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**Florida Department of State  
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**FLORIDA NON-PROFIT CORPORATION**

**JUAN LUIS GUERRA FOUNDATION INC.**

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**F. CHESSER MAY 2, 2001**



**FLORIDA DEPARTMENT OF STATE**  
Katherine Harris  
Secretary of State

May 21, 2001

EMPIRE

SUBJECT: JUAN LUIS GUERRA FOUNDATION INC.  
REF: W01000011434

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The name of the entity must be identical throughout the document.

Section 617.0202(d), Florida Statutes, requires the manner in which directors are elected or appointed be contained in the articles of incorporation or a statement that the method of election of directors is as stated in the bylaws.

If you have any further questions concerning your document, please call (850) 487-6931.

Becky McKnight  
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Division of Corporations - P.O. BOX 6327 -Tallahassee, Florida 32314

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ARTICLES OF INCORPORATION  
OF  
JUAN LUIS GUERRA FOUNDATION INC.

ARTICLE I.  
CORPORATE NAME

The name of this Corporation shall be:

JUAN LUIS GUERRA FOUNDATION INC, a Florida not-for-profit corporation (hereinafter, the "Foundation").

ARTICLE II.  
ENABLING LAW

The Corporation is organized pursuant to Chapter 617, Florida Statutes, as a corporation not-for-profit.

ARTICLE III.  
PURPOSES AND POWER

The purposes for which the Corporation is organized are:

A. Exclusively charitable, scientific, literary and educational within the meaning of §501 (c) (3) of the Internal Revenue Code of 1986, as amended (or the corresponding provisions of any future United States Internal Revenue Laws) (hereinafter the "Code"), and notwithstanding any other provision of these Articles, the Foundation shall not carry on any activities not permitted to be carried on by an organization exempt from Federal Income Tax under Code §501 (c) (3), contributions to which are deductible for federal and state income, gift and estate tax purposes.

B. Any and all purposes set forth in the By-Laws of the Foundation.

C. The Corporation is a not-for-profit corporation organized pursuant to the Florida Not-For-Profit Act, and is created, organized and shall be operated exclusively for educational, charitable, scientific, literary and civic purposes.

D. In furtherance of its corporate purposes, the Corporation shall have all the general powers enumerated in F.S. §617.0303 of the Not-For-Profit Corporation Law, together with the power to solicit grants and contributions for the corporate purposes. Nothing herein shall authorize this corporation directly or indirectly, to engage in or include among its purposes, any of the activities mentioned in Not-For-Profit Corporation Law, §617.0505.

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E. No part of the net earnings of the Foundation shall inure to the benefit of any member, trustee, director, officer of the Foundation, or any private individual (except that reasonable compensation may be paid for services rendered to or for the Foundation), and no member, trustee, officer of the Foundation or any private individual shall be entitled to share in the distribution of the corporate assets on the dissolution of the Foundation.

**ARTICLE IV.  
MEMBERSHIP**

The Foundation shall have no capital stock. The Foundation shall have members with such rights as provided in the By-Laws of the Foundation.

**ARTICLE V.  
TERM**

The Foundation shall have perpetual existence and its existence shall commence at the date and time of filing of the Original Charter with the Department of the State of Florida.

**ARTICLE VI  
BOARD OF DIRECTORS**

The number of Directors may be altered from time-to-time by the By-Laws adopted by the shareholders. However, the Corporation shall have no less than three (3) Directors nor more than twenty five (25) Directors at any time. The names and addresses of the initial members of the Board of Directors are as follows:

Gary Nader	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Juan Luis Guerra	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Emilio Estefan	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Gloria Estefan	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Julio Iglesias	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Oscar de la Renta	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Cristina Getty	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146

George Nader	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Alvaro Castillo	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146
Dr. Fernando Valverde	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146

**ARTICLE VII.  
INITIAL REGISTERED AGENT AND INITIAL REGISTERED OFFICE**

The Corporation's initial Registered Agent and Registered Office in the State of Florida shall be:

Alvaro Castillo B., Esq.  
CASTILLO & ASSOCIATES  
1390 Brickell Avenue, Suite 200  
Miami, Florida 33131

**ARTICLE VIII  
INITIAL OFFICERS**

The Corporation shall have a President, Vice-President, Secretary, Assistant Secretary and a Treasurer and such other officers as the Board may from time to time by resolution create. The initial officers shall be elected at the first Board of Directors meeting and shall be thereafter as set forth in the By-Laws of the Foundation. The names of the officers who are to serve until the first election are:

President:	Juan Luis Guerra
Vice-President:	Gary Nader
Treasurer:	Desiree G. Yopez
Secretary:	Jennifer Nader

**ARTICLE IX  
INCORPORATOR**

The name and post office address of the Incorporator executing these Articles of Incorporation is as follows:

Name	Address
Gary Nader	3310 Ponce De Leon Boulevard Coral Gables, Florida 33146

**ARTICLE X.  
PRINCIPAL OFFICE AND MAILING ADDRESS**

The principal mailing address of the Corporation is as follows:

3310 Ponce De Leon Boulevard  
Coral Gables, Florida 33146

**ARTICLE XI.  
COMMENCEMENT DATE**

Corporate existence will commence on the date of the filing of these Articles of Incorporation.

**ARTICLE XII  
DISSOLUTION**

The Corporation may be dissolved with the assent given in writing and signed by the holders of not less than 75% of the total number of votes. Upon dissolution of the Corporation, the assets of the corporation shall be dedicated, granted, conveyed, assigned to any not-for-profit corporation, association, trust or other organization devoted to similar purposes. Any action taken under this Article is subject to the procedures and requirements of Chapter 617 of the Florida Statutes and may not be suggested to disqualify the Association as a not for profit corporation under the Internal Revenue Code, as amended.

The UNDERSIGNED Incorporator, for the purpose of forming a Corporation to do business within the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts stated are true.

By: 

GARY NADER

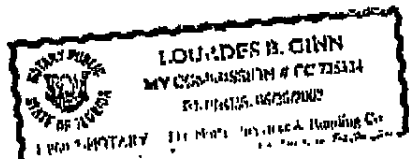
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STATE OF FLORIDA )  
 ) SS:  
COUNTY OF DADE )

BE IT REMEMBERED that on this day before me, a Notary Public duly authorized in the State and County named above to take acknowledgements, GARY NADER, personally appeared to me known to be the person described as the Incorporator in the foregoing Articles of Incorporation, and he acknowledged before me that he executed said Articles of Incorporation.


WITNESS my hand and seal in said State and County, this 10<sup>th</sup> day of May, 2001

  
NOTARY PUBLIC



DATE COMMISSION EXPIRES \_\_\_\_\_

The Undersigned hereby accepts the foregoing designation as Initial Registered Agent and agrees to comply with the provisions of law applicable to said designation.

  
Alvaro Castillo B., Esq.  
CASTILLO & ASSOCIATES  
1390 Brickell Avenue, Suite 200  
Miami, Florida 33131

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