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Hughes Hubbard & Reed LLP

201 South Biscayne Boulevard Miami, Florida 33131-4332 Telephone: 305-358-1666 Fax: 305-371-8759

Antonio R. Zamora Latin America Counsel Direct Dial: 305-379-5574 E-mail: zamora@hugheshubbard.com

June 30, 2006

Florida Department of State Division of Corporations (Amendments) P.O. Box 6327 Tallahassee, FL 32314

Re: Foundation for the Normalization of US/Cuba Relations, Inc. N060000005512

Ladies and Gentlemen:

Enclosed are signed Articles of Amendment to the Articles of Incorporation with check in the amount of \$43.75. Please return a certified copy to me.

If you have any questions, please call me at (305) 379-5574.

Very truly yours,

ARZ/dh Enc.

ARTICLES OF AMENDMENT TO THE ARTICLES OF INCORPORATION OF OF OF OF US/CUBA RELATIONS, INC. TALLAHASSEE, FLORIDA

Pursuant to the provisions of Section 617.01201 of the Florida Statutes, the undersigned. Corporation adopts the following Articles of Amendment to its Articles of Incorporation:

1. The name of the Corporation is:

Foundation for the Normalization of US/Cuba Relations, Inc.

2. The text of the amendment is as follows:

Article IV – Purposes and Article IX - Initial Board of Directors shall henceforth read as follows:

ARTICLE IV PURPOSES

The purpose of the Corporation shall be to work towards the normalization of relations between the United States of America and the Republic of Cuba. More specifically, to educate the public at large, business leaders, civic leaders and public officials on the benefits of normalizing relations between the United States and Cuba.

ARTICLE IX INITIAL BOARD OF DIRECTORS

The management of the Corporation shall be vested in a Board of Directors. The number of Directors constituting the initial Board of Directors is sixteen (16). The number of Directors may be increased or decreased from time to time in accordance with the By-Laws, but shall never be less than seven. The Voting Members shall elect the Directors annually. The initial Board of Directors is as follows:

Miami, Florida 33129	Xiomara Almaguer-Levy	2127 Brickell Avenue, #2504
Sidro Borja		
Miami, Florida 33138	Isidro Borja	
Mario Cabello 9002 SW 97th Avenue Miami, Florida 33176 Ramon Coll 6934 SW 114th Florida Miami, Florida 33173 Amaury Cruz 1688 West Avenue, Apt. 102 Miami Beach, Florida 33139 Elena Freyre 2025 Brickell Avenue #9091 Miami, Florida 33129 Lorenzo Gonzalo 17600 N. Bay Road, N-706 Sunny Isles Beach, FL 33160 Max Lesnik 5530 Sardinia Coral Gables, Florida 33146 Raul Llorente 345 Cypress Drive Key Biscayne, Florida 33149 Harold Morales 1942 N.W. Flagler Street, Apt. 306 Miami, FL 33125 Felix Rosabal 9200 S.W. 80th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138th Avenue Miami, Florida 33173 Ricardo Sablon 7850 S.W. 82th Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211		
Miami, Florida 33176	Mario Cabello	
Ramon Coll 6934 SW 114th Florida 33173 Amaury Cruz 1688 West Avenue, Apt. 102 Miami Beach, Florida 33139 Elena Freyre 2025 Brickell Avenue #9091 Miami, Florida 33129 Lorenzo Gonzalo 17600 N. Bay Road, N-706 Sunny Isles Beach, FL 33160 Max Lesnik 5530 Sardinia Coral Gables, Florida 33146 Raul Llorente 345 Cypress Drive Key Biscayne, Florida 33149 Harold Morales 1942 N.W. Flagler Street, Apt. 306 Miami, FL 33125 Felix Rosabal 9200 S.W. 80th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82nd Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211		
Miami, Florida 33173	Ramon Coll	
Amaury Cruz 1688 West Avenue, Apt. 102 Miami Beach, Florida 33139 2025 Brickell Avenue #9091 Miami, Florida 33129 17600 N. Bay Road, N-706 Lorenzo Gonzalo 17600 N. Bay Road, N-706 Max Lesnik 5530 Sardinia Coral Gables, Florida 33146 Raul Llorente 345 Cypress Drive Key Biscayne, Florida 33149 Harold Morales 1942 N.W. Flagler Street, Apt. 306 Miami, FL 33125 Felix Rosabal 9200 S.W. 80th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82th Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211		
Miami Beach, Florida 33139	Amaury Cruz	
Elena Freyre		, I
17600 N. Bay Road, N-706	Elena Freyre	
Sunny Isles Beach, FL 33160		Miami, Florida 33129
Max Lesnik 5530 Sardinia Raul Llorente 345 Cypress Drive Key Biscayne, Florida 33149 Harold Morales 1942 N.W. Flagler Street, Apt. 306 Miami, FL 33125 Felix Rosabal 9200 S.W. 80th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82nd Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211	Lorenzo Gonzalo	17600 N. Bay Road, N-706
Coral Gables, Florida 33146 Raul Llorente 345 Cypress Drive Key Biscayne, Florida 33149 Harold Morales 1942 N.W. Flagler Street, Apt. 306 Miami, FL 33125 Felix Rosabal 9200 S.W. 80 th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138 th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82 nd Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12 th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8 th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211		Sunny Isles Beach, FL 33160
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Key Biscayne, Florida 33149 Harold Morales 1942 N.W. Flagler Street, Apt. 306 Miami, FL 33125 Felix Rosabal 9200 S.W. 80 th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138 th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82 nd Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12 th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8 th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211		Coral Gables, Florida 33146
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Miami, FL 33125		Key Biscayne, Florida 33149
Felix Rosabal 9200 S.W. 80 th Terrace Miami, Florida 33173 Julio U. Ruiz, M.D. 1844 S.W. 138 th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82 nd Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12 th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8 th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211	Harold Morales	
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Julio U. Ruiz, M.D. 1844 S.W. 138 th Avenue Miami, Florida 33175-7500 Ricardo Sablon 7850 S.W. 82 nd Avenue Miami, Florida 33143 Roberto Solis 10050 S.W. 12 th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8 th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211	Felix Rosabal	9200 S.W. 80 th Terrace
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Roberto Solis 10050 S.W. 12 th Street Miami, Florida 33174 Roberto Suarez 247 S.W. 8 th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211	Ricardo Sablon	1 ,
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Roberto Suarez 247 S.W. 8 th Street, #236 Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211	Roberto Solis	10050 S.W. 12 th Street
Miami, Florida 33130 Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211		
Antonio Zamora 1408 Brickell Bay Drive, Apt. 1211	Roberto Suarez	
Miami, Florida 33131	Antonio Zamora	· · · · · · · · · · · · · · · · · · ·
		Miami, Florida 33131

3. The foregoing amendment was duly adopted on June 21, 2006 by the Board of Directors of the Corporation

Executed this <u>30</u> day of June, 2006

By:

Antobio R. Za Director