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Account#: 120000000088 8/24/2017 Date:_ Name: KENDALL HOWELL D306240 Reference #: ____ Entity Name: NM FRANCHISE OPERATIONS, LLC ✓ Articles of Incorporation/Authorization to Transact Business Amendment Change of Agent Reinstatement **ISSUES - CALL KEN @** Conversion 518-213-0738 Merger Dissolution/Withdrawal Fictitous Name ** CERTIFIED COPY & GOOD STANDING UPON FILING ** _l Other \$160.00 Authorized Amount: Signature: -- -

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MEUROPEAN HQ

COVER LETTER

TO: Registration Section

Div	ision of Corporation	ins					
arm mam	NM Franchise Operations, LLC						
SUBJECT:		Name of Limited Liability Company					
The enclosed Existence, an	d "Application by Fo nd check are submitt	reign Limited Liability Comed to register the above refer	pany for Authoriz enced foreign lim	ation to Tr ited liabilit	ansact Business in Florida," Certificat y company to transact business in Flor		
Please return	all correspondence	concerning this matter to the	following:				
	Dwight D. You	ing, Esq.					
		Name of Person					
	Stites & Harbison, PLLC						
		Firm/Company					
	400 W. Marke	400 W. Market Street, Stc. 1800					
	Address						
	Louisville, Kentucky 40202						
		City/S	tate and Zip Code				
	dyoung@stites.c						
		E-mail address: (to be use	d for future annua	report no	lification)		
For further in	iformation concernit	ig this matter, please call:					
Herbert B. Wolf, Jr.			901 at (259 - 00	672		
	Name	of Contact Person	Area Code	Day	time Telephone Number		
Divi Reg P.O	MAILING ADDRESS: Division of Corporations Registration Section P.O. Box 6327 Tallahassee, FL 32314			STREET ADDRESS: Division of Corporations Registration Section Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301			
	check for the follow 125.00 Filing Fee	ving amount: \$\Bigcup \text{\$130.00 Filing Fee & Certificate of Status}\$	□ \$155.00 Filir Certified Copy	-	\$160.00 Filing Fee, Certificate of Status & Certified Copy		

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREKIN LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA: 1. NM Franchise Operations, LLC (Name of Foreign Limited Liability Company; must include "Limited Liability Company," "L.L.C.," or "LLC.") (If name may aduble, erses attenue name adopted for the purpose of transacting business in Florids. The attenue name name include "Liesthed Liebility Company," "LLC," or "LLC," 3, 82-2444209 2. Delaware (Jurisdiction under the law of which foreign limited liability company is organized) (FE) number, if applicable) No business yet transacted in Florida (Date first transacted business in Florida, if prior to registration) (See sections 605.0904 & 605.0905, F.S. to determine penalty liability) FILED AH 8:51 8680 Swinnea Road 8680 Swinnea Road (Street Address of Principal Office) (resubbly gridely) Building D. Suite 103 Building D, Suite 103 Southaven, Mississippi 38671 Southavon, Mississippi 38671 7. Name and street address of Florida registered agent: (P.O. Box NOT acceptable) Marissa Hagmeyer Naux: 4240 NE 16th Avenue Office Address: Florida 33334 Oakland Park Registered agent's acceptance: Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this application, I hereby gecept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all signites relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent. 8. The name, title or capacity and address of the person(s) who has/have authority to manage is/are: Name and Address: Title or Capacity: Name and Address: Title or Capacity: Scott W. Pelsonthal CMO Marissa Hagmeyer President 4240 NE 16th Avenue Oakland Park, Florida 33334 8680 Swinnea Road, Suite 103 Southaven, Mississippi 38671 COO Molly Graves CEO Ashley Murphy 35 Miller Avenue #332 Mill Valley, California 94941 20 E. 5th Street Hinsdale, Illinois 60521 (Use attachments if necessary) 9. Attached is a certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted) 10. This document is executed in accordance with section 605,0203 (1) (b), Florido Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Signature of an authorized person

Typed or printed name of algree

Scott W. Felscothal

Page 1

Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "NM FRANCHISE OPERATIONS, LLC" IS DULY

FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD

STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS

OFFICE SHOW, AS OF THE TWENTY-THIRD DAY OF AUGUST, A.D. 2017.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "NM FRANCHISE OPERATIONS, LLC" WAS FORMED ON THE SEVENTH DAY OF AUGUST, A.D. 2017.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN ASSESSED TO DATE.

Authentication: 203108040

Date: 08-23-17

6504556 8300 SR# 20175857211