Zarraluqui & Franco, LLP  
Douglas Entrance, South Tower  
806 Douglas Road, Suite 625  
Coral Gables FL 33134

Article IX. Dissolution

Upon the dissolution or winding up of the Corporation, the assets remaining after payment (or provision for payment) of the Corporation's debts and liabilities shall be distributed pursuant to the Corporation's plan of distribution of assets.

Article X. Corporate Existence

The corporate existence of the Corporation shall begin effective as of March 29, 2011.

The authorized representative of the incorporator executed these Articles of Incorporation on March 29, 2011.

  
GUTIERREZ, ZARRALUQUI & FRANCO, LLP

by Diana Urrego as attorney-in-fact

Gutierrez, Zarraluqui & Franco, LLP  
Douglas Entrance, South Tower  
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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

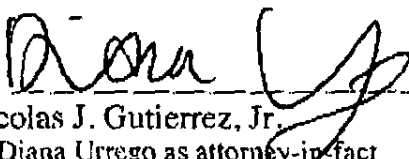
**CORPORATION:**

Cuba Property Rights PAC, Inc.

**REGISTERED AGENT/OFFICE:**

Nicolas J. Gutierrez, Jr.  
Douglas Entrance, South Tower  
806 Douglas Road, Suite 625  
Coral Gables FL 33134

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

  
\_\_\_\_\_  
Nicolas J. Gutierrez, Jr.  
by Diana Urrego as attorney-in-fact

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Douglas Entrance, South Tower  
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