

**Electronic Articles of Incorporation  
For**

N04000005781  
FILED  
June 09, 2004  
Sec. Of State  
dwhite

ALLIANCE FOR HIGHER EDUCATION COMPETITIVENESS, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

ALLIANCE FOR HIGHER EDUCATION COMPETITIVENESS, INC.

**Article II**

The principal place of business address:

469 MANGROVE COURT  
LAKE MARY, FL. US 32746

The mailing address of the corporation is:

469 MANGROVE COURT  
LAKE MARY, FL. US 32746

**Article III**

The specific purpose for which this corporation is organized is:

TO DEVELOP AND DISSEMINATE EDUCATIONAL CONTENT FOR THE  
PURPOSE OF HELPING POSTSECONDARY EDUCATION LEADERS PROVIDE  
BETTER SERVICE TO STUDENTS, AND IMPROVED ACCOUNTABILITY TO  
STAKEHOLDERS.

**Article IV**

The manner in which directors are elected or appointed is:

AS DESCRIBED IN THE BYLAWS OF THE CORPORATION.

**Article V**

The name and Florida street address of the registered agent is:

ROBERT J ABEL  
469 MANGROVE COURT  
LAKE MARY, FL. 32746

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: ROBERT J. ABEL

### **Article VI**

The name and address of the incorporator is:

ROBERT J. ABEL  
469 MANGROVE COURT  
LAKE MARY, FL 32746

Incorporator Signature: ROBERT J. ABEL

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: D  
ROBERT J ABEL  
469 MANGROVE COURT  
LAKE MARY, FL. 32746 US

Title: D  
LARRY R HUMES  
1633 TIVERTON STREET  
WINTER SPRINGS, FL. 32708 US

Title: D  
WILLIAM H GRAVES  
325 SUN FOREST WAY  
CHAPEL HILL, NC. 27517 US