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CORPORATION SERVICE COMPANY 1201 Hays Street

Tallhassee, FL 32301 Phone: 850-558-1500

ACCOUNT NO. : 12000000195

REFERENCE : 536481 5155750

AUTHORIZATION

COST LIMIT ' \$ 125.00

ORDER DATE: December 3, 2020

ORDER TIME : 11:10 AM

ORDER NO. : 536481-010

CUSTOMER NO: 5155750

FOREIGN FILINGS

NAME: ALVAREZ & MARSAL GLOBAL CYBER

RISK SERVICES, LLC

XXXX QUALIFICATION (TYPE: LL)

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CERTIFIED COPY
PLAIN STAMPED COPY
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Amanda Robinson -- EXT# 62968

EXAMINER:

COVER LETTER

TO:	Registration Sec Division of Corp			
SUBJE	Alvarez & Marsal Global Cyber Risk Services, LLC			
		Ne	ame of Limited Liability Company	
The end Existend	losed "Application ce, and check are s	by Foreign Limited Liability	ty Company for Authorization to Transact Business in Florida," Certificate of we referenced foreign limited liability company to transact business in Florida.	
Please r	eturn all correspon	dence concerning this matte	τ to the following:	
	Joel A.	Poretsky		
	-		Name of Person	
	Alvarez	& Marsal	ेंन्त () १	
Firm/Company		Firm/Company		
600 Madison Avenue - 8th Floor		dison Avenue - 8th Floor	Address S	
	Address		Address	
	New Yo	New York, New York 10022		
			City/State and Zip Code	
	jporetsky	@alvarezandmarsal.com		
		E-mail address: (to	be used for future annual report notification)	
For furth	er information con	cerning this matter, please of	zall:	
Joel A. Poretsky		- · · · · · · · · · · · · · · · ·	212 328-8626 at ()	
	٨	lame of Contact Person	Area Code Daytime Telephone Number	
Malling Address: Registration Section			Street Address: Registration Section	
Division of Corporations P.O. Box 6327			Division of Corporations The Centre of Tallahassee	
	Tallahassee, FL 32314		2415 N. Monroe Street, Suite 810 Tallahassee, FL 32303	
	Enclosed is a check Please make check □ \$125.00 Filing		PARTMENT OF STATE See & S155.00 Filing Fee & S160.00 Filing Fee, Certificate	

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN. LIMITED LIABILITY COMPANYTOTRANSACT BUSINESS IN THE STATE OF FLORIDA: Alvarez & Marsal Global Cyber Risk Services, LLC (Name of Foreign Limited Liability Company, must include "Limited Liability Company," "L.L.C.," or "LIC.") (If name unavailable, enter alternate name adopted for the purpose of transacting business in Florida. The alternate name must include "Limited Liability Company," "L.L.C," or "LLC.") (Jurisdiction under the law of which foreign limited liability company is organized) December 3, 2020 (Date first transacted business in Florida, if prior to registration.) (See sections 605 0904 & 605 0905, F.S. to determine penalty liability) 600 Madison Avenue - 8th Floor 600 Madison Avenue - 8th Floor 5. (Street Address of Principal Office) New York, New York 10022 New York, New York 10022 7. Name and street address of Florida registered agent: (P.O. Box NOT acceptable) Corporation Service Company Name: 1201 Hays Street Office Address: Tallahassee (City) Registered agent's acceptance: Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent. Corporation Service Company Grande E. Klimen

(Registered agent's signature)

By:

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]: Title or Capacity: Name and Address: Title or Capacity: Name and Address: Name: John Suckow Name: Jerry Dent ■ Manager ■ Manager 600 Madison Avenue - 8th FI **Urban Center** □Member Address: □ Member New York, New York 10022 1000 Urban Center Drive, Suite 620 □ Authorized ☐ Authorized Birmingham, Alabama, 35242 Person Person □Other □Other Other_ Daniel Feigenbaum **■**Manager □ Manager 600 Madison Avenue - 8th FI ☐ Member □Member Address: ____ New York, New York 10022 □ Authorized □ Authorized Person Person □Other_ □Other_____ ☐Other__ □Other_____ □ Manager Name: ____ □Manager Name: □Member Address: ____ □Member Address: ☐ Authorized ☐ Authorized Person Person Other □Other____ □Other ☐Other Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Nonindexed individuals may be added to the index when filing your Florida Department of State Annual Report form. 9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted) 10. This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. Signature of an authorized person

Joel A. Poretsky

Typed or printed name of signee

Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "ALVAREZ & MARSAL GLOBAL CYBER RISK

SERVICES, LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF

DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR

AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE THIRD DAY OF

DECEMBER, A.D. 2020.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "ALVAREZ'S MARSAL GLOBAL CYBER RISK SERVICES, LLC" WAS FORMED ON THE TWENTY-NINTH DAY OF DECEMber, A.D. 2015.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN
PAID TO DATE.

Authentication: 204217783

Date: 12-03-20

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