ATTORNEY AT LAW

SUITE 1400 TERREMARK CENTRE

2601 SOUTH BAYSHORE DRIVE

Miami, Florida 33133

(305) 859 - 2696 FAX (305) 858-3100



July 7, 2001

ě,

500004474005--07/13/01---01007---002 *****78.75 *****78.75

Secretary of State Div. of Corps. P.O. Box 6327 Tallahassee, Fl 32314

ENCUENTRO DE LA CULTURA CUBANA, INC. Re: (ENCOUNTER OF CUBAN CULTURE, INC.)

Dear Sir:

Enclosed pleasefind original and copy of the articles of incorporation of the above captioned corporation together with check in the amount of \$78.75.

Please be good enough to mail the certified copy to the undersigned.

Very truly yours,

Alfredo G. Duran

AGD:ng

Encs.

FILED

2001 JUL 13 AM 10: 04

ARTICLES OF INCORPORATION

OF

SECRETARY OF STATE TALLAHASSEE, FLORIDA

ENCUENTRO DE LA CULTURA CUBANA, INC. (ENCOUNTER OF CUBAN CULTURE, INC.)

We, the undersigned, hereby associate ourselves together for the purpose of becoming a corporation Not for Profit under Chapter 617, Laws of the State of Florida, providing for the formation, liability, rights, privileges and immunities for a corporation not for profit.

ARTICLE I

The name of the corporation shall be:

ENCUENTRO DE LA CULTURA CUBANA, INC. (ENCOUNTER OF CUBAN CULTURE,INC.)

ARTICLE II

This corporation is to exist perpetually commencing on the date these Articles of Incorporation are filed with the Secretary of State.

ARTICLE III

The initial post office address of the principal office of the Corporation in the State of Florida is 414, Barbarossa Ave., Coral Gables, FL 33146. The Board of Directors may from time to time move the principal office to any other address in the State of Florida.

ARTICLE IV

The purpose of this corporation shall be:

To contribute to the development of a culture of democracy and human rights among the Cuban communities inside the island and in the diaspora. To encourage the expression of a wide range of information and reflection dealing with Cuba and its future; to break isolation of Cubans on the island by providing an outlet for discussion about the country's present and future and by connecting them with Cubans in the United States; to articulate the Cuban community in the United States and interconnect it with the Cuban community living in the island; to promote a dialogue among a number of Human Rights activists, independent journalists, writers, philosophers, artists, politicians and professionals both in Cuba and in the United States on democracy and national reconciliation; to provide readers in Cuba and in the United States with upto-date information and exposure to the issues being discussed by governmental and opposition elites inside Cuba as well as by the Unites States intellectual and professional elites; to encourage the organization of virtual teamwork in diverse professions with actors from both areas, regarding Cuba's future reconstruction and insertion in the democratic community of nations.

ARTICLE V

The corporation shall have the powers granted corporations under the laws of the State of Florida. However, notwithstanding anything herein to the contrary, the corporation shall exercise only such power as well qualify it as an exempt organization under Section 501 (c) (3) of the Internal Revenue Code of 1954 or corresponding provisions of any subsequent internal revenue law.

The purpose for which the corporation is to be formed is for social welfare purposes within the meaning of Section 501 (c) (3) of the Internal Revenue Code of 1954 or corresponding provisions of any subsequent internal revenue law. To promote the development of a culture of democracy and human rights among the Cuban community in the United States and in the island; to stimulate the dissemination of all articles, books and statements related to the above stated purposes; and to sponsor human rights and cultural conferences and projects on the United States and elsewhere in the world. The corporation may accept donations and sponsorship from individuals, foundations and commercial enterprises to help finance all of the above.

Notwithstanding anything herein appearing to the contrary, this corporation shall not carry on any activities not permitted to be carried on under the corporate not-for profit

laws of the State of Florida and by an organization exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code of 1954 or the corresponding provisions of any future United States internal revenue law.

Upon the dissolution of the corporation, the assets shall be distributed for one or more exempt purposes within the meaning of Section 501 (c) (3) of the Internal Revenue Code, or corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not so disposed of shall be disposed of by the Miami-Dade County court having jurisdiction of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE VI

The initial registered office of this corporation is 2601 So. Bayshore Drive, Suite 1400, Miami, Florida 33133.

The name of the registered agent at such address is ALFREDO G. DURÁN.

ARTICLE VII

The corporation shall have eight (8) directors who shall be elected and serve for a period of one (1) year.

ARTICLE VIII

The name and address of the incorporators of this corporation are:

JESÚS DÍAZ Calle General Perón, 4 – 2° E Madrid 28020, Spain BEATRIZ BERNAL Av. del Valle, 13 Madrid 28003, Spain

ANNA ISABEL RODRÍGUEZ Calle General Ramírez de Madrid, 22 – 3° C 28020 Madrid, Spain

ARTICLE IX

These Articles of Incorporation may be amended in the manner provided by law. Every Amendment shall be approved by the Board of Directors, proposed by a member of the Board of Directors, at a Board of Directors' meeting, by majority of those directors entitled to vote thereon.

ARTICLE X

Members of the Board of Directors shall be elected by the members of the Corporation through a majority vote at the annual meeting of the corporation.

ARTICLE XI

Initially this corporation shall have the following initial officers whose names and positions are as follows:

JESÚS DÍAZ BEATRIZ BERNAL ANNA ISABEL RODRÍGUEZ President

Vice President

Secretary and Treasurer

ARTICLE XII

Members of this corporation are those persons proposed by a Director at a meeting of the Board of Directors and selected though a majority votes of those Directors present.

ARTICLE XIII

2001 JUL 13 AM 10: 04

The By-Laws of this corporation shall be adopted by the Board of Directors and may be. FLORIDA altered, amended or rescinded in the manner provided by the By-Laws.

ARTICLE XIV

No part of the income of the Corporation shall be distributed to its members, except as compensation for services rendered.

IN WITNESS WHEREOF, the undersigned have made, subscribed and acknowledged these Articles of Incorporating this 20 day of June, 2001.

JESÚS DÍAZ

BEATRIZ BERNA

ANNA ISABEL RODRÍGUEZ

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

I hereby accept the appointment as registered agent contained in the foregoing Articles of Incorporation and state that I am familiar with and accept the obligations of Section 607.0501 of the Florida Statutes.

ALFREDO G. DURÁN