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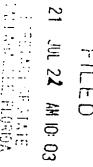
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## COVER LETTER

TO:

jBJI	USA ALL CARGO GROUP, LLC BJECT:		
	Name	of Limited Liability Company	
		ompany for Authorization to Transact Business in Florida," Certificate eferenced foreign limited liability company to transact business in Flori	
ase	return all correspondence concerning this matter to	the following:	
	Eric Masson, ESQ.		
		Name of Person	
	Law Offices of Eric Masson, PLLC		
		Firm/Company	
	19433 NW 23rd St		
		Address	
	Pembroke Pines, FL 33029		
	Cit	y/State and Zip Code	
	eric@ericmassonlaw.com		
	E-mail address: (to be i	used for future annual report notification)	
r fur	ther information concerning this matter, please call:		
	Eric Masson	757 876-9359at ()	
	Name of Contact Person	Area Code Daytime Telephone Number	
	Mailing Address: Registration Section	Street Address: Registration Section	
	Division of Corporations	Division of Corporations	
	P.O. Box 6327 Tallahassee, FL 32314	The Centre of Tallahassee 2415 N. Monroe Street, Suite 810 Tallahassee, FL 32303	
	Enclosed is a check for the following amount: Please make check payable to: FLORIDA DEPA  \$125.00 Filing Fee  \$130.00 Filing Fee Certificate of	& 🔲 \$155.00 Filing Fee & 🖂 \$160.00 Filing Fee. Certificate	

## APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN. LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

Delaware    Ourisdiction under the law of which foreign limited liability company is organized)   3.   (FEI number, if applicable)	l name unavailable, enter alternate	name adopted for the purpose of transacting business in FI	orida. The alternate name must include "Limited Liab	ility Company," "L.L.C," or "LI.C,"
(Date first transacted business in Florida, if prior to registration.) (See sections 605 0904 & 605 0905, E.S. to determine peralty liability)  3028 72nd Ave  Street Address of Principal Office)  Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  Law Offices of Eric Masson, PLLC  Name:  19433 NW 23rd St  Pembroke Pines  33029  Florida  Florida  Florida  Florida  33029  Florida  Florida  Florida  Florida  Sange  33029			3	
3028 72nd Ave  Street Address of Principal Office)  Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  Law Offices of Eric Masson, PLLC  Name:  19433 NW 23rd St  Pembroke Pines  33028 NW 72nd Ave  (Mailing Address)  All 19431 22  27  28  29  20  20  20  20  20  20  20  20  20	(Jurisdiction under the law of v	which foreign limited liability company is organized)	5(FEI number,	, if applicable)
3028 72nd Ave  treet Address of Principal Office)  Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  Law Offices of Eric Masson, PLLC  Name:  19433 NW 23rd St  Pembroke Pines  33028 NW 72nd Ave  (Mailing Address)  22  24  25  27  27  28  29  3028 NW 72nd Ave  (Mailing Address)  40  41  42  43  44  45  46  47  47  47  47  47  47  47  47  47	,			
Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  Law Offices of Eric Masson, PLLC  Name:  19433 NW 23rd St  Pembroke Pines  33029  Florida  33029  Florida	· - · · ·	(Date first transacted business in Florida, if prior to (See sections 605 0904 & 605 0905, F.S. to determine	registration.) ne penalty liability)	
Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Miami, FL 33122  Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  Law Offices of Eric Masson, PLLC  Name:  19433 NW 23rd St  Pembroke Pines  33029  Florida			6	
Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  Law Offices of Eric Masson, PLLC  Name:  19433 NW 23rd St  Pembroke Pines  Florida  33029  Florida	treet Address of Principal Office)		(Mailing Address)	
Name:  Law Offices of Eric Masson, PLLC  Pembroke Pines  Law Offices of Eric Masson, PLLC  Pembroke Pines  33029  Florida	Miami, FL 33122		Miami, FL 33122	
Name:  Law Offices of Eric Masson, PLLC  Pembroke Pines  Law Office Address:  Pembroke Pines  Sample State S		- <del></del>	<del></del>	
Name:  Law Offices of Eric Masson, PLLC  Pembroke Pines  Law Offices of Eric Masson, PLLC  Pembroke Pines  33029  Florida				
Name:  Office Address:  Pembroke Pines  Pembroke Pines  33029 Florida	. Name and <u>street addre</u>	ss of Florida registered agent: (P.O. Box	NOT acceptable)	21 JUL
Office Address:  Pembroke Pines  Pembroke Pines  33029  Florida		1 000 001 M		
Pembroke Pines 33029 Florida	Name:	Law Offices of Eric Masson, PLLC		22
		19433 NW 23rd St		A G
laving been named as registered agent and to accept service of process for the above stated limited liability company at the plo	Office Address: legistered agent's accep	Pembroke Pines  (City)	. Florida(Zip code)	AH 10: 03

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]:

Title or Capacity;	Name and Address:	Title or Capacit	t <u>y:</u>	Name and Address:
□Manager	Name: AR Express, LLC	□Manager	Name:	
■Member	Address: 3028 NW 72nd St	□Member	Address:	
□Authorized	Miami, FL 33122	□Authorized		
Person		Person		
□Other		□Other		Other
□Manager	Name:	□Manager	Name:	
□Member	Address:	□Member	Address:	
□Authorized		□Authorized		<u> </u>
Person		Person		<u></u>
□Other	□Other	□Other		Other
⊡Manager	Name:	□Manager	Name:	
□Member	Address:	□Member	Address:	
□Authorized		□Authorized		
Person		Person	<u>.                                    </u>	
□Other	Other	□Other		□Other

of the translator must be submitted)

10. This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes, I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817,155, F.S.

Signature of an authorized person

Eric Masson, Esq.



I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "USA ALL CARGO GROUP, LLC" IS DULY

FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD

STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS

OFFICE SHOW, AS OF THE FIFTEENTH DAY OF JULY, A.D. 2021.



Authentication: 203680728

Date: 07-15-21

## STATE OF DELAWARE CERTIFICATE OF FORMATION OF LIMITED LIABILITY COMPANY

The undersigned authorized person, desiring to form a limited liability company pursuant to the Limited Liability Company Act of the State of Delaware, hereby certifies as follows:

1.	The name of the limited	l liability company is USA ALL CARGO GROL	JP, LLC
	ed at 251 Little Falls Dr	of the limited liability company in the State of	(street),
in the	e City of Wilmington	, Zip Code 19808	The
		at such address upon whom process against to disCorporation Service Company	
		By:Authorized Person	1
		Name:Eric Masson	
		Print or Type	

State of Delaware Secretary of State Division of Corporations Delivered 10:43 AM 07/15/2021 FILED 10:43 AM 07/15/2021

SR 20212711889 - File Number 6086441