

**Electronic Articles of Incorporation  
For**

N11000000990  
FILED  
January 31, 2011  
Sec. Of State  
jahickman

MIAMI AIRLINE MANAGEMENT COUNCIL INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

MIAMI AIRLINE MANAGEMENT COUNCIL INC.

**Article II**

The principal place of business address:

4200 N.W. 21 STREET  
TERMINAL G 3RD FLOOR  
MIAMI, FL. US 33126

The mailing address of the corporation is:

P.O. BOX 996514  
MIAMI INTL AIRPORT  
MIAMI, FL. US 33299

**Article III**

The specific purpose for which this corporation is organized is:

TO FOSTER, ENCOURAGE AND STIMULATE COOPERATION AMONG THE  
SCHEDULED AIRLINES WHO NOW OPERATE, OR MAY IN THE FUTURE  
OPERATE, AT MIAMI INTERNATIONAL AIRPORT.□□□□ □□□□□□□□“  
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**Article IV**

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

**Article V**

The name and Florida street address of the registered agent is:

KENNETH M GORDON  
4200 N.W. 21 STREET  
P.O. BOX 996910  
MIAMI, FL. 33299

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: KENNETH GORDON

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## Article VI

The name and address of the incorporator is:

KENNETH M. GORDON  
MIAMI IN'TL AIRPORT  
P.O. BOX 996514  
MIAMI, FL 33299

Electronic Signature of Incorporator: KENNETH M. GORDON

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
ASHUTOSH KAUL  
4200 NW 21 STREET P.O. BOX 996514  
MIAMI, FL. 33299 US

Title: VP  
PAOLA PEZOA  
4200 NW 21 STREET P.O. BOX 996514  
MIAMI, FL. 33299 US

## Article VIII

The effective date for this corporation shall be:

02/01/2011