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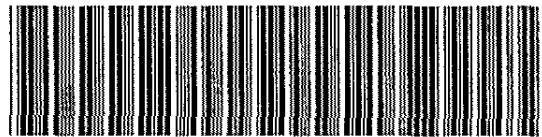
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TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: National Impact Fee Roundtable, Inc.
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee &
Certificate of
Status

☐ \$78.75
Filing Fee
& Certified Copy

☒ \$87.50
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: Tyson Smith
Name (Printed or typed)
4435 Main Street, Suite 1150
Address
Kansas City, MO 64111
City, State & Zip
(816) 561-4414
Daytime Telephone number

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NOTE: Please provide the original and one copy of the articles.

**ARTICLES OF INCORPORATION
OF THE
NATIONAL IMPACT FEE ROUNDTABLE, INC.**

Article 1. Corporate Name.

The name of the corporation is the National Impact Fee Roundtable, Inc. (hereinafter referred to as "NIFR").

Article 2. Principal Office

The street address of NIFR shall be:

8420-3 Charter Club Circle
Ft. Myers, FL 33919

Article 3. Corporate Purpose

The purpose of NIFR shall be to advance the theory and practice of impact fees and public infrastructure finance. The further purposes of NIFR shall be to:

- a. encourage the exchange of ideas, information, and expertise between and among NIFR members;
- b. educate and guide new impact fee and public finance practitioners and other stakeholders; and
- c. provide an opportunity for professional growth and development for members of NIFR.

Article 4. Manner of Election or Appointment of Directors and Officers

The manner of electing or appointing directors and officers of NIFR shall be as set forth in the bylaws.

Article 5. Initial Directors and Officers

The names and addresses of NIFR initial directors and/or officers are as follows:

Rachel S. Arnold
201 N. Union Street, #200
Alexandria, VA 22314

Joseph Colgan
2740 Fulton Avenue; Suite 101
Sacramento, CA 95821

Doug Frost
Planning Department Infrastructure Finance
200 West Washington Street; Sixth Floor
City of Phoenix
Phoenix, Arizona 85003-1611

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Charlene Gabriel
Planning Department
Facilities Financing, MS606F
1010 Second Avenue; Suite 600
San Diego, CA 92101

Deborah Galardi
728 NE Floral Place
Portland, OR 97232

Pedro Leon
Development Services Department
301 South Ridgewood Avenue
Room 240
P.O. Box 2451
Daytona Beach, FL 32115-2451

Clancy Mullen
13276 Research Blvd., Ste. 208
Austin, TX 78750

Gerald Murphy
8420-3 Charter Club Circle
Ft. Myers, FL 33919

Tyson Smith
1150 One Main Plaza
4435 Main Street
Kansas City, Missouri 64111

Article 6. Indemnification

To the extent allowed by law, and within the limits of the corporation's insurance coverage, this corporation will indemnify, defend, and hold harmless any director, officer, employee, or agent or any former director, officer, employee, or agent of the corporation who was or is a party to any proceeding (other than an action by, or in the right of, the corporation), by reason of the fact that he or she is or was a director, officer, employee, or agent of the corporation, against liability incurred in connection with such proceeding, including any appeal thereof, if he or she acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the corporation and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful.

The provisions of this Article 6 are not intended and shall not be interpreted to limit other rights, obligations, or remedies available by law to any director, officer, employee, or agent of the corporation.

Article 7. Initial Registered Agent

The name and address of the NIFR registered agent are as follows:

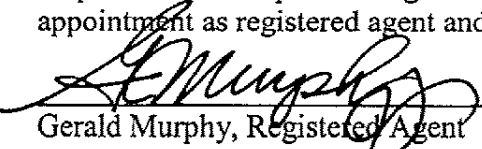
Gerald Murphy
8420-3 Charter Club Circle
Ft. Myers, FL 33919

Article 8. Incorporators.

The following is designated and shall act as the incorporator of NIFR:

Tyson Smith
1150 One Main Plaza
4435 Main Street
Kansas City, MO 64111

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.


Gerald Murphy, Registered Agent

10 July 2004
Date


Tyson Smith, Incorporator

7/16/04
Date

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FEDERAL BUREAU OF INVESTIGATION