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FLORIDA PROFIT/NON PROFIT CORPORATION VOLVO OCEAN RACE MIAMI, INC.

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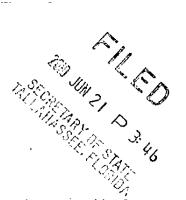
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ARTICLES OF INCORPORATION

The undersigned incorporator, for the purpose of forming a corporation under the Florida Not For Profit Corporation Act, hereby adopt(s) the following Articles of Incorporation:

ARTICLE I. NAME

The name of the corporation shall be:

Volvo Ocean Race Miami, Inc.

ARTICLE II. PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation is:

2508 De Soto Avenue Coral Gables, FL 33134

<u>ARTICLE III. PURPOSE(S)</u> -

The purpose for which the corporation is organized is exclusively for the promotion of social welfare under Section 501(c)(3) of the Internal Revenue Code, or corresponding section of any future federal tax code.

ARTICLE IV. MANNER OF ELECTION OF DIRECTORS

The manner in which the directors are elected or appointed is set forth in the Bylaws. The initial Directors shall be as follows:

David Pina - President and Secretary 2508 De Soto Avenue Coral Gables, FL 33134

Don Poole - Director 2575 South Bayshore Dr. #6B Miami, Florida 33133

Daisy Lewis - Director 2472 Inagua Ave. Coconut Grove, Florida, 33133

ARTICLE V. INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent is:

David Pina 2508 De Soto Avenue Coral Gables, FL 33134

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ARTICLE VI. INCORPORATOR

The name and address of the Incorporator to these Articles of Incorporation:

David Pina 2508 De Soto Avenue Coral Gables, FL 33134

ARTICLE VIL. TAX PROVISIONS

Notwithstanding any powers granted to the Corporation by its Articles, Bylaws or by the laws of the State of Florida, the following limitations of power shall apply:

- a. No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to any private shareholder or individual, except that the Corporation shall be authorized and empowered to pay reasonable compensation for the services rendered and to make payments and distributions in furtherance of purposes set forth in the purpose clause hereof.
- b. No substantial part of the activities of the Corporation shall be the participation in, or intervening in (including the publishing or distribution of statements) any political campaign on behalf of (or in opposition to) any candidate for public office.
- c. Notwithstanding any other provision of this document, the organization shall not carry on any other activities not permitted to be carried on by an organization exempt from federal income tax under Code Section 501(c)(3).
- c. Upon dissolution of the Corporation, assets shall be distributed for one or more exempt purposes within the meaning of Code Sections 501(c)(3) or 501(c)(4), or shall be distributed to the federal government, or a state or local government, for public purpose. Any such assets not so disposed of shall be disposed of by the court having jurisdiction over the Corporation, exclusively for such purposes or to such organization or organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

Signature/Incorporator

6.11.10 Date

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Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Signature/Registered Agent

6.11.10

Date

TED JUN 21 P 3 11
SECRETARY OF STATE

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