

**Electronic Articles of Incorporation  
For**

N11000000112  
FILED  
January 05, 2011  
Sec. Of State  
rdunlap

FIVE GUYS BURGERS AND FRIES INTERNATIONAL FRANCHISEE  
ADVISORY COUNCIL, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

FIVE GUYS BURGERS AND FRIES INTERNATIONAL FRANCHISEE  
ADVISORY COUNCIL, INC.

**Article II**

The principal place of business address:

1575 EYE STREET, N.W.  
SUITE 300  
WASHINGTON, DC. 20005

The mailing address of the corporation is:

1575 EYE STREET, N.W.  
SUITE 300  
WASHINGTON, DC. 20005

**Article III**

The specific purpose for which this corporation is organized is:

TO PROMOTE COMMUNICATIONS BETWEEN MEMBER FRANCHISEES AND  
FIVE GUYS ENTERPRISES, LLC, ESTABLISH FRANCHISEES AS AN  
INTEGRAL PART OF THE DEVELOPMENT OF THE FRANCHISE SYSTEM  
AND TAKE ANY PERMISSIBLE ACTION FOR A NON-PROFIT  
CORPORATION.□□□□

**Article IV**

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

**Article V**

The name and Florida street address of the registered agent is:

JOHN CATALANO  
2937 SW 27TH AVE  
SUITE 201  
MIAMI, FL. 33133

I certify that I am familiar with and accept the responsibilities of  
registered agent.

Registered Agent Signature: JOHN CATALANO

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## Article VI

The name and address of the incorporator is:

JOHN CATALANO  
2937 SW 27TH AVE  
SUITE 201  
MIAMI, FL 33133

Electronic Signature of Incorporator: JOHN CATALANO

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D  
JON STICKMAN  
1575 EYE STREET, N.W., SUITE 300  
WASHINGTON, DC. 20005

Title: D  
ROBERT DORFMAN  
5909 BRECKENRIDGE PARKWAY  
TAMPA, FL. 33610

Title: D  
CHRISTOPHER CALLOWAY  
1575 EYE STREET, N.W., SUITE 300  
WASHINGTON, DC. 20005

Title: D  
GLEN GRIFFITHS  
1575 EYE STREET, N.W., SUITE 300  
WASHINGTON, DC. 20005

Title: D  
TOM HORTON  
2023 MONUMENT AVE  
RICHMOND, VA. 23220

Title: D  
BILL MARBLE  
1575 EYE STREET, N.W., SUITE 300  
WASHINGTON, DC. 20005

## Article VIII

The effective date for this corporation shall be:

01/01/2011