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To:

Division of Corporations  
Fax Number : (850) 922-4001

From:

Account Name : BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.  
Account Number : 075350000353  
Phone : (212) 431-5000  
Fax Number : (212) 431-1441

FLORIDA NON-PROFIT CORPORATION

The Greenfield Institute, Inc.

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ARTICLES OF INCORPORATION  
OF

*The Greenfield Institute, Inc.*

Pursuant to Section 617.0202, Florida Statutes

ARTICLE I

The name of the corporation is: *The Greenfield Institute, Inc.*

ARTICLE II

The principal address of the corporation is:

*2431 Aloma Avenue, Suite 249, Winter Park, Florida 32792*

ARTICLE III

The purpose of the corporation is as follows:

*To improve the effectiveness of organizations and individuals who serve and nurture community.*

*This mission is accomplished through retreat programs, training events, consulting, coaching and a variety of ongoing services such as professional development groups and support groups. We serve leaders of non-profits and faith communities and others whose personal and/or organizational purpose is aligned with the Greenfield Institute's own mission.*

To have, in furtherance of its not-for-profit corporate purposes, all of the powers conferred upon corporations organized under the Florida not-for-Profit Corporation Act, subject to any limitations thereof contained in these Articles of Incorporation or under the laws of the State of Florida.

The general purposes for which this corporation is formed are to operate exclusively for such scientific, educational and charitable purposes as will qualify it as an exempt organization under Section 501(c)(3) of the Internal Revenue Code of 1986, or

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corresponding provisions of any subsequent federal tax laws, including, for such purposes, the making or distributions to organizations which qualify as tax-exempt organizations under that Code.

#### ARTICLE IV

The manner in which the directors of the corporation be elected shall be so stated in the By-laws.

#### ARTICLE V

The initial board of directors shall consist of three (3) members. The names and addresses of the directors are as follows:

Jana Norman-Richardson  
3070 Riverbrook Drive  
Winter Park, Florida 32792

John U. Lord  
1462 Mount Laurel Drive  
Winter Springs, Florida 32708

Thomas Huber  
2090 Sharon Road  
Winter Park, Florida 32789

#### ARTICLE VI

Notwithstanding any other provisions of these articles, the corporation is organized exclusively for one or more of the purposes as specified in Section 501(c)(3) of the Internal Revenue Code of 1986, and shall not carry on any activities not permitted to be carried on by a corporation exempt from Federal income tax under IRC Section 501(c)(3) or corresponding provisions of any subsequent Federal tax laws.

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No part of the net earnings of the corporation shall inure to the benefit of any member, trustee, director, officer of the corporation, or any private individual (except that reasonable compensation may be paid for services rendered to or for the corporation), and no member, trustee, officer of the corporation or any private individual shall be entitled to share in the distribution of any of the corporate assets on dissolution of the corporation.

No substantial part of the activities of the corporation shall be carrying on propaganda, or otherwise attempting to influence legislation (except as otherwise provided by Internal Revenue Code section 501(h)), or participating in, or intervening in (including the publication or distribution of statements), any political campaign on behalf of any candidates for public office.

In the event of dissolution, all of the remaining assets and property of the corporation shall after necessary expenses thereof be distributed to another organization exempt under section 501(c)(3) of the Internal Revenue Code of 1986, or corresponding provisions of any subsequent Federal tax laws, or to the Federal government, or state or local government for public purposes, subject to an order of a Justice of the Supreme Court.

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In any taxable year in which the corporation is a private foundation as described in section 509(a) of the Internal Revenue Code of 1986, the corporation shall distribute its income for said period at such time and manner as not to subject it to tax under section 4942 of the Code and the corporation shall not (a) engage in any act of self-dealing as defined in section 4941(d) of the Code (b) retain any excess business holdings as defined in section 4943(c) of the Code (c) make any investments in such manner as to subject the corporation to tax under section 4944 of the Code or (d) make any taxable expenditures as defined in section 4945(d) of the Code or corresponding provisions of any subsequent Federal tax laws.

## ARTICLE VII

The name and street address of the incorporator is as follows:

Jean M. Sherett  
c/o BlumbergExcelsior Corporate Services, Inc.  
62 White Street  
New York, New York 10013

The undersigned incorporator has executed these Articles of Incorporation this 8th day of February, 2000.

  
Jean M. Sherett  
Incorporator

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**DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 607.0501 or 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida:


1. The name of the corporation is:

*The Greenfield Institute, Inc.*

2. The name and address of the registered agent and office is:

*John U. Lord  
2431 Aloma Avenue, Suite 249  
Winter Park, Florida 32792*

I, the undersigned hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
John U. Lord  
Dated: February 9, 2000

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