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July 23, 2001

NO10000005277

VIA FEDERAL EXPRESS

Florida Secretary of State  
Division of Corporations  
409 East Gaines Street  
Tallahassee, FL 32399

100004493571--5  
-07/24/01--01058--001  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

Re: **New Non-Profit Corporation**  
**South Florida Latin Grammy Host Committee, Inc.**

Dear Sir or Madam:

We are enclosing the original Articles of Incorporation for the South Florida Latin Grammy Host Committee, Inc. for filing with the Florida Secretary of State. We have also included our check in the amount of \$78.75 for the required filing fees and to obtain a Certified Copy. Please forward the Certified Copy to our office.

Thank you for your assistance in this matter.

Very truly yours,



Christiane De Soto  
Litigation Specialist

cd  
Enclosures

FILED  
01 JUL 24 AM 9:16  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

G. BULLOCK JUL 26 2001

**ARTICLES OF INCORPORATION**

**OF**

**SOUTH FLORIDA LATIN GRAMMY HOST COMMITTEE, INC.**

**ARTICLE I.** The name of this Not For Profit Corporation is South Florida Latin Grammy Host Committee, Inc.

**ARTICLE II** The principal place of business and mailing address of this Not For Profit Corporation shall be: 1103 South America Way, Terminal 3, Suite 200, Miami, Florida 33132.

**ARTICLE III.** This Not For Profit Corporation is organized for the following purpose: To organize and administer the Latin Grammy Awards to be held in Miami, Florida.

**ARTICLE IV** This Not For Profit Corporation shall have five (5) Directors initially. The number of directors may be increased or diminished from time to time by By-Laws, but shall never be less than one.

**ARTICLE V.** The names and addresses of the initial directors of this Not For Profit Corporation are:

Jorge Mas Santos, President  
1103 South America Way  
Terminal 3, Suite 200  
Miami, FL 33132

William Talbert, Vice President  
1103 South America Way  
Terminal 3, Suite 200  
Miami, FL 33132

Don Peebles, Secretary  
1103 South America Way  
Terminal 3, Suite 200  
Miami, FL 33132

Rolando Leiva, Treasurer  
1103 South America Way  
Terminal 3, Suite 200  
Miami, FL 33132

Lily Abello, Executive Director  
1103 South America Way  
Terminal 3, Suite 200  
Miami, FL 33132

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TALLAHASSEE, FLORIDA

**ARTICLE VI.** The name and address of the Florida Registered Agent is:

Clifford R. Steele, Esq.  
Steele & Hanson, P.A.  
Museum Tower – Penthouse  
150 West Flagler Street  
Miami, FL 33130

**ARTICLE VII.** The name and address of the Incorporator is:

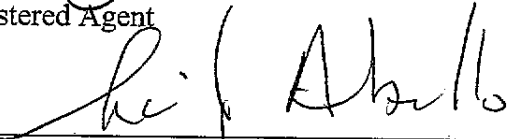
Lily Abello, Executive Director  
South Florida Latin Grammy Host Committee  
1103 South America Way  
Terminal 3, Suite 200  
Miami, FL 33132

Having been named as registered agent to accept service of process for the above stated Not for Profit Corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.



Clifford R. Steele, Steele & Hanson, P.A.  
Registered Agent

7-16-01  
Date



Lily Abello, Executive Director  
South Florida Latin Grammy Host Committee

7/21/01  
Date