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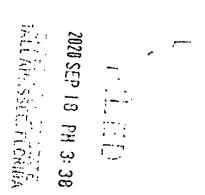
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September 14, 2020

MATTHEW SPALDING 75 STATE STREET 19TH FLOOR BOSTON, MA 02109

SUBJECT: L.E.K. CONSULTING LLC

Ref. Number: W20000104319

We have received your document for L.E.K. CONSULTING LLC and your check(s) totaling \$125.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The registered agent must sign accepting the designation.

The certificate of existence must be issued within the last 90 days by the Secretary of State which has custody of the records in the jurisdiction under the laws of which the above listed entity is incorporated/organized.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Letter Number: 620A00017390

Yvette Scott Document Specialist II

www.sunbiz.org

## COVER LETTER

	L.E.K Consulting LLC					
SUBJECT:	Name of Limited Liability Company					
The enclosed Existence, an	"Application by Foreign Limited Liability of the deck are submitted to register the above of	Company for Authorization to Transact Bureferenced foreign limited liability compar	usiness in Florida," Certificate of ny to transact business in Florida			
Please return	all correspondence concerning this matter to	o the following:				
	Matthew Spalding		787			
		Name of Person	SE			
	L.E.K. Consulting LLC		81.9			
		Firm/Company	P. P.			
	75 State Street; 19th Floor		FH 3: 38			
		Address				
	Boston, MA 02109					
	C	ity/State and Zip Code				
	tax@lek.com					
	E-mail address: (to be	used for future annual report notification	1)			
For further in	aformation concerning this matter, please ca	II:				
Anc	drew Pantuosco	857 338-4777				
-	Name of Contact Person		lephone Number			
	iling Address:	Street Address:				
Registration Section Division of Corporations		Registration Section Division of Corporations				
	P.O. Box 6327 The Centre of Tallahass					
	lahassee, FL 32314	2415 N. Monroe Street, Suite 810 Tallahassee, FL 32303				
Plea	losed is a check for the following amount: ase make check payable to: FLORIDA DEI \$125.00 Filing Fee \$130.00 Filing Fe Certificate of	e & 🔲 \$155.00 Filing Fee & 🔲 \$	160.00 Filing Fee, Certificate of Status & Certified Copy			

## APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0002, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN. LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS. IN THE STATE OF FLORIDA:

_	/a LEK/Alcar Consulting LLC  ne adopted for the purpose of transacting business in F	lorida The	alternate name must includ	le "Limuted Liabuli	by Company " "	LLC"or"ll
Delaware			04-3313799			028 5
(Jurisdiction under the law of which	ch foreign limited liability company is organized)			(FEI number, if	applicable)	-0 .
Upon Qualification					9	18 P
	(Date first transacted business in Florida, if prior to (See sections 605.0904 & 605.0905, F.S. to determ	registration	n.) liability)		_ :	PH
75 State Street		6.	75 State Street (Mailing Address)		(1) (1) (2) (2) (4) (2)	<u> </u>
treet Address of Principal Office)			(Mailing Address)		**	
19th Floor			19th Floor	_		
Boston, MA 02109	Boston, MA 02109					
Name and street address	of Florida registered agent: (P.O. Box	x <u>NOT</u>	acceptable)			
Name:	CT Corporation System		<u> </u>			
Office Address:	1200 South Pine Island Road					
	Plantation		2	3324		

Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all streams relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Cristie Myers, Assistant Secretary

(if Justiced Agent's signature)

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]:

Title or Capacity:	Name and Address:	Title or Capacity:	Name and Address:
■Manager	Name: L.E.K. Consulting America Inc.	□Manager	Name: Robert Rourke
<b>≣</b> Member	Address: 75 State Street	□Member	Address: 75 State Street
□Authorized	19th Floor	<b>■</b> Authorized	19th Floor
Person	Boston, MA 02109	Person	Boston, MA 02109
■OtherSole Owne		□Other	Other
□Manager	Name:	□Manager	Name: Michael Clabault,
□Member	Address: 75 State Street	□Member	Address: 75 State Streets  19th Floor 6 000 1000 1000 1000 1000 1000 1000 10
■Authorized	19th Floor	■Authorized	19th Floor 6
Person	Boston, MA 02109	Person	
□Other	Other	□Other	14. Sa.
□Manager	Matthew Spalding Name:	□Manager	Name:
□Member	Address: 75 State Street	□Member	Address:
<b>■</b> Authorized	19th Floor	□Authorized	
Person	Boston, MA 02109	Person	
□Other	Other	□Other	Other

Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted)

10. This document is executed in accordance with section 605.0203 (1) (b). Florida Statutes, I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Matthew Spalding

Typed or printed name of signee

Page 1

## Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "L.E.K. CONSULTING LLC" IS DULY FORMED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND

HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS

OF THE NINETEENTH DAY OF MAY, A.D. 2020.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN PAID TO DATE.

2020 SEP 18 PH 3: 38



Authentication: 202955930

Date: 05-19-20