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COVER LETTER

TO:

TO:	Registration Section Division of Corporations			
	Arnold Worldwide LLC			
SUBJ	ECT:			
	Na	me of Limited Liability Company		
The er Existe	nclosed "Application by Foreign Limited Liability nce, and check are submitted to register the abov	y Company for Authorization to Transact Business in Florida," Certificate of referenced foreign limited liability company to transact business in Florida.		
Please	return all correspondence concerning this matter	r to the following:		
	Pamela J. Herzenberg			
		Name of Person		
	Pamela J. Herzenberg Attorney at La	Pamela J. Herzenberg Attorney at Law		
		Firm/Company		
	10 Julia Court	· ·		
	Address			
	Tinton Falls, NJ 07712	Tinton Falls, NJ 07712		
	City/State and Zip Code			
	nancy.wynne@havas.com			
	E-mail address: (to	be used for future annual report notification)		
For fu	rther information concerning this matter, please of	call:		
Pamela J. Herzenberg		732 804-4512		
		at ()		
	Name of Contact Person	Area Code Daytime Telephone Number		
Mailing Address:		Street Address:		
Registration Section		Registration Section		
Division of Corporations		Division of Corporations		
P.O. Box 6327		The Centre of Tallahassee		
	Tallahassee, FL 32314	2415 N. Monroe Street, Suite 810		
		Tallahassee, FL 32303		
	Enclosed is a check for the following amount:			
	Please make check payable to: FLORIDA DI □ \$125.00 Filing Fee □ \$130.00 Filing I			
		e of Status Certified Copy of Status & Certified Copy		

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605,0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA: Arnold Worldwide LLC (Name of Foreign Limited Liability Company; must include "Limited Liability Company," "L.L.C.," or "LLC.") (If name unavailable, enter alternate name adopted for the purpose of transacting business in Florida. The alternate name must include "Limited Liability Company," "L.L.C," or "LLC," or 04-3586503 Delaware (FEI number, if applicable) (Jurisdiction under the law of which foreign limited liability company is organized) (Date first transacted business in Florida, if prior to registration.) (See sections 605 0904 & 605 0905, F.S. to determine penalty liability) 200 Hudson Street 200 Hudson Street (Mailing Address) (Street Address of Principal Office) New York, NY 10013 New York, NY 10013 7. Name and street address of Florida registered agent: (P.O. Box NOT acceptable) Corporation Service Company Name: 1201 Hays Street Office Address: Tallahassee 32301 Registered agent's acceptance: Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent. Christa Pugh (Christa Pugh Assistant Secretar)
Registered agent's signature)

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]: Name and Address: Title or Capacity: Name and Address: Title or Capacity: Connie Napolitano George Sargent Name: __ □Manager Name: _ 200 Hudson Street 200 Hudson Street □Member Address: □Member Address: ___ New York, NY 10013 New York, NY 10013 □ Authorized □ Authorized Person Person ■Other Sr. VP - Finance □Other___ **≡**Other CEO □Other _____ Nancy Wynne Frank Mangano Name: □Manager □Manager Name: 200 Hudson Street 200 Hudson Street □Member Address: ☐ Member Address: __ New York, NY 10013 New York, NY 10013 □ Authorized □ Authorized Person Person <u>a</u>Other Secretary □Other_____ **■**Other Vice President □Other_ Pamela J. Herzenberg Elizabeth Matrisciano □Manager Name: Name: _ 10 Julia Court 200 Hudson Street ☐Member Address: □Member Address: __ Tinton Falls, NJ 07712 New York, NY 10013 Authorized □ Authorized Person Person □Other_____ □Other _____ **a**Other VP, Treasurer − □Other ____ Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Nonindexed individuals may be added to the index when filing your Florida Department of State Annual Report form. 9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted) 10. This document is executed in accordance with section 605.0203 (1) (b). Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. Signature of an authorized person

Typed or printed name of signee

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "ARNOLD WORLDWIDE LLC" IS DULY FORMED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND

HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS

OF THE TWENTY-NINTH DAY OF NOVEMBER, A.D. 2021.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "ARNOLD WORLDWIDE LLC" WAS FORMED ON THE NINTH DAY OF NOVEMBER, A.D. 2001.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN PAID TO DATE.

Authentication: 204802164

Date: 11-29-21