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STATE OF FLORIDA
TALLAHASSEE, FLORIDA

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FLORIDA NON-PROFIT CORPORATION

THE ROADS CIVIC ASSOCIATION, CORP.

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ARTICLES OF INCORPORATION
OF
THE ROADS CIVIC ASSOCIATION, CORP.

The undersigned, for the purpose of forming a corporation not for profit under the Florida Not for Profit Corporation Act, do hereby adopt the following Articles of Incorporation:

ARTICLE I
NAME OF CORPORATION

The name of this corporation is THE ROADS CIVIC ASSOCIATION, CORP.

ARTICLE II
DURATION

The period of duration of this corporation is perpetual.

ARTICLE III
PURPOSES

The corporation is formed as a government watch-dog group, and to do all acts and things requisite, necessary, proper and desirable to carry out the objects for which this corporation is formed. In general, the corporation shall have all the rights, privileges and immunities and enjoy all the benefits of the law of the State of Florida applicable to corporations of this character.

ARTICLE IV
MEMBERSHIP

The qualification for members of this corporation and the manner of their admission is as provided in the By-Laws.

Prepared By: Carlos F. Arazoza
2100 Salzedo Street Suite 300
Phone: (305) 444-6226
Coral Gables, Florida 33134
Florida Bar No.0698806

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ARTICLE V
BOARD OF DIRECTORS

The number of directors constituting the initial Board of Directors is five (5) directors. The number of directors may be increased or decreased from time to time in accordance with the By-Laws but shall never be less than three (3). The names and addresses of the individuals who are to serve as the initial Board of Directors are:

Manuel Utset	471 SW 25 th Road, Miami, FL
Eduardo Utset	2736 SW 7 th Avenue, Miami, FL
Enrique H. Suarez	2800 SW 5 th Avenue, Miami, FL
Alex Cabrera	2800 SW 5 th Avenue, Miami, FL
Jose M. Martinez	466 SW 22 nd Road, Miami, FL

ARTICLE VI
OFFICERS

The names, offices, and addresses of the initial officers which shall serve until their replacements assume their positions are:

<u>Office</u>	<u>Name</u>	<u>Address</u>
President	Enrique H. Suarez	2800 SW 5 th Avenue, Miami, FL
Vice President	Manuel Utset	471 SW 25 th Road, Miami, FL
Secretary	Alex Cabrera	2800 SW 5 th Avenue, Miami, FL
Treasurer	Eduardo Utset	2736 SW 7 th Avenue, Miami, FL

ARTICLE VII
REGISTERED OFFICE AND REGISTERED AGENT

THE ROADS CIVIC ASSOCIATION, CORP, desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation at 2800 SW 5th Avenue, Miami, FL 33129, in the County of Miami-Dade, State of Florida, hereby designates JOSE M. MARTINEZ, as its Registered Agent, to accept service within the State. The registered office of the corporation shall be of 2100 Salzedo Street, Suite 300, Coral Gables, FL 33134.

ARTICLE VIII
INCORPORATOR

The name and mailing address of the incorporator of these articles of incorporation is JOSE M. MARTINEZ of 466 SW 22nd Road, Miami, FL 33129.

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ARTICLE IX
AMENDMENT

The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment to them as provided in the By-Laws.

ARTICLES X
INDEMNIFICATION

The By-Laws shall specify the extent to which officers and directors of the corporation may be indemnified. No other employee or agent shall be indemnified by the corporation.

WITNESS the hand and seal of the incorporator in Miami-Dade County, State of Florida, this 18th day of March, 2005

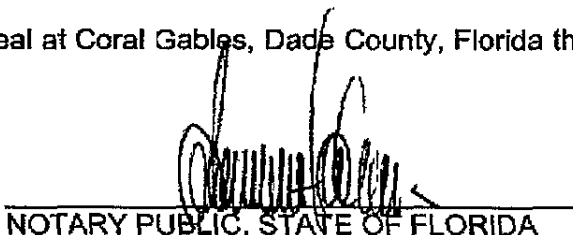


JOSE M. MARTINEZ

STATE OF FLORIDA)
) SS:
COUNTY OF MIAMI-DADE)

PERSONALLY appeared before me, JOSE M. MARTINEZ, who is personally known to me, as the incorporator to the foregoing Articles of THE ROADS CIVIC ASSOCIATION, CORP., who being by me first duly sworn, acknowledges that she signed the same for the purposes therein expressed.

WITNESS my hand and seal at Coral Gables, Dade County, Florida this 18th day of March, 2005



NOTARY PUBLIC, STATE OF FLORIDA

My commission expires:



Laura Kohn
Commission #DD319617
Expires: May 16, 2008
Bonded Thru
Atlantic Bonding Co., Inc.

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CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is:

THE ROADS CIVIC ASSOCIATION, CORP.


2. The name and address of the registered agent and office is:

JOSE M. MARTINEZ
2100 Salzedo Street, Suite 300
Coral Gables, FL 33134


JOSE M. MARTINEZ

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OFFICE
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Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


JOSE M. MARTINEZ
March 18, 2005

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