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**CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):**

1. LIBERTY AND DEVELOPMENT CENTER, INC.  
(Corporation Name) (Document #)

2. \_\_\_\_\_  
(Corporation Name) (Document #)

3. \_\_\_\_\_  
(Corporation Name) (Document #)

4. \_\_\_\_\_  
(Corporation Name) (Document #)

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Certificate of Status

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 01 JUL -2 PM 1:37  
 SECRETARY OF STATE  
 TALLAHASSEE, FLORIDA

NEW FILINGS	
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<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

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OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
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<input type="checkbox"/>	Other

Examiner's Initials

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Articles of Incorporation  
for  
Liberty and Development Center, Inc.

The undersigned, acting as incorporator of a corporation pursuant to chapter 617, Florida Statutes, adopt the following Articles of Incorporation:

Article I. Name

The name of this Florida not-for-profit corporation is Liberty and Development Center, Inc.

Article II.

The initial office and mailing address of this corporation is:

Liberty and Development Center, Inc.  
2700 S.W. 23<sup>rd</sup> Terrace # 208  
Miami, Florida 33145

Article III. Corporate Existence

The term of existence of the Corporation is perpetual.

Article IV. Purposes

The purposes for which this Corporation is organized are:

1. To conduct research in the social sciences areas of Cuban studies.
2. To establish links of cooperation with organizations, universities, foundations, schools, governmental units and any type of organization or person who has similar or compatible objectives with those of this Corporation throughout the world.
3. To engage in all other lawful acts or activities not for pecuniary profit for which Florida not-for-profit corporations may be organized, so far as permitted by Code Section 501 © (3). All references to "Code" are to the Internal Revenue Code of 1986 as amended or to corresponding provisions of future federal tax legislation.

Article V. Membership

The membership of the Corporation shall be:

1. Those persons invited by the Board of Directors to become members, and who accept such invitation.

2. Those persons, in sympathy with the objectives of this Corporation, who request from the Board of Directors to be admitted as members, and who, in fact after such request, are affirmatively accepted as members by the Board of Directors. The inaction of the Board of Directors with regard to any request as hereinabove described, shall never be considered an acceptance for membership.

3. The members of the Board of Directors.

#### Article VI. Board of Directors

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than three directors. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation, but may never be less than three. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by law.

The name of each initial member of the Corporation's Board of Directors, is:

Marcos A. Ramos  
Francisco J. Diaz-Pou  
Roberto Rodriguez-Tejera

#### Article VII. Limitations

No part of the net earnings of the Corporation shall inure to the benefit of (or be distributable to) its directors, officers, members, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of any of its purposes. No substantial part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation, except as otherwise provided in Code Section 501 (h). The Corporation shall not participate or intervene in any political campaign (including the publishing or distributing of statements) on behalf of any candidate for public office. Notwithstanding any other provision of these Articles of Incorporation, the Corporation shall not carry on any activities except those permitted to be carried on by a corporation exempt from federal income tax under Code Section 501 © (3) and which entitle contributors to the Corporation to deduct their charitable contribution under Code Section 170.

#### Article VIII. Dissolution

Upon the dissolution of the Corporation, the assets remaining after payment (or provision for payment) of the Corporation's debts and liabilities shall be distributed to a not for profit fund, foundation or corporation that is organized exclusively for charitable purposes and that has established its tax exempt status under Code Section 501 © (3).

Article IX. Registered Agent

The name and address of the registered agent of the Corporation is:

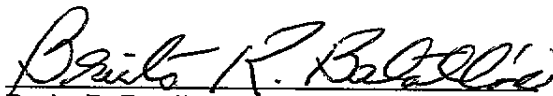
Benito R. Batallan  
2700 S.W. 23<sup>rd</sup> Terrace # 208  
Miami, Florida 33145

Article X. Incorporator

The name and address of the incorporator is:

Benito R. Batallan  
2700 S.W. 23<sup>rd</sup> Terrace # 208  
Miami, Florida 33145

The undersigned incorporator has executed these Articles of Incorporation this 29<sup>th</sup> day of June, 2001.

  
Benito R. Batallan

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA


**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**


Pursuant to the provisions of section 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is:  
Liberty and Development Center, Inc.
2. The name and address of the registered agent and office is

Benito R. Batallan  
2700 S.W. 23<sup>rd</sup> Terrace # 208  
Miami, Florida 33145

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
Benitor R. Batallan

  
June 29, 2001