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FLORIDA NON-PROFIT CORPORATION

Friends Working to Free Scott Speicher, Inc.

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ARTICLES OF INCORPORATION

FRIENDS WORKING TO FREE SCOTT SPEICHER, INC.

(A Nonprofit Corporation)

The undersigned, for the purpose of forming a corporation not for profit under the laws of Florida, hereby adopt the following articles of incorporation:

ARTICLE I

NAME

Section 1.1 Name. The name of the corporation is Friends Working to Free Scott Speicher, Inc.

Section 1.2 Address of Principal Office. The address of the principal office of corporation is 200 Laura Street North, Jacksonville, Florida 32202.

ARTICLE II

PURPOSES

Section 2.1 Purposes. The corporation is organized and shall be operated exclusively for charitable, religious, scientific and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provisions of any future United States Internal Revenue law) (hereinafter the "Internal Revenue Code"); to engage in activities relating to the purposes described herein; and to invest in, receive, hold, use and dispose of all property, real or personal, as may be necessary or desirable to carry into effect the purposes described herein. Specifically, the corporation's purposes shall include educating the public and to raise public awareness on POW/MIA issues, specifically as they relate to Captain-select Michael Scott Speicher, and to undertake such activities as will further the general purposes described herein.

ARTICLE III

BOARD OF DIRECTORS

Section 3.1 Election. Directors shall be elected in the manner set forth in the bylaws of the corporation.

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Section 3.2 Number. The corporation shall have seven directors initially. The number of directors may be increased or reduced from time to time, as provided in the bylaws of the corporation; however, the corporation shall at all times have at least three directors.

Section 3.3 Names and Addresses of First Members of the Board of Directors. The names and addresses of the persons who are to serve as the initial directors of the corporation until the election or appointment of their successors are as follows:

| <u>Name</u> | <u>Address</u> |
|---------------------|---|
| Michael A. Buzzell | 2288 Soaring Court Orange Park, FL 32003 |
| James A. Dundon | Post Office Box 1184 Orange Park, FL 32067 |
| Suzanne H. Hayes | Route 2, Box 882 225 Otis Road Bryceville, FL 32009 |
| Nels P. Jensen | 5729 Ft. Sumter Road Jacksonville, FL 32210 |
| Miriam W. Novelly | 1611 S. McDuff Avenue Jacksonville, FL 32205 |
| Joseph Higginbotham | 76 South Roscoe Blvd. Ponte Vedra Beach, FL 32082-3812 |
| James Stafford | 4302 DaVinci Avenue Jacksonville, FL 32210 |

Section 3.4 Executive Committee. The board of directors may, pursuant to a resolution adopted by a majority of all of the members of the board, designate two or more of its members to constitute an executive committee, which, to the extent provided in such resolution, may exercise the powers of the board of directors.

ARTICLE IV LIMITATIONS

Section 4.1 Limitations on Actions. No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to any members, director, officer or other

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private person, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to confer benefits on its members in conformity with the purposes set forth in Section 2.1 of these articles. No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office. Notwithstanding any other provision of these Articles, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue Law) or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue Law).

ARTICLE V DISSOLUTION

Section 5.1 Dissolution. Upon the dissolution of the corporation, assets shall be distributed to one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government or to a local or state government for a public purpose. Any such assets not so disposed of shall be disposed of by a court of competent jurisdiction of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organization or organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE VI INITIAL REGISTERED OFFICE AND AGENT

Section 6.1 Name and Address. The street address of the initial registered office of this corporation is 200 Laura Street North, Jacksonville, Florida 32202, and the name of the initial registered agent of this corporation at that address is F&L Corp..

ARTICLE VII INCORPORATOR

Section 7.1 Name and Address: The name and street address of the incorporator of the corporation is as follows:

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MAY. 22. 2002 5:16PM

FOLEY & LARDNER

NO. 5466 P. 6/7

Fax Audit No. H02000142602

Name

Street Address

Michele F. Martin

200 Laura Street North
Jacksonville, FL 32202

IN WITNESS WHEREOF, the undersigned have made and subscribed to these articles of incorporation for the purposes therein set forth, all as of the 22 day of May, 2002.


Michele F. Martin, Incorporator

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MAY. 22. 2002 5:16PM

FOLEY & LARDNER

NO. 5466 P. 7/7

Fax Audit No. H02000142602

ACCEPTANCE BY REGISTERED AGENT

Having been named to accept service of process for the above-stated corporation, at the place designated in the above articles of incorporation, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties. I am familiar with and I accept the obligations of a registered agent.

Registered Agent

F&L CORP.

Charles V. Hedrick

By: Charles V. Hedrick, Authorized Signatory

Date: May 22, 2002

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