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(Requestor's Name)

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(City/State/Zip/Phone #)

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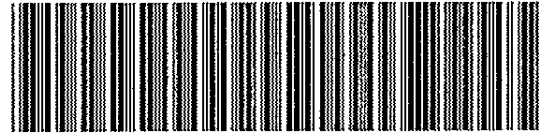
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07 MAR 23 PM 12:16

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

L. Shivers MAR 23 2007

607-12727

ARTICLES OF INCORPORATION OF

Cubanalysis, Inc.

THE UNDERSIGNED, has executed the following document as incorporator of the above name corporation, a nonprofit corporation organized under the laws of the State of Florida, and all rights, duties and obligations of the undersigned as incorporator, and those of the corporation, are to be determined in accordance with the law of the State of Florida.

ARTICLE I

The name of this corporation shall be: Cubanalysis, Inc.

ARTICLE II

This corporation shall commence existence upon the filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

ARTICLE III

The general nature of the business and objects and purposes proposed to be transacted and carried on by this corporation are to do any and all of the things herein mentioned, as fully and to the same extent as natural persons might do. The main activity will be:

To serve as a think-tank and meeting point for scholars and analysts whose subject of expertise is Cuba; to conduct study and research on Cuba in order to hold public educational activities such as, but not limited to, seminars and conferences; to publish and distribute reports on the subject of Cuba in order to educate a general as well as a specialized audience; and to disseminate scholarly and research works through various means, including, but not limited to, the organization's web page www.cubanalysis.com

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TALLAHASSEE, FLORIDA

ARTICLE IV

The street address of the initial registered office and the name of the initial Resident Agent of this corporation shall be:

Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

The principal office shall be:

13541 SW 65th Ln
Miami, FL 33183

The mailing address of Cubanálisis, Inc. shall be:

P O Box 831383
Miami, FL 33283

ARTICLE V

Directors of Cubanálisis, Inc. shall be appointed by the Board of Directors, as stated in the bylaws.

ARTICLE VI

The initial Board of Directors shall consist of a total of TWO (02) persons, and the name and address of the person who is to serve as an initial director is:

Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

PRESIDENT

Juan Benemelis
15311 SW 213 Ave
Miami, FL 33187

SECRETARY
TREASURER

ARTICLE VII

Cubanalysis, Inc. shall create an Advisory Board, integrated by persons not subordinated to such entity, in order to advise and recommend policies and strategies, as well as to ponder accomplishment and results of the activity.

ARTICLE VIII

The name and address of the subscriber of the Corporation is:

Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

The name and address of the incorporator executing these Articles of Incorporation is:

Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 11th of March 2007.


(Signature)

CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provision of Sections 607.0501 or 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent in the State of Florida.

1. The name of the corporation is:

Cubanalisis, Inc.

2. The name and address of the registered agent and office is:

Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES. AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATURE: _____


March 11th 2007

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ARTICLE VIII

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Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

The name and address of the incorporator executing these Articles of Incorporation is:

Eugenio Yanez
13541 SW 65th Ln
Miami, FL 33183

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 11th of March 2007.


(Signature)

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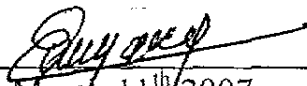
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