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May 26, 2020

via UPS Delivery

Florida Division of Corporations Registration Section Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

Attention: Secretary of State

Re: RubiQon Risk and Insurance Services, LLC

Application for Authorization

To Whom It May Concern:

Please consider the included Application for Authorization in regard to RubiQon Risk and Insurance Services, LLC for your review and approval. Westmont Associates, Inc. has been requested to submit this correspondence on behalf of RubiQon Risk and Insurance Services, LLC.

Also enclosed are a certificate of good standing, and a check in the amount of \$125 for the filing fee.

Thank you for your time and attention. Please contact me directly at 856-216-0220 or by email at katie@westmontlaw.com should you have any questions or require any additional information.

Respectfully.

Katie Lenguadoro

COVER LETTER

TO:

TO:	Registration Section Division of Corporations		
SUBJEC	RubiQon Risk and Insurance Services, Ll	C	
SOBOL		ne of Limited Liability Company	•
		Company for Authorization to Transact Business in Florida, e referenced foreign limited liability company to transact business.	
Please re	eturn all correspondence concerning this matter	to the following:	_
	Katie Lenguadoro	TALL A	NUL 0202
	-	Name of Person	72
	Westmont Associates, Inc.	SETTO	UN-8 PH 2
		Firm/Company	1 2:1
	1763 Marlton Pike East, Suite 200	Firm/Company	-5
		Address	-
	Cherry Hill, NJ 08003		
	-	City/State and Zip Code	•
	conan.ward@qomplx.com		
	E-mail address: (to b	be used for future annual report notification)	-
For furth	ner information concerning this matter, please c	all:	
	Katie Lenguadoro	856 216-0220 at ()	
	Name of Contact Person	Area Code Daytime Telephone Number	-
	Mailing Address: Registration Section	Street Address: Registration Section	
	Division of Corporations	Division of Corporations	
	P.O. Box 6327	The Centre of Tallahassee	
	Tallahassee, FL 32314	2415 N. Monroe Street, Suite 810 Tallahassee, FL 32303	
	Enclosed is a check for the following amount: Please make check payable to: FLORIDA DE \$125.00 Filing Fee \$130.00 Filing F Certificate	ee & 🗆 \$155.00 Filing Fee & 🗆 \$160.00 Filing Fee	

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0002, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED HABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

	SHIRE Elaulity Company, max more summer	Liability Company, ""L.L.C.," or "LLC.")	
f name unavailable, enter alternate n	nine adopted for the purpose of transacting business in Flo	rida The alternate name must include "Limited Liabi	tity Company," "L L.C.")
Delaware		5-0557801	20 T
(Jurisdiction under the law of w	nich foreign limited liability company is organized)	3(FEI number.	if applicable)
			-8
, <u> </u>	(Date first transacted business in Florida, if prior to (See sections 605,0904 & 605,0905, F.S. to determine	egistration) c penalty hability)	' 1 k
219 Edgerstounc Road		219 Edgerstoune Road	2: 1 STAIL LORN
Street Address of Principal Office)		6. (Mailing Address)	- 5- 0
		Princeton, NJ 08540	
Princeton, NJ 08540			
7. Name and <u>street addres</u> Name:	SS of Florida registered agent: (P.O. Box C T Corporation System	NOT acceptable)	
		NOT acceptable)	
Name:	C T Corporation System	33324	
Name:	C T Corporation System 1200 South Pine Island Road		

8. For initial indexing purposes, list names, title or capacity and addresses of the primary members/managers or persons authorized to manage [up to six (6) total]: Title or Capacity: Name and Address: Title or Capacity: Name and Address: Conan Ward □Manager Name: _____ ■ Manager 219 Edgerstoune Road Address: □ Member □Member Address: Princeton, NJ 08540 ☐ Authorized □ Authorized Person Person Other Other____ □Other Name: □Manager □Manager Name: □Member Address: □Member Address: _ ☐ Authorized ☐ Authorized Person Person Other_ □Other____ Other___ □Other____ □Manager Name: □Manager Name: □ Member Address: □Member Address: _____ □ Authorized □ Authorized Person Person □Other _____ □ Other Other Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Nonindexed individuals may be added to the index when filing your Florida Department of State Annual Report form. 9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted) 10. This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. Signature of an authorized person

Typed or printed name of signee

Conan Ward

Page 1

Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "RUBIQON RISK AND INSURANCE SERVICES, LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE FIFTH DAY OF JUNE, A.D. 2020.

7858080 8300

Authentication: 203053781

Date: 06-05-20