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(City/State/Zip/Phone #)

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COVER LETTER

**TO: Registration Section
Division of Corporations**

SUBJECT: Rayonier Operating Company Holdings LLC

Name of Limited Liability Company

The enclosed "Application by Foreign Limited Liability Company for Authorization to Transact Business in Florida," Certificate of Existence, and check are submitted to register the above referenced foreign limited liability company to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Sarah Miles

Name of Person

Rayonier

Firm/Company

1 Rayonier Way

Address

Wildlight, FL 32097

City/State and Zip Code

sarah.miles@rayonier.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Sarah Miles

864

915-7317

at (_____) _____

Name of Contact Person

Area Code

Daytime Telephone Number

Mailing Address:

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street Address:

Registration Section
Division of Corporations
The Centre of Tallahassee
2415 N. Monroe Street, Suite 810
Tallahassee, FL 32303

Enclosed is a check for the following amount:

Please make check payable to: **FLORIDA DEPARTMENT OF STATE**

☒ \$125.00 Filing Fee

☐ \$130.00 Filing Fee &
Certificate of Status

☐ \$155.00 Filing Fee &
Certified Copy

☐ \$160.00 Filing Fee, Certificate
of Status & Certified Copy

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS
IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY
COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

1. Rayonier Operating Company Holdings LLC
(Name of Foreign Limited Liability Company, must include "Limited Liability Company," "L.L.C.," or "LLC.")

(If name unavailable, enter alternate name adopted for the purpose of transacting business in Florida. The alternate name must include "Limited Liability Company," "L.L.C.," or "LLC.")

2. Delaware
(Jurisdiction under the law of which foreign limited liability company is organized)

3. 85-1348253
(FEI number, if applicable)

4. 3/11/2020
(Date first transacted business in Florida, if prior to registration)
(See sections 605.0904 & 605.0905, F.S. to determine penalty liability)

5. 1 Rayonier Way
(Street Address of Principal Office)

6. 1 Rayonier Way
(Mailing Address)

Wildlight, FL 32097
Wildlight, FL 32097

7. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

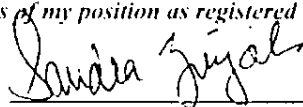
Name: C T Corporation System

Office Address: 1200 South Pine Island Road

Plantation, Florida 33324
(City) (Zip code)

Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



Sandra Zwiack, Assistant Secretary

(Registered agent's signature)

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8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]:

Title or Capacity: _____ **Name and Address:** _____
☐ Manager Name: Mark R. Bridwell
☐ Member Address: 1 Rayonier Way
☐ Authorized Wildlight, FL 32097
 Person _____
☒ Other SVP and Corporat _____ ☐ Other _____

Title or Capacity: _____ **Name and Address:** _____
☐ Manager Name: Mark McHugh
☐ Member Address: 1 Rayonier Way
☐ Authorized Wildlight, FL 32097
 Person _____
☒ Other President _____ ☐ Other _____

☐ Manager Name: Jonathan A. Boswell
☐ Member Address: 1 Rayonier Way
☐ Authorized Wildlight, FL 32097
 Person _____
☒ Other Treasurer _____ ☐ Other _____

☐ Manager Name: April J. Tice
☐ Member Address: 1 Rayonier Way
☐ Authorized Wildlight, FL 32097
 Person _____
☒ Other Senior Vice Presic _____ ☐ Other _____


☐ Manager Name: Jaime Northrup
☐ Member Address: 1 Rayonier Way
☐ Authorized Wildlight, FL 32097
 Person _____
☒ Other Assistant Secretary _____ ☐ Other _____

☐ Manager Name: Sarah E. Miles
☐ Member Address: 1 Rayonier Way
☐ Authorized Wildlight, FL 32097
 Person _____
☒ Other Assistant Secretary _____ ☐ Other _____

Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted)

10. This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.



 Signature of an authorized person

Mark R. Bridwell

Typed or printed name of signee

Attachment for Item 8. For initial indexing purposes, list names, titles or capacity, and addresses of the primary members/managers or persons authorized to manage:

Douglas M. Long
1 Rayonier Way
Wildlight, FL 32097
Executive Vice President

Jaime Northrup
1 Rayonier Way
Wildlight, FL 32097
Vice President

Christopher T. Corr
1 Rayonier Way
Wildlight, FL 32097
Senior Vice President

Kyle M. Sawicki
1 Rayonier Way
Wildlight, FL 32097
Vice President

Shelby L. Pyatt
1 Rayonier Way
Wildlight, FL 32097
Senior Vice President

Andrew C. Shipp
1 Rayonier Way
Wildlight, FL 32097
Vice President

W. Rhett Rogers
1 Rayonier Way
Wildlight, FL 32097
Senior Vice President

Maha Din
1 Rayonier Way
Wildlight, FL 32097
Vice President

Tracy K. Arthur
1 Rayonier Way
Wildlight, FL 32097
Vice President

John R. Campbell
1 Rayonier Way
Wildlight, FL 32097
Vice President

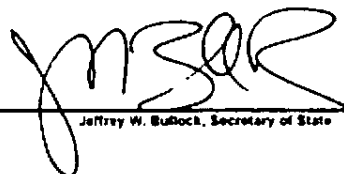
Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY "RAYONIER OPERATING COMPANY HOLDINGS,
LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS
IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF
THIS OFFICE SHOW, AS OF THE THIRD DAY OF DECEMBER, A.D. 2024.




Jeffrey W. Bullock, Secretary of State

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SR# 20244366205

You may verify this certificate online at corp.delaware.gov/authver.shtml

Authentication: 205020036

Date: 12-03-24