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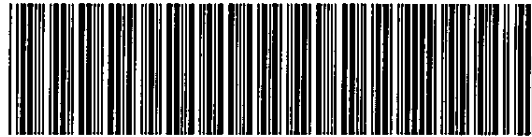
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

T. Burch MAY 30 2007

(305) 693-0081

Angela M. Culmer
Attorney-at-Law

1434 Northwest 55 Terrace
Miami, Florida 33142

May 23, 2007

Florida Department of State
Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

Re: Linkages and Legacies, Incorporated
Filing of Articles of Incorporation

Dear Department of State:

This is to request the filing of the Articles of Incorporation of Linkages and Legacies, Incorporated as a Florida not for profit corporation. Enclosed is the original of the Articles of Incorporation. Enclosed also is a check in the amount of \$122.50, representing payment for the filing fees (\$35.00), one certified copy of the Articles of Incorporation (\$52.50), and the Registered Agent Designation (\$35.00). Please advise if the document meets the filing requirements.

If there are questions, do not hesitate to contact me. If you prefer to fax information about the request, the telephone number is (305) 691-7373. Thank you for your consideration.

Sincerely yours,

Angela M. Culmer

Angela M. Culmer

Enclosures

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION OF
LINKAGES AND LEGACIES, INCORPORATED**

Notice is hereby given that the undersigned files these Articles of Incorporation on behalf of the incorporators, all of whom are of legal age and citizens of the United States, and who have associated themselves together for the purpose of forming a not-for-profit corporation, without capital stock, under the Not-for-Profit Corporation Law of the State of Florida, under the provisions of Chapters 607 and 617, *Florida Statutes*, and all of whom do hereby accept all the rights, privileges, benefits, and obligations conferred and imposed by such law and do hereby certify:

ARTICLE I — NAME

The name of the Corporation shall be LINKAGES AND LEGACIES, INCORPORATED.

ARTICLE II — PRINCIPAL OFFICE

The place in this state where the principal office of the Corporation is to be located is in the City of Miami Shores, Miami-Dade County, Florida. The street address of the initial principal office is 900 N. E. 97th Street, Miami Shores, Florida 33138.

ARTICLE III — CORPORATE PURPOSE

The Corporation is organized exclusively for charitable, religious, educational, literary, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

The corporate purpose shall specifically include, but not be limited to, the research, compilation, development, publication, and distribution of literary works for charitable and educational purposes, including books of a general interest to the community of Greater Miami, Florida.

ARTICLE IV — MEMBERSHIP

Section 1: Eligibility: Eligibility requirements for membership in this Corporation and the rights and privileges of the members are defined and governed by the Bylaws of the Corporation.

Section 2: Termination of Membership. Membership in the Corporation may be terminated as provided in the Bylaws of the Corporation.

ARTICLE V — DURATION

The Corporation shall have perpetual existence.

ARTICLE VI — BOARD OF DIRECTORS

Section 1: Board of Directors. The affairs of the Corporation shall be managed by a Board of Directors. The Board of Directors shall consist of no fewer than four persons. Directors shall be elected or removed in accordance with the procedures provided in the Bylaws.

Section 2: Officers. The officers of the Corporation shall be a President, a Vice President, a Secretary, and a Treasurer. These officers shall be elected and shall hold office in the manner provided in the Bylaws of the Corporation.

ARTICLE VII — INITIAL DIRECTORS AND OFFICERS

Section 1: Board of Directors. The names and residence addresses of the persons who are the initial Board of Directors of the Corporation and who are to manage all of the affairs of the Corporation until the first annual meeting are:

Name: Florence G. Strachan	Address: 1341 N. W. 143 rd Street Miami, Florida 33167
Name: R. Jollivette Frazier	Address: 900 N. E. 97 th Street Miami Shores, Florida 33138
Name: Angela M. Culmer	Address: 1434 N. W. 55 th Terrace Miami, Florida 33142
Name: Beverly E. Nixon	Address: 7626 N. W. 11 th Avenue Miami, Florida 33150

Section 2: Officers. The names and residence addresses of the persons who are the initial officers of the Corporation until the first annual meeting are:

Name: Florence G. Strachan Office: President	Address: 1341 N. W. 143 rd Street Miami, Florida 33167
Name: R. Jollivette Frazier Office: Vice President	Address: 900 N. E. 97 th Street Miami Shores, Florida 33138
Name: Angela M. Culmer Office: Secretary	Address: 1434 N. W. 55 th Terrace Miami, Florida 33142
Name: Beverly E. Nixon Office: Treasurer	Address: 7626 N. W. 11 th Avenue Miami, Florida 33150

ARTICLE VIII — BYLAWS AND AMENDMENTS TO THE ARTICLES OF INCORPORATION

The Bylaws of the Corporation shall be made, altered, or rescinded by a majority vote of the voting membership present at any regular meeting of the corporation; provided that notice thereof, which shall include the text of the proposed Bylaws change, has been furnished to each voting member of the Corporation at least ten days prior to the meeting at which the proposed change to the Bylaws is to be voted upon.

The Articles of Incorporation of this Corporation shall be amended or additional provisions added or adopted by a two-thirds vote of the voting membership present at any regular meeting of the Corporation; provided that notice thereof, which shall include the text of the change to the Articles of Incorporation, has been furnished, in writing, to each voting member of the Corporation at least ten days prior to the meeting at which such Articles of Incorporation change is to be voted upon, followed by the compliance with the Florida Statutes regarding amendments to Articles of Incorporation of Corporations Not for Profit.

ARTICLE IX — GENERAL

All income and assets of the Corporation, above necessary expenses, shall be administered solely and exclusively for the corporate purposes selected by the Board of Directors.

This Corporation shall have no capital stock and shall pay no dividends to its incorporators, directors, officers, or members. In addition, no part of the income of the Corporation shall be distributed to its members, directors, officers, or incorporators; provided that the Corporation may pay compensation, in a reasonable amount, to its members, directors, and officers for services rendered and may confer benefits upon its members in conformity with its purposes.

ARTICLE X — INCORPORATORS

The names and residence addresses of the incorporators of this Corporation are as follows:

Name: Angela R. Bellamy	Address: 16601 S. W. 84 th Court Palmetto Bay, Florida 33157
Name: Angela M. Culmer	Address: 1434 N. W. 55 th Terrace Miami, Florida 33142
Name: Dorothy J. Fields	Address: 5337 N. W. 29 th Court Miami, Florida 33142
Name: R. Jollivette Frazier	Address: 900 N. E. 97 th Street Miami Shores, Florida 33138
Name: Beverly E. Nixon	Address: 7626 N. W. 11 th Avenue Miami, Florida 33150
Name: Florence G. Strachan	Address: 1341 N. W. 143 rd Street Miami, Florida 33167
Name: Gwendolyn H. Welters	Address: 2900 N. W. 50 th Street Miami, Florida 33142

ARTICLE XI — REGISTERED OFFICE AND REGISTERED AGENT

The above-named incorporators, desiring to organize this Corporation under the laws of the State of Florida, hereby designate the Corporation's Registered Office to be located at 900 N. E. 97th Street, Miami Shores, Florida 33138, and hereby designate and appoint R. JOLLIVETTE FRAZIER as the Registered Agent of the Corporation, to

accept service of process within this State, and to serve in such capacity until her successor is selected and duly designated.

ARTICLE XII — INDEMNIFICATION

The Corporation shall indemnify any officer, director, or employee of the Corporation, or any former officer, director, or employee of the Corporation, to the full extent permitted by and as set forth in the Florida Business Corporation Act.

ARTICLE XIII — PROHIBITED ACTIVITIES

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to its members, trustees, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these Articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

ARTICLE XIV — DEDICATION OF ASSETS

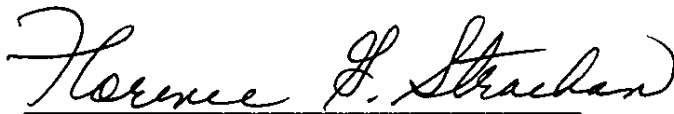
The Corporation dedicates all assets which it may acquire to the charitable purpose set forth in Article III hereof.

ARTICLE XV — DISSOLUTION

In the event of a dissolution of the Corporation or the Corporation otherwise terminates its corporate existence, subject to the provisions of Chapters 607 and 617, *Florida Statutes*, upon the dissolution, assets shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, or the

corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not so disposed of shall be disposed of by a Court of Competent Jurisdiction of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

EXECUTED on this 16th day of May, 2007.



FLORENCE G. STRACHAN

Chair, Board of Directors

LINKAGES AND LEGACIES, INCORPORATED

ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for LINKAGES AND LEGACIES, INCORPORATED, a Florida Not-for-Profit Corporation, at the place designated in the Articles of Incorporation, R. JOLLIVETTE FRAZIER states she is familiar with the obligations of a Registered Agent, agrees to act in this capacity, and agrees to comply with the provisions of Section XI relative to keeping open such office.

Date: 16th day of May, 2007.


R. JOLLIVETTE FRAZIER
Registered Agent