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FLORIDA NON-PROFIT CORPORATION

FREEDOM SQUARE FOUNDATION, INC.

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ARTICLES OF INCORPORATION
OF
FREEDOM SQUARE FOUNDATION, INC.
(A Florida Not-For-Profit Corporation)

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Article I.
NAME

The name of this corporation shall be Freedom Square Foundation, Inc., (hereinafter called the "Corporation").

Article II.
PRINCIPAL OFFICE AND/OR MAILING ADDRESS

The address of the principal office and/or the mailing address of the Corporation is 1200 Brickell Avenue, Suite 1800, Miami, Florida 33131.

Article III.
PURPOSE

The Corporation is organized exclusively for charitable, scientific and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code"), including, without limitations, owning and operating a museum dedicated to educating the public with respect to Cuban immigration to the United States.

Article IV.
MEMBERSHIP

The Board of Directors may establish membership in the Corporation and the rights and powers of the members at its discretion.

Article V.
INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Corporation is 1200 Brickell Avenue, Suite 1800, Miami, Florida 33131; and the name of the Corporation's initial registered agent at that address is Jenny Ortiz.

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Article VI.
BOARD OF DIRECTORS

The affairs of this Corporation shall be managed by a Board of Directors consisting of no less than three (3) directors. The number of directors may be increased or decreased from time to time, in accordance with the Bylaws of the Corporation, but shall never be less than three. The manner of election of directors shall be regulated by the Bylaws. The names and addresses of the initial directors are:

Pedro A. Martin	1200 Brickell Avenue, Suite 1800, Miami, Florida 33131
Jorge Mas	1200 Brickell Avenue, Suite 1800, Miami, Florida 33131
Ramiro Ortiz	1200 Brickell Avenue, Suite 1800, Miami, Florida 33131

Article VII.
AMENDMENT

These Articles of Incorporation may be altered, amended, or repealed, and new Articles of Incorporation adopted as provided in the Bylaws of the Corporation.

Article VIII.
INCORPORATOR

The name and address of the person signing these Articles of Incorporation are Harry J. Friedman, 2375 East Camelback Road, Suite 700, Phoenix, Arizona 85016.

Article IX.
DURATION OF CORPORATION

The period of the duration of the Corporation is perpetual unless dissolved according to law.

Article X.
DISSOLUTION

Upon the dissolution or winding up of this Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of the Corporation, shall be distributed to a not-for-profit fund, foundation, or corporation which is organized and operated exclusively for charitable purposes and which has established its tax exempt status under Section 501(c)(3) of the Code, or corresponding provisions of any subsequent federal tax laws.

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Article XI.
RESTRICTIONS

A. No part of the net earnings of the Corporation shall inure to the benefit of or be distributable to its directors, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof.

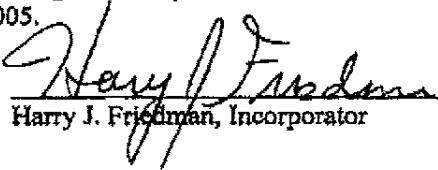
B. No part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office or engage in political activities of any kind.

C. Notwithstanding any other provision of these Articles of Incorporation, the Corporation shall not conduct or carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the Code, or corresponding section of any future federal tax code, or (b) by a corporation, contributions to which are deductible under Sections 170(c)(2), 2055, 2106(a)(2), and 2522 of the Code, or corresponding sections of any future federal tax code.

D. So long as the Corporation is a private foundation within the meaning of Section 509 of the Code, the Corporation shall distribute its income for each tax year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Code, or corresponding section of any future federal tax code.

E. So long as the Corporation is a private foundation within the meaning of Section 509 of the Code, the Corporation shall not (i) engage in any act of self-dealing as defined in Section 4941(d) of the Code, or corresponding section of any future federal tax code; (ii) retain any excess business holdings as defined in Section 4943(c) of the Code, or corresponding section of any future federal tax code; (iii) make any investments in such manner as to subject it to tax under Section 4944 of the Code, or corresponding section of any future federal tax code; or (iv) make any taxable expenditures as defined in Section 4945(d) of the Code, or corresponding section of any future federal tax code.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation on this 7th day of March, 2005.

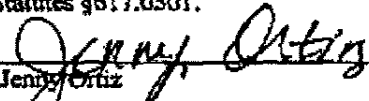

Harry J. Friedman, Incorporator

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ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned, having been named the Registered Agent of Freedom Square Foundation, Inc. hereby accepts such designation and is familiar with, and accepts, the obligations of such position, as provided in Florida Statutes §617.0501.


Jenny Ortiz
Dated: March 7, 2005

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