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### FLORIDA NON-PROFIT CORPORATION

AMERICAN FUND FOR THE ROYAL OPERA HOUSE, INC.

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### ARTICLES OF INCORPORATION OF

AMERICAN FUND FOR THE ROYAL OPERA HOUSE, INC.
(a Florida Not for Profit Corporation)

#### ARTICLE L NAME

The name of the corporation shall be "AMERICAN FUND FOR THE ROYAL OPERA HOUSE, INC." (hereinafter referred to as the "Corporation").

### ARTICLE IL. CORPORATE NATURE

The Corporation is a corporation not for profit organized pursuant to the Florida Not For Profit Corporation Act set forth in Chapter 617, Florida Statutes.

## ARTICLE III. ADDRESS OF PRINCIPAL OFFICE

The street address of the initial principal office and the mailing address of the Corporation is 141 Bay Colony Drive, Fort Lauderdale, Florida 33308.

### ARTICLE IV. PURPOSES

A. The purposes of the Corporation are to receive and administer money and property for religious, charitable, scientific, educational, and literary purposes within the meaning of §501(c)(3) of the Code, including but not limited to making distributions to organizations that are exempt from federal income texation under §501(a) of the Code as an organization described in §501(o)(3) of the Code. Notwithstanding any other provision of these Articles, the Corporation is organized and shall operate exclusively for such purposes.

References in these Articles to the "Code" are to Sections of the Internal Revenue Code of 1986, as amended, as now enacted, or to corresponding provisions of any future United States revenue law in force and effect during the continuance of the Corporation.

B. The Corporation hereby expresses its intent to be an organization exempt from federal income taxation under §501(a) of the Code as an organization described in §501(c)(3) of the Code, and to be an organization contributions to which are deductible under §§170(c)(2), 2055(a)(2), 2106(a)(2)(A)(ii) and 2522(a)(2) of the Code.

#### ARTICLE V. MANAGEMENT

All power and authority of the Corporation shall be vested in and exercised by its Board of Directors, which shall manage and direct the affairs of the Corporation in accordance with applicable law and as provided by the Bylaws of the Corporation. The number of Directors shall be as provided in the Bylaws of the Corporation, but the Board of Directors shall at all times

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consist of three (3) or more members. The method of electing members of the Board of Directors shall be as provided in the Bylaws of the Corporation. The voting and other rights of the members of the Board of Directors shall be as provided in the Bylaws of the Corporation.

#### ARTICLE VI. INITIAL BOARD OF DIRECTORS

The names and addresses of the initial Board of Directors are as follows:

Michael Bienes

Dizune Bienes

Dame Judith Mayhew Jonas

Sir David Lees

Simon Robertson

<u>Address</u>

141 Bay Colony Drive Fort Lauderdale, FL 33308

141 Bay Colony Drive

Fort Landerdale, FL 33308

Royal Opera House Covent Garden

London, England WC2E-9DD

Royal Opera House

Covent Garden

London, England WC2E-9DD

Royal Opera House Covent Garden

London, England WC2E-9DD

#### ARTICLE VII. POWERS

The Corporation shall have the power to (i) receive, acquire, own, maintain and use its assets for the purposes for which it is organized, (ii) raise funds by any legal means for the encouragement of its purposes, (iii) acquire, hold, own, use and dispose of real or personal property in connection with the purposes of the Corporation, (iv) exercise all powers necessary or convenient to the furtherance of the purposes for which the Corporation is organized, and (v) exercise all powers granted to a corporation not for profit under Florida law. In addition to the foregoing powers, the Corporation shall have any additional powers specified in its Bylaws.

#### ARTICLE VIII. LIMITATIONS

No part of the net earnings, gains or assets of the Corporation shall inure to the benefit of or be distributable to any Director or officer of the Corporation, or to any other private persons, or to any organizations organized and operated for profit, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article IV hereof.

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- B. No substantial part of the activities of the Corporation shall consist of carrying on propaganda, or otherwise attempting, to influence legislation (except as otherwise provided by the provisions of §501(h) of the Code, if §501(h) of the Code applies to the Corporation and the appropriate election is made by the Corporation). The Corporation shall not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of or in opposition to any candidate for public office.
- C. Notwithstanding any other provisions of these Articles, the Corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt from federal income taxation under §501(a) of the Code as an organization described in §501(c)(3) of the Code, or by an organization contributions to which are deductible under §§170(c)(2), 2055(a)(2), 2106(a)(2)(A)(ii) and 2522(a)(2) of the Code.
- D. The Corporation, if it is a "private foundation" as defined in §509(a) of the Code at any time, shall distribute its income for each tax year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Code §4942(a), and shall not:
  - 1. Engage in any act of "self-dealing" as defined in Code §4941(d), which would give rise to any liability for the tax imposed by Code §4941(a);
  - 2. Acquire or retain any "excess business holdings" as defined in Code §4943(c), which would give rise to any liability for the tax imposed by Code §4943(a);
  - 3. Make any investment which would jeopardize the carrying out of any of its exempt purposes within the meaning of Code §4944, so as to give rise to any liability for the tax imposed by Code §4944(a); or
  - 4. Make any "taxable expenditures" as defined in Code \$4945(d), which would give rise to any liability for the tax imposed by Code \$4945(a).

The references in this Paragraph to designated sections of the Code shall be deemed to include any corresponding provisions of Federal tax laws at any time and from time to time in force and effect during the continuance of the Corporation.

### ARTICLE IX. INITIAL REGISTERED OFFICE AND AGENT

The name of the initial registered agent of the Corporation is MICHAEL BIENES, and the street address of the Corporation's initial registered agent is 141 Bay Colony Drive, Fort Landerdale, Florida 33308.

#### ARTICLE X. INCORPORATOR

The name of the sole incorporator of the Corporation is MICHAEL BIENES and the address of such incorporator is 141 Bay Colony Drive, Fort Lauderdale, Florida 33308.

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### ARTICLE XI,

The Corporation may solicit contributions from all possible sources including, but not limited to, individual, corporate and community sources.

### ARTICLE XII. DISTRIBUTION ON DISSOLUTION

Upon the dissolution and winding up of the Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of the Corporation, shall be distributed to such one or more organizations exempt from federal income taxation under \$501(a) of the Code as an organization described in \$501(c)(3) of the Code, as determined by the Board of Directors. If any assets of the Corporation are not disposed of pursuant to the foregoing sentence, such remaining assets shall be distributed to such one or more organizations exempt from federal income taxation under \$501(a) of the Code as an organization described in \$501(c)(3) of the Code, as determined by the Circuit Court of the County in which the principal office of the Corporation is then located. The Board of Directors or the Circuit Court, as the case may be, shall use their best efforts to make such distributions to organizations which have purposes similar to the Corporation.

### ARTICLE XIII. NO MEMBERS

The Corporation shall not have Members.

#### ARTICLE XIV. DURATION

The period of the duration of the Corporation is perpetual unless dissolved according to law.

#### ARTICLE XV. BYLAWS

The Corporation's Board of Directors shall adopt Bylaws for the regulation and management of the affairs of the Corporation. The Corporation's Bylaws may contain any provisions not inconsistent with law or these Articles of Incorporation. The Corporation's Bylaws may be amended, altered, or repealed and new Bylaws may be adopted as provided in the Corporation's Bylaws.

### ARTICLE XVI. AMENDMENT

These Articles of Incorporation may be altered, amended or repealed only by a majority vote of the Board of Directors of the Corporation.

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The undersigned executes these Articles of Incorporation of AMERICAN FUND FOR THE ROYAL OPERA HOUSE, INC. this /// day of FEB \_\_\_\_\_\_, 2004,

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## CONSENT OF REGISTERED AGENT OF AMERICAN FUND FOR THE ROYAL OPERA HOUSE, INC.

The undersigned, MICHAEL BIENES, having been named as registered agent to accept service of process for AMERICAN FUND FOR THE ROYAL OPERA HOUSE, INC., a Florida Not for Profit corporation, at the place designated in the foregoing Articles of Incorporation, hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of the undersigned's duties as registered agent, and the undersigned is familiar with and accepts the obligations of the position of registered agent.

MICHAEL BIENES Registered Agent

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