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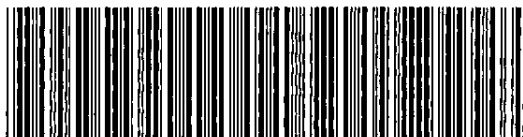
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09 JUN 15 PM 11:36

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

COVER LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Estero River Conservancy, Inc.
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed is an original and one (1) copy of the Articles of Incorporation and a check for :

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee &
Certificate of
Status

☐ \$78.75
Filing Fee
& Certified Copy

☒ \$87.50
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: Sarah Larsen
Name (Printed or typed)

4751 West Bay Blvd # 706
Address

Estero, FL 33928
City, State & Zip

239-405-5399
Daytime Telephone number

slarsen@esteroriver.org
E-mail address: (to be used for future annual report notification)

NOTE: Please provide the original and one copy of the articles.



**Articles of Incorporation of
Estero River Conservancy, Inc.**

Effective Date: June 1st, 2009



FLORIDA DEPARTMENT OF STATE
Division of Corporations

June 5, 2009

SARAH LARSEN
4751 WEST BAY BLVD. #706
ESTERO, FL 33928

SUBJECT: ESTERO RIVER CONSERVANCY, INC.
Ref. Number: W09000026506

We have received your document for ESTERO RIVER CONSERVANCY, INC. and your check(s) totaling \$87.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

The Florida Statutes require an entity to designate a street address for its principal office address. A post office box is not acceptable for the principal office address. The entity may, however, designate a separate mailing address. The mailing address may be a post office box.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6934.

Loria Poole
Regulatory Specialist II

Letter Number: 709A00018990

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FLORIDA DEPARTMENT OF STATE
09 JUN 15 PM 4:19

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AND
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09 JUN 15 PM 11:36

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**Articles of Incorporation of
Estero River Conservancy, Inc.**
(a corporation not for profit)

The undersigned, acting as sole incorporator of a corporation not for profit to be formed under the laws of the State of Florida applicable to corporations not for profit, adopts the following Articles of Incorporation:

Article I

The name of the Corporation shall be Estero River Conservancy, Inc.

Article II

The principal street address of the Corporation is 4751 West Bay Blvd # 706, Estero, FL 33928. The mailing address of the Corporation is PO Box 557, Estero, FL 33928.

Article III

This Corporation is organized exclusively for the charitable purposes of cultivating, fostering, and encouraging interest and participation in the conservation of the Estero River, through, but not limited to, environmental protection and awareness, educational programs, and community science and research.

The Corporation may receive and maintain a fund or funds of real and/or personal property and shall apply the whole or any part of the income and/or principal thereof exclusively for charitable, scientific, literary, and/or educational purposes, including, but not limited to, the purposes and activities heretofore described. Such income and/or principal may be applied by such agencies and means as shall be found appropriate and as are lawful under section 501(c)(3) of the Internal Revenue Code, or corresponding section of any future federal tax code.

Article IV

The Corporation is not formed for pecuniary profit or financial gain, and no part of the assets, income or net earnings of the Corporation shall inure to the benefit of or be distributable to any Member or Director of the Corporation or any other private individual, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered to or for the Corporation and to make payments and distributions in furtherance of any of the purposes set forth in Article III of these Articles of Incorporation.

Article V

No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

Article VI

The number of Directors constituting the initial Board of Directors shall be three (3). Provisions for the election of Directors, filling of vacancies on the Board of Directors, re-establishing the number of Directors constituting the Board of Directors, and related matters shall be as determined by the Bylaws of the Corporation.

The names and addresses of the Directors who are to manage all of the affairs of the Corporation until the first election under these Articles of Incorporation are:

Title	Name	Address
President, Treasurer	Sarah Larsen	4751 W Bay Blvd # 706 Estero, FL 33928
Vice President	Stephanie Goodwin	14211 Georgian Circle # 107 Fort Myers, FL 33912
Secretary	John Kermond	4751 W Bay Blvd # 706 Estero, FL 33928

Article VII

The name and address of the sole incorporator hereof is as follows:

Name	Address
Sarah Larsen	4751 W Bay Blvd # 706 Estero, FL 33928

Article VIII

The street address of the initial registered office of the Corporation shall be 4751 West Bay Blvd # 706, Estero, FL 33928, and the name of the initial registered agent at such address is Sarah Larsen.

Article IX

It is intended that all contributions to this organization shall be deductible for income tax purposes under Section 170(c)(2) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

Article X

Upon the dissolution of the corporation, all the assets shall be distributed for one or more exempt purposes within the meaning of section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose.

Article XI

The Corporation shall have all the powers granted to a corporation not for profit under the provisions of Chapter 617 of the Florida Statutes. Notwithstanding any other provision of these articles, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

In witness whereof, the undersigned has executed these Articles of Incorporation this 1st day of June, 2009.

Sarah Larsen

Sarah Larsen
Initial Registered Agent

I, Sarah Larsen, having been designated to act as registered agent, hereby agree to act in this capacity.

Sarah Larsen

Sarah Larsen
Initial Registered Agent

09 JUN 15 PM 1:36
CLERK OF DISTRICT COURT
TALLAHASSEE, FLORIDA

APPROVED
AND
FILED