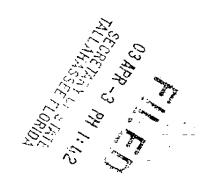
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TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: Waldo Association of Residents and Merchants, Inc. (PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for:

\$70.00 Filing Fee

□ \$78.75

Filing Fee &

Certificate of

Status

□\$78.75

Filing Fee & Certified Copy

\$87.50

Filing Fee,

Certified Copy

& Certificate

ADDITIONAL COPY REQUIRED

FROM: James J. Du Bais
Name (Printed or typed)

P. O. Boy 186
Address

Waldo FL 32694 City, State & Zip

352 - 468 - 1721

Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

WALDO ASSOCIATION OF RESIDENTS AND MERCHANTS, INC.

ARTICLE I - NAME

The name of the corporation shall be, WALDO ASSOCIATION OF RESIDENTS AND MERCHANTS, INC.

ARTICLE II - PRINCIPAL LOCATION

The WALDO ASSOCIATION OF RESIDENTS AND MERCHANTS, INC. is a not for profit corporation located in City of Waldo, in County of Alachua, in State of Florida. The mailing address of the corporation is Post Office Box 185, Waldo, Florida, 32694. The current street address is 13958 NE 140th Lane, Waldo, Florida 32694.

ARTICLE III - PURPOSE

The purpose for which the corporation is organized is to promote a positive image of the City of Waldo through advertisement, education, historical preservation, beautification, and any other means provided for in the bylaws.

ARTICLE IV - DIRECTORS, OFFICERS AND MANNER OF ELECTION

The directors and officers shall be elected pursuant to the provisions of the bylaws.

ARTICLE V - INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida Street address of the registered agent is Fred C. Sowell, 13958 NE 140th Lane, Waldo, Florida 32694 and the mailing address is Post Office Box 1, Waldo, Florida 32694

ARTICLE VI - INCORPORATORS

The names and addresses of the incorporators are as follows:

Ruth Crowe	Post Office Box	17	Waldo, Florida 32694
James J. DuBois	Post Office Box	186	Waldo, Florida 32694
Chenetta L. Ross	Post Office Box	164	Waldo, Florida 32694

ARTICLES OF INCORPORATION

WALDO ASSOCIATION OF RESIDENTS AND MERCHANTS, INC.

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

Tuth law &	3-3/-03
Signature of Registered Agent - Fred C. Sowell	Date
Puth Crows	3-31-03
Signature of Incorporator - Ruth Crowe	Date
7472	3-31-03
Signature of Incorporator - James J. DyBois	Date
Cheretta L. Ross	3-31-03
Signature of Incorporator - Chanette I Ross	Doto

