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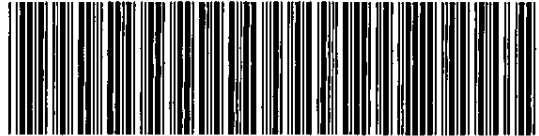
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TALLAHASSEE, FLORIDA

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The Healthcare Board of Highlands County, Inc.
1200 W. Avon Boulevard, Suite 109
Avon Park, Florida 33825

January 18, 2008

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

Subject: The Healthcare Board of Highlands County, Inc.

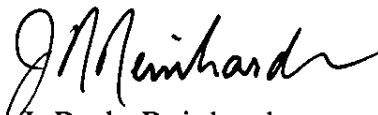
Enclosed please find an original and two (2) copies of the Articles of Incorporation for the above referenced entity and a check for \$87.50 in payment of the filing fee, a certified copy and certificate.

From: J. Rudy Reinhardt
1200 W. Avon Boulevard, Suite 109
Avon Park, Florida 33825

Phone: (863) 452-6530

Thank you for your assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Rudy Reinhardt", with a stylized flourish at the end.

J. Rudy Reinhardt
Director

**ARTICLES OF INCORPORATION
OF
THE HEALTHCARE BOARD OF HIGHLANDS COUNTY, INC.**

(A NOT-FOR-PROFIT FLORIDA CORPORATION)

The undersigned, acting as incorporators of a corporation pursuant to Chapter 617, Florida Statutes, adopt the following articles of incorporation for such corporation.

**ARTICLE I
NAME**

The name of the corporation is The Healthcare Board of Highlands County, Inc.

**ARTICLE II
EFFECTIVE DATE**

The existence of this corporation shall begin on the date of the filing of the Articles of Incorporation and the corporation shall exist perpetually.

**ARTICLE III
PRINCIPAL OFFICE**

The initial location of the registered office is 1200 W. Avon Boulevard, Suite 109, Avon Park, Florida 33825-8343.

**ARTICLE IV
PURPOSE**

This corporation is organized to identify and implement programs, services and initiatives that will serve to improve the health care status of Highlands County residents and to attract additional revenue to enhance needed health care services. The purposes for which this corporation is organized are exclusively charitable, scientific, literary and educational within the meaning of Section 501(C)(3) of the Internal Revenue Code of 1986 or the corresponding provisions of any future United States Internal Revenue laws.

**ARTICLE V
MEMBERSHIP**

Membership in the Corporation shall be as provided in the Corporation's Bylaws.

**ARTICLE VI
MANNER OF ELECTION**

Officers shall be elected by Board of Directors at or near the end of the organization's fiscal year and shall take office at the close of the meeting at which they were elected and shall serve a term of two (2) years.

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As their terms expire, Directors shall be appointed or reappointed annually by the Board of Directors of the Corporation. The Directors elected at the first annual meeting shall be elected for staggered terms of one, two or three years. As the terms of such Directors expire, their successors shall be elected for a term of three years and until their successors are elected.

ARTICLE VII INITIAL BOARD OF DIRECTORS

The names and addresses of the incorporators and initial directors who are to serve until the first annual meeting or for the ensuing year are:

<u>Name</u>	<u>Address</u>
Kevin J. Roberts	1000 S. Highlands Avenue P.O. Box 7125 Sebring, Florida 33870
Paula Thaqi, M.D.	7205 S. George Boulevard Sebring, Florida 33875
Jana Hudgens	4023 Sun 'N Lake Boulevard Sebring, Florida 33871
Holly Parker	301 3 rd Street N.W., Suite 200 Winter Haven, Florida 33881
Peggy Sue Feick	3600 S. Highlands Avenue Sebring, Florida 33870
Lisa Nugent	3504 W. Granada Street, Apt. B Tampa, Florida 33629
J. Rudy Reinhardt	1200 W. Avon Boulevard, Suite 109 Avon Park, Florida 33825

ARTICLE VIII INDEMNIFICATION

The Corporation shall indemnify its directors, officers, employees and agents to the fullest extent permitted by law.

ARTICLE IX DISSOLUTION

Upon the dissolution of the organization, assets shall be distributed for one or more exempt purposes within the meaning of section 501 (c) (3) of the Internal Revenue Code, or corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a State or local government for a public purpose. Any such assets not disposed of shall be disposed of by the Court of Common Pleas of the county in which the principal office of

the organization is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purpose.

ARTICLE X REGISTERED AGENT

The name and address of the corporation's registered agent is J. Rudy Reinhardt, 1200 W. Avon Boulevard, Suite 109, Avon Park, Florida 33825.

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for The Healthcare Board of Highlands County, Inc. at the place designated in the Articles of Incorporation, the undersigned is familiar with and accepts the obligations of that position pursuant to F.S.617.0501

1-15-08

Date

J. Rudy Reinhardt
J. Rudy Reinhardt

ARTICLE XI INCORPORATER

The name and address of the Incorporator is J. Rudy Reinhardt, 1200 W. Avon Boulevard, Suite 109, Florida 33825.

IN WITNESS WHEREOF, the undersigned incorporator has executed these articles of incorporation on behalf of the initial Board of Directors on January 15, 2008

J. Rudy Reinhardt
J. Rudy Reinhardt

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TALLAHASSEE, FLORIDA