Electronic Articles of Incorporation For

N09000010126 FILED October 16, 2009 Sec. Of State

BAYAMO ARDIENDO, INC.

The undersigned incorporator, for the purpose of forming a Florida not-forprofit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

BAYAMO ARDIENDO, INC.

Article II

The principal place of business address:

2260 SW 8TH ST. SUITE 300 MIAMI, FL. 33135

The mailing address of the corporation is:

2260 SW 8TH ST. SUITE 300 MIAMI, FL. 33135

Article III

The specific purpose for which this corporation is organized is:

TO GATHER, MAINTAIN AND DISSEMINATE EDUCATIONAL AND CULTURAL INFORMATION ABOUT CUBA IN A MONTHLY MAGAZINE AND TO ENGAGE IN ANY ACTIVITY NECESSARY OR INCIDENTAL TO THIS PURPOSE.

Article IV

The manner in which directors are elected or appointed is: AS PROVIDED FOR IN THE BYLAWS.

Article V

The name and Florida street address of the registered agent is:

GISELLE O DEL AMO 3901 TOLEDO ST. CORAL GABLES, FL. 33134 I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: GISELLE DEL AMO

Article VI

The name and address of the incorporator is:

HECTOR MORALES-GEORGE 4011 TOLEDO ST.

CORAL GABLES, FL 33146

Incorporator Signature: HECTOR MORALES-GEORGE

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P HECTOR MORALES-GEORGE 4011 TOLEDO ST. CORAL GABLES, FL. 33146

Title: VP MARIA L MORALES-GEORGE 4011 TOLEDO ST. CORAL GABLES, FL. 33146

Title: S ESTHER MORALES-GEORGE 3901 TOLEDO ST. CORAL GABLES, FL. 33134

Article VIII

The effective date for this corporation shall be: 10/12/2009