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ECRETARY OF STATE

AUG 1 0 2015

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Central Licensing Bureau, Inc.

1501 NORTH UNIVERSITY
SUITE 550
LITTLE ROCK, ARKANSAS 72207-5271
www.centrallicensingbureau.com
(501) 664-6044
FAX - (501) 664-6182

August 4, 2015

State of Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Dear Sir/Madam:

Enclosed please find the necessary documents to qualify **Hybrid Insurance Services**, **LLC** for the authority to conduct business in your state.

I trust this letter and the enclosed documents/fees place them in compliance with your state statutes. If any further action is required, please do not hesitate to contact me.

Thank you for your consideration in this filing.

Sincerely,

Brenda Anthony

Corporate Qualification Division

/bsa

Enclosures

COVER LETTER

Registration Section

TO:

SUBJECT: Hybrid Insurance Services LLC	
Name	of Limited Liability Company
	lity Company for Authorization to Transact Business in Florida," Certificate of ove referenced foreign limited liability company to transact business in Florida
Please return all correspondence concerning this matt	ter to the following:
Brenda Anthony	
	Name of Person
Central Licensing Bureau	
	Firm/Company
1501 N University, Suite 550	
	Address
Little Rock, AR 72207	
	City/State and Zip Code
rhackmann@hybridfinancial.com	
E-mail address: (to be used for future annual report notification)
For further information concerning this matter, please	e call:
Brenda Anthony - Central Licensing Bureau	u, 501 \ 664-8044
Name of Contact Person	at (501 Area Code Daytime Telephone Number
MAILING ADDRESS:	STREET ADDRESS:
Division of Corporations Registration Section	Division of Corporations Registration Section
P.O. Box 6327	Clifton Building
Tallahassee, FL 32314	2661 Executive Center Circle Tallahassee, FL 32301
Enclosed is a check for the following amour	
□ \$125.00 Filing Fee ■ \$130.00 Filing Certificate of S	Fee & □ \$155.00 Filing Fee & □ \$160.00 Filing Fee, Certificate

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

1. Hybrid Insurance Services LLC (Name of Foreign Limited Liability Compan	ny; must include "Limited Liability Company," "L.L.C.," or "LLC.")	
(If name unavailable, enter alternate name adopted for the Liability Company," "L.L.C," or "LLC.")	purpose of transacting business in Florida. The alternate name must include "Limited	
2. Delaware	3, 47-4566258	
(Jurisdiction under the law of which foreign limited liab company is organized)	bility (FEI number, if applicable)	
4. Upon Qualification		
(Date first transacted	d business in Florida, if prior to registration.) 4 & 605.0905, F.S. to determine penalty liability)	
5. 489 Fifth Avenue, 15th Floor		
New York, NY 10017		
(S	Street Address of Principal Office)	
6. 489 Fifth Avenue, 15th Floor		
New York, NY 10017		
	(Mailing Address)	
7. The name, title or capacity and address of Rusell F. Hackmann, Managing Member	of the person(s) who has/have authority to manage is/are: 489 Fifth Avenue, 15th Floor, New York, NY 10017	
Marc Paley, Manager	489 Fifth Avenue, 15th Floor, New York, NY 10017	
having custody of records in the jurisdiction acceptable. If the certificate is in a foreign lamust be submitted) Sign (In accordance with section 605.0203, F.S., the execution of this	tence, no more than 90 days old, duly authenticated by the official n under the law of which it is organized. (A photocopy is not anguage, a translation of the certificate under oath of the translator nature of an authorized person document constitutes an affirmation under the penalties of perjury that the facts stated herein are to the Department of State constitutes a third degree felony as provided in s.817.155, F.S.)	

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 605.0113 or 605.0902 (1)(d), FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of	of the Limited Liability Company is:	
Hybrid Insuranc	nce Services LLC	
If unavailable	e, the alternate to be used in the state of Florida is:	
2. The name a	and the Florida street address of the registered agent and offic	e are:
	NRAI Services, Inc.	
	(Name)	
	1200 South Pine Island Road	
	Florida Street Address (P.O. Box NOT ACCEPTABLE)	
	Plantation FL 33324	
	City/State/Zip	
liability comporegistered age statutes relation	named as registered agent and to accept service of process for the pany at the place designated in this certificate, I hereby accept to gent and agree to act in this capacity. I further agree to comply ting to the proper and complete performance of my duties, and I poligations of my position as registered agent as provided for in Complete performance.	he appointment as with the provisions of all am familiar with and
	By: (Signature)	<u></u>
	\$ 100.00 Filing Fee for Application \$ 25.00 Designation of Registered A \$ 30.00 Certified Copy (optional) \$ 5.00 Certificate of Status (option	

Delaware

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The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "HYBRID INSURANCE SERVICES LLC" IS

DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN

GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF

THIS OFFICE SHOW, AS OF THE TWENTY-THIRD DAY OF JULY, A.D. 2015.

5788836 8300

151086326

AUTHENT CATION: 2584909

DATE: 07-23-15

You may verify this certificate online at corp.delaware.gov/authver.shtml