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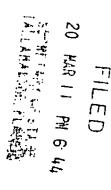
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PICK-UP	☐ WAIT	MAIL
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Certified Copies	Certificate	s of Status
Special Instructions to Fil	ing Officer:	

Office Use Only



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COVER LETTER

TO:

Registration Section
Division of Corporations

SUBJECT:	KCM Hartford, LLC					
SUBJECT.	Name of Limited Liability Company					
The enclosed Existence, ar	l "Application by Ford and check are submitted	rign Limited Liability Comp I to register the above refere	any for Authoriza nced foreign limi	ntion to Tra ted liability	nsact Business in Florida," company to transact busin	Certificate of less in Florida.
Please return	all correspondence c	oncerning this matter to the	following:			
	Tatjana Martin					
		Na	ime of Person			
	Kawa Capital Management, Inc.					
	Firm/Company					
	21500 Biscayne Blvd. Suite 700					
	Address					
	Aventura, FL 33180					
City/State and Zip Code						
	Tatjana@kawa.co					
		E-mail address: (to be used	for future annua	l report not	ification)	
For further i	nformation concerning	this matter, please call:				
Tat	jana Martin		305 _ at (560-52	16	20
	Name o	Contact Person	Area Code	Day	time Telephone Number?	HAS T
Div Reg P.C	ision of Corporations gistration Section Box 6327 lahassee, FL 32314			Division of Registrati Clifton B 2661 Exe	cutive Center Circle	FILED
	a check for the follow \$125.00 Filing Fee	ng amount: ☐ \$130.00 Filing Fee & Certificate of Status	☐ \$155.00 Filia Certified Copy		□ \$160.00 Filing Fee, Co of Status & Certified Cop	

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN. LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS. IN THE STATE OF FLORIDA:

fna	me uparvilable, enter alternate n	ame adopted for the purpose of transacting business	s in Florida. The alt	rnate name must include "Limited	Liability Company," "L.L.C." or "LLC.")
	Delaware	and adopted to the purpose of Delibering October.		84-4942551	and the state of t
٠		hich foreign limited liability company is organized)	3.		umber, if applicable)
		(Date first transacted business in Florida, if p (See sections 605,0904 & 605,0905, F.S. to 6	rior to registration. determine penalty l	ability)	·
j.	21500 Biscayne Blvd.		6.	21500 Biscayne Blvd.	
•	(Street Address of I	Principal Office)	·	(Mailing / Ste 700	Address)
-	Aventura, FL 33180		-	Aventura, FL 33180	
-	Avendra, 1 E 35100		-	11. C. Mara, 1 E 33.100	
7.	Name and street addres	ss of Florida registered agent: (P.O.	Box <u>NOT</u> a	cceptable)	
	Name:	Kawa Capital Management, Inc.			20
	Office Address:	21500 Biscayne Blvd. Ste 700			-
	Office / Iddiess.	Aventura		, Florida 33180	\$ 5 T
				, ranaa	
Ha les o c	ignated in this applica comply with the provisi	(City) Itance: Itan	ent as registe cop <mark>er and</mark> con	(Zip for the above stated limit red agent and agree to a	ict in this cap acity I further a
Ha les o c	ving been named as re ignated in this applica comply with the provis	stance: registered agent and to accept service tion, I hereby accept the appointme ions of all statutes relative to the pr s of my position as registered agen	ent as registe cop <mark>er and</mark> con	(Zip for the above stated limit red agent and agree to a	ted liability company at the pla act in this capacity I further a ny duties and I am familiar wi
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Ha tes to d und 8.	wing been named as reignated in this application this application. It is accept the obligation. The name, title or capatitle or Capacity: Authorized Officer Authorized Officer See attachments if necessattached is a certificate.	chance: Trigistered agent and to accept service tion, I hereby accept the appointment ions of all statutes relative to the present of my position as registered agent (Registered agent and address of the person(s) we have and Address: Daniel Ades 21500 Biscayne Blvd. State Aventura, FL 33180 Alexandre Saverin 21500 Biscayne Blvd. State Aventura, FL 33180 Authorized Officer State Saverin State (same address of existence, no more than 90 days of which it is organized. (If the cert	t. ho has/have a Tit e 700 Auth Brun 2150 Aver old, duly aut	or the above stated limitered agent and agree to a applete performance of muthority to manage is/are le or Capacity: athorized Officer orized Officer	Name and Address: Cristina Baldim 21500 Biscayne Blvd. St. Aventura, FL 33180 Carlos Felipe Lemos 21500 Biscayne Blvd. St. Aventura, FL 33180
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Typed or printed name of signee

STATE OF DELAWARE CERTIFICATE OF FORMATION OF LIMITED LIABILITY COMPANY

The undersigned authorized person, desiring to form a limited liability company pursuant to the Limited Liability Company Act of the State of Delaware, hereby certifies as follows:

1. The name of the limited liab	name of the limited liability company is KCM Hartford, LLC		
The Registered Office of the located at 160 Greentree Drive, Suite	e limited liability company in the State	e of Delaware is (street)	
in the City of Dover	, Zip Code 19904	The	
name of the Registered Agent at su liability company may be served is	ch address upon whom process agains National Registered Agents, Inc.	t this limited	
	, -		
	By:		
	Authorized Person	on	
	Name: Daniel Ades		
	Print or Type		

Page 1



I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "KCM HARTFORD, LLC" IS DULY FORMED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND

HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS

OF THE SECOND DAY OF MARCH, A.D. 2020.



Authentication: 202492636

Date: 03-02-20