

FROM : DIEGO L. RESTREPO, P.A.  
Division of Corporations

FAX NO. : 305 448 5541

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FLORIDA PROFIT/NON PROFIT CORPORATION

First Norn Trustee, Inc.

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**ARTICLES OF INCORPORATION OF**  
**FIRST NORN TRUSTEE, INC.**

**ARTICLE I - NAME**

The name of the Corporation is FIRST NORN TRUSTEE, INC., a corporation not for profit.

**ARTICLE II - TERM OF CORPORATE EXISTENCE**

The Corporation shall exist perpetually unless dissolved according to law and such existence shall commence at the time of the filing of these Articles of Incorporation by the Department of State. The principal place of business of this corporation is: 396 Alhambra Circle, Suite 210, Coral Gables, Florida 33134-5045.

**ARTICLE III - PERMITTED ACTIVITY**

The Corporation may engage in any activity for any lawful purpose not for pecuniary profit, as permitted under the laws of the United States and of the State of Florida.

**ARTICLE IV - ELECTION OF DIRECTORS**

The manner in which the election of directors will be held will be stated in the corporate bylaws.

**ARTICLE V - REGISTERED OFFICE AND AGENT**

The initial registered office of the Corporation is 396 Alhambra Circle, Suite 210, Coral Gables, Florida 33134-5045. The initial Registered Agent at that address is Diego L. Restrepo, Esq.

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agreed to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
DIEGO L. RESTREPO

**ARTICLE VI - DIRECTORS**

The business of the Corporation shall be managed by a Board of Directors consisting of not fewer than two persons, the exact number to be determined from time to time in accordance with the By-Laws.

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Articles of Incorporation  
First Norm Trustee, Inc.  
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The names and addresses of the first Directors of the Board of Directors who shall serve until the first annual meeting or until their successors are elected and qualified shall be:

Julio Cesar Salazar                      396 Alhambra Circle, Suite 210  
Coral Gables, Florida 33134-5045.

Luis Santiago Cuartas                      396 Alhambra Circle, Suite 210  
Coral Gables, Florida 33134-5045.

#### ARTICLE VII - INCORPORATOR

The name and address of the incorporator is: Diego L. Restrepo, Esq., 396 Alhambra Circle, Suite 210, Coral Gables, Florida 33134-5045.

#### ARTICLE VIII - INDEMNIFICATION

Every person now or hereafter serving as director, officer or employee of the Corporation shall be indemnified and held harmless by the Corporation from and against any and all loss, cost, liability and expense that may be imposed upon or incurred by him in connection with or resulting from any claim, action, suit or proceeding, in which he may become involved, as a party or otherwise, by reason of his being or having been a director, officer or employee of the Corporation, whether or not he continues to be such at the time such loss, cost, liability or expense shall have been imposed or incurred, except with regard to matters as to which any such director, officer or employee shall be adjudged in any claim, action, suit or proceeding to be liable for his own gross negligence or willful misconduct in the performance of duty.

Expenses (including attorneys' fees) incurred in defending any claim action, suite or proceeding may be paid by the Corporation in advance of the final disposition of such a proceeding.

IN WITNESS WHEREOF, I have signed these Articles of Incorporation this 12<sup>th</sup> day of December, 2008.

  
DIEGO L. RESTREPO

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