From: David Thomas

B/27/23, 12:53 PM

Division of Corporations

Florida Department of State

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(((H23000227919 3))).



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To:

Division of Corporations

Fax Number : (850)617-6383

From:

Account Name : C T CORPORATION SYSTEM

- Account Number : FCA000000023

: (954)208-0845

Phone Fax Number

: (614)573-3996

Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.**

entities@stagwellglobal.com Email Address:_

Foreign Limited Liability Company INSTRUMENT LLC

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To:

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605,0002, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN HIMITED HABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

page charvidable enter alternates	name adopted for the purpose of transacting business in	Harda Dentrum	wto name must make be "I mated I take	the Common Table Color	ine.
	make and from the fire face of transmitting through or the	The death of the state of	est name a distinction January 1 (1991)	my company, 171, c. 14	.,.
Delaware 	high foreign limited liability company is organized)	3		at applicable)	
(Jurisdiction under the law of w	thich (oreign limited liability company is organized)		(Fil number.	st'applicable)	
	(Date liest transacted business in Florida il primi i See sections 605 6904 & 605 0905, F.S. to determ	n registration) nine penalty habili	iy)		
One World Trade Center			e World Trade Center		
rel Address of Principal Office)		6	(Mailing Address)		-
Floor 65		Floor 65			
New York, NY 10007		New York, NY 10007			-
Name and street addres	ss of Florida registered agent: (P.O. Bo	x <u>NOT</u> acce	ptable)		
Name:	C T Corporation System		_	2023 JUN 27 SECRETAR TALLAHA	
	1200 South Pine Island Road		_	JN 27	
Office Address:			33324 , Florida	PH	
Office Address:	Plantation				
Office Address:	Plantation (City)		(Zip code)	·11=1	
egistered agent's accep	(City)		(Zip osle)	IME FILE	

by Ryan P McLaughlin, Assistant Secretary

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]:

Title or Capacity:	Name and Address:	Title or Capacity:	Name and Address:
□Manager	Name: Peter McElligott	☐ Manager	Name: Justin Lewis
□Member	Address: One World Trade Center	Member	Address: One World Trade Center
☑Authorized	Floor 65	∑Authorized	Floor 65
Person	New York, NY 10007	Person	New York, NY 10007
Other	Other	Other	
□Manager	Name: Sandy Roberts	□Manager	Name:
□Member	Address: One World Trade Center	☐ Member	Address:
☑ Authorized	Floor 65		
Person	New York, NY 10007	Person	
□ Other	Other	□ Other	Other
⊡Manager	Name:	□ Manager	Name:
□Member	Address:	□ Member	Address:
□Authorized		Authorized	
Person		Person	
□()ther	Other	_Other	Other

Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

- 9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted)
- 10. This document is executed in accordance with section 605.0203 (1) (h), Florida Statutes, 1 am aware that any false information submitted in a document to the Department of State constitutes a third degree fellowy as provided for in s.817.155, F.S.

	Nothing -
	Signature of an authorized person
Peter McElligott	
	Lynahar neutral territoral commi



Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "INSTRUMENT LLC" IS DULY FORMED UNDER

THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A

LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF

THE TWENTY-SIXTH DAY OF JUNE, A.D. 2023.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN PAID TO DATE.

Authentication: 203626384

Date: 06-26-23