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Division of Corporations

Florida Department of State  
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To:  
Division of Corporations  
Fax Number : (850)617-6383

From:  
Account Name : C T CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (512)418-6949  
Fax Number : (954)208-0845

\*\*Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.\*\*

Email Address: \_\_\_\_\_

Foreign Limited Liability Company  
American Road Services Company LLC

Please file second after cover sheet  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

S. WARREN

SEP 05 2017

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS  
IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY  
COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

1. American Road Services Company LLC  
(Name of Foreign Limited Liability Company, must include "Limited Liability Company," "L.L.C.," or "LLC.")

(If name unavailable, enter alternate name adopted for the purpose of transacting business in Florida. The alternate name must include "Limited Liability Company," "L.L.C.," or "LLC.")

2. Delaware  
(Jurisdiction under the law of which foreign limited liability company is organized)

3. 38-1899516  
(FEI number, if applicable)

4. Upon Qualification  
(Date first transacted business in Florida, if prior to registration)  
(See sections 605.0904 & 605.0905, F.S. to determine penalty liability)

5. One American Road, MID 7440  
(Street Address of Principal Office)  
Dearborn, MI 48126

6. Tax Dept. Ford WHQ, Room 612, One American Road  
(Mailing Address)  
Dearborn, MI 48126

7. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: C T Corporation System

Office Address: 1200 South Pine Island Road

Plantation, Florida 33324  
(City) (Zip code)

Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

James M. Halpin

By: C T Corporation System *Jan M Halpin* Assistant Secretary  
(Registered agent's signature)

8. The name, title or capacity and address of the person(s) who has/have authority to manage is/are:

| Title or Capacity: | Name and Address: | Title or Capacity: | Name and Address: |
|--------------------|-------------------|--------------------|-------------------|
| SEE ATTACHMENT     |                   |                    |                   |
|                    |                   |                    |                   |
|                    |                   |                    |                   |
|                    |                   |                    |                   |
|                    |                   |                    |                   |

(Use attachments if necessary)

9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted)

10. This document is executed in accordance with section 605.0203 (1) (b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

*Carl S. Good*  
Signature of an authorized person

Carl S. Good  
Typed or printed name of signer

## AMERICAN ROAD SERVICES COMPANY LLC

EXHIBIT A

MEMBERPERCENTAGE OF OWNERSHIP

|                               |      |
|-------------------------------|------|
| Ford Motor Credit Company LLC | 100% |
| One American Road             |      |
| Dearborn, Michigan 48126      |      |

MANAGERS / RESIDENTIAL ADDRESSPERCENTAGE OF OWNERSHIP

|                                       |    |
|---------------------------------------|----|
| Marretta M. Mistretta                 | 0% |
| 33830 Angeline Ave, Livonia, MI 48150 |    |

|                                   |    |
|-----------------------------------|----|
| Suzanne M. Phillips               | 0% |
| 4246 Cactus Drive, Troy, MI 48085 |    |

|   |    |
|---|----|
| Gregory J. Kuchenberg                   | 0% |
| 46073 Wesboro Drive, Plymouth, MI 48170 |    |

|  |    |
|--|----|
| James R. Moynes                          | 0% |
| 932 McDonald Drive, Northville, MI 48167 |    |

|  |    |
|--|----|
| Andrew S. Rushing                      | 0% |
| 5053 Birkdale Dr., Ann Arbor, MI 48103 |    |

OFFICERSTITLE

|                       |   |
|-----------------------|---|
| Marretta M. Mistretta | Chairman of the Board and Chief Executive Officer |
| Suzanne M. Phillips   | President   |
| Katherine M. Kjolhede | Executive Vice President and General Counsel      |
| Gregory J. Kuchenberg | Vice President                                    |
| Timothy K. Meek       | Vice President                                    |
| G. James Nakpairat    | Vice President – Controller                       |
| Samuel P. Smith       | Vice President – Assistant Treasurer              |
| Robert Smith          | Assistant Vice President                          |
| Carl S. Good          | Secretary   |
| Jennifer Greenwell    | Assistant Secretary                               |
| Marian V. Romeo       | Assistant Secretary                               |
| Susan J. Thomas       | Assistant Secretary                               |
| Alexandra S. Galeano  | Treasurer   |
| Neil M. Schloss       | Assistant Treasurer                               |
| Sumito Mulchandani    | Assistant Treasurer                               |

CORPORATE AND BUSINESS MAILING ADDRESS

One American Road  
Dearborn, Michigan 48126

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# Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF  
DELAWARE, DO HEREBY CERTIFY "AMERICAN ROAD SERVICES COMPANY LLC" IS  
DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD  
STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS  
OFFICE SHOW, AS OF THE FIRST DAY OF SEPTEMBER, A.D. 2017.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN  
PAID TO DATE.



717627 8300

SR# 20175986919

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

A handwritten signature in black ink, appearing to read "JB", is written over a horizontal line. Below the line, the text "Jeffrey W. Bullock, Secretary of State" is printed.

Authentication: 203155535

Date: 09-01-17