

12/31/2020

Division of Corporations

Florida Department of State  
Division of Corporations  
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**MERGER OR SHARE EXCHANGE****Press Ganey Associates LLC**

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## **ARTICLES OF MERGER**

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to Section 607.1105, Florida Statutes.

**FIRST:** The name, jurisdiction and entity type of the surviving entity is:

<u>Name</u>	<u>Jurisdiction</u>	<u>Entity Type</u>	<u>FL Document No.</u>
Press Gancy Associates LLC	Indiana	Limited Liability Company	M20000003007

**SECOND:** The name, jurisdiction and entity type of each merging entity is:

<u>Name</u>	<u>Jurisdiction</u>	<u>Entity Type</u>	<u>FL Document No.</u>
Avatar International Holding Company	Delaware	Corporation	N/A
Soyring Consulting, Inc.	Florida	Corporation	P97000004472
Bivarus, Inc.	Delaware	Corporation	N/A
Morehead Associates, Inc.	North Carolina	Corporation	F12000004760
On the Spot Systems, Inc.	Delaware	Corporation	N/A
Dynamic Clinical Systems, Inc.	Delaware	Corporation	N/A

**THIRD:** The merger was approved by each domestic merging corporation in accordance with s.607.1101(1)(b), F.S., and by the organic law governing the other parties to the merger.

**FOURTH:** The surviving entity exists before this merger and is authorized to transact business in Florida.

**FIFTH:** The plan of merger was approved by the shareholders and each separate voting group of each domestic corporation as required.

**SIXTH:** The participation of each foreign corporation was duly authorized in accordance with each corporation's organic laws.

**SEVENTH:** The participation of each foreign non-corporation was duly authorized in accordance with each eligible entity's organic law.



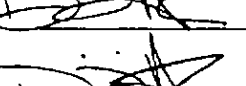
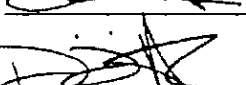

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**EIGHTH:** If other than the date of filing, the delayed effective date of the merger, which cannot be prior to nor more than 90 days after the date this documents is filed by the Florida Department of State:

December 31, 2020 at 11:59 p.m.

**Note:** If the date inserted in this block does not meet the applicable statutory filing requirements, this date will not be listed as the document's effective date on the Department of State's records.

**NINTH:** Signature(s) for Each Party:

Name of Entity/Organization:	Signature(s):	Typed or Printed Name of Individual:
Press Ganey Associates LLC		Devin J. Anderson
Avatar International Holding Company		Devin J. Anderson
Soyring Consulting, Inc.		Devin J. Anderson
Bivarus, Inc.		Devin J. Anderson
Morehead Associates, Inc.		Devin J. Anderson
On the Spot Systems, Inc.		Devin J. Anderson
Dynamic Clinical Systems, Inc.		Devin J. Anderson

Corporations:

Chairman, Vice Chairman, President or Officer

(If no directors selected, signature of incorporator.)

General partnerships:

Signature of a general partner or authorized person Florida

Limited Partnerships:

Signatures of all general partners

Non-Florida Limited Partnerships:

Signature of a general partner Limited Liability Companies:

Signature of an authorized person