

**Electronic Articles of Incorporation
For**

**N03000010534
FILED
December 05, 2003
Sec. Of State**

CONCH REPUBLIC OFFSHORE POWER BOAT RACING ASSOCIATION,
INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

CONCH REPUBLIC OFFSHORE POWER BOAT RACING ASSOCIATION,
INC.

Article II

The principal place of business address:

500 FLEMING STREET
KEY WEST, FL. 33040

The mailing address of the corporation is:

500 FLEMING STREET
KEY WEST, FL. 33040

Article III

The specific purpose for which this corporation is organized is:

TO OPERATE NON-PROFIT TOURIST PROMOTION ACTIVITY.

Article IV

The manner in which directors are elected or appointed is:

MAJORITY VOTE

Article V

The name and Florida street address of the registered agent is:

ERICA N HUGHES
500 FLEMING STREET
KEY WEST, FL. 33040

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: ERICA N. HUGHES

Article VI

The name and address of the incorporator is:

WILLIAM SPOTTSWOOD
500 FLEMING STREET
KEY WEST, FLORIDA 33040

Incorporator Signature: WILLIAM SPOTTSWOOD

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P D
WILLIAM SPOTTSWOOD
500 FLEMING STREET
KEY WEST, FL. 33040

Title: VP D
MARK ROSSI
208 DUVAL STREET
KEY WEST, FL. 33040

Title: TSD
RANDY MOORE
3130 NORTHSIDE DRIVE
KEY WEST, FL. 33040

Article VIII

The effective date for this corporation shall be:

12/05/2003