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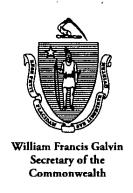
Registration Section

Div	vision of Corporation	18					
SUBJECT:	Hayes Management	Consulting, LLC					
0202011		Name of Limited Liability Company					
		eign Limited Liability Comp d to register the above refere					
Please return	n all correspondence o	concerning this matter to the	following:				
	Nick Barnes						
	Name of Person						
	Hayes Management Consulting, LLC						
	Firm/Company						
	1320 Centre St	., Suite 402					
	Address						
	Newton Center	, MA 02459				As 2	
		City/S	tate and Zip Code			2016 WAR SECRET	77
	nbarnes@hayesn	_				R-I	FILE
		E-mail address: (to be used	d for future annua	l report not	ification)	A A	
For further i	information concernin	g this matter, please call:				IO. 5	
Ni	ick Barnes		617 at (559 - 04)	404	DE ST	
	Name o	of Contact Person	Area Code	Day	time Teleph	one Number	
Div Re P.C	AILING ADDRESS: vision of Corporations gistration Section D. Box 6327 llahassee, FL 32314			Division Registrati Clifton B 2661 Exe	ADDRES of Corporat ion Section uilding cutive Cent ee, FL 3230	ions er Circle	
	a check for the follow \$125.00 Filing Fee	ring amount: \$130.00 Filing Fee & Certificate of Status	□ \$155.00 Filit Certified Copy			0 Filing Fee, Cert & Certified Copy	ificate

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPILANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE POLLOWING IS SUBMITTED TO REGISTER A POREIGN LIMITED LIABILITY COMPANYTOTRANSACTEUSINESS INTHE STATE OF FLORIDA:

1. Hayes Management Co	nsulting, LLC	70.720.0-2				
(Name of Fore	ign Limited Liability	Company; must inc	hade "Limited Lie	bility Company," "	L.L.C.," or "LLC.")	
(If name unavailable, enter at Liability Company," "L.I.C,"		for the purpose of	transacting busines	s in Florida. The al	ternate name must inc	lude "Limited
2. Massachusetts			3 81-0830280			
(Jurisdiction under the law company is organized)	of which foreign limit	ed Hability		(FEI number, if	applicable)	
4. 01/01/2016						
		mesoted business in 05.0904 & 605.090				
5. 1320 Centre St., Suite	,					
Newton Center, MA 02					70 5	<u> </u>
6. 1320 Centre St., Suite	•	et Address of Princ	ipal Office)		LAH	TILE!
Newton Center, MA 02	1459				AHASSI	- 1
		(Mailing Adda	ross)	<u> </u>	ma	DO
7. Name and street addres	4 of Piorida register	red agent: (P.O.)	Box <u>NOT</u> accept	tablo)	FLO	Ģ
Name:	NRAI Services, In	nc.			200	5
Office Address:	1200 South Pine L	sland Road		_	37	
	Plantation			_ , Flo ri da	4	
		(City)		(Z	p code)	
Registered agent's accept Having been named as re		do accept comics	of managem for th	a about worked th	wited fieldlite come	one of the place
designated in this applica	tion, I hareby accep	ot the appointme	nt as registered o	igent and agree t	o act in this oapach	ly. I further agree
to complywith the provision			per and complete	e performance of	my duties, and I a	n familiar with an
accept the obligations of s	Ry position as region	A lo -	0			
	That	-CMMA	no cl			
	•	(Registered	agent's signature)	•		
8. The name, title or caps	scity and address of	the person(s) wh	o has/have autho	rity to manage is/	are:	
Peter J. Butler, President						
P.O. Box 822						_
East Wareham, MA 0253	8					_
9. Attached is a certificate jurisdiction under the law of the translator must be st	of which it is organi	ized. (If the certif	licate is in a forei	gn language, a tro	ial having custody onslation of the certi	of records in the dicate under eath
		Signature of	n authorized perso	on.		
This document is executed submitted in a document to	l in accordance with the Department of	section 605.020; State constitutes	3 (1) (b), Florida a third degree fol	Statutes. I am ew lony as provided i	are that any false inf for in s.817.155, F.S	formation
	Peter I. Butler	Thomas !	oagor) led harno of signee	-		



The Commonwealth of Massachusetts Secretary of the Commonwealth State House, Boston, Massachusetts 02133

Date: February 12, 2016

To Whom It May Concern:

I hereby certify that a certificate of organization of Limited Liability Company was filed in this office by

HAYES MANAGEMENT CONSULTING, LLC

in accordance with the provisions of Massachusetts General Laws, Chapter 156C, on September 09, 2015.

I further certify that said Limited Liability Company has not filed a Certificate of Cancellation; that said Limited Liability Company has not been administratively dissolved; and that, so far as appears of record, said Limited Liability Company has legal existence.



In testimony of which,
I have hereunto affixed the
Great Seal of the Commonwealth
on the date first above written.

Secretary of the Commonwealth

Ellean Travers Galelin

Certificate Number: 16027792190

Verify this Certificate at: http://corp.sec.state.ma.us/CorpWeb/Certificates/Verify.aspx

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