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PICK-UP	WAIT	MAIL
(B	usiness Entity Name	e)
(D	ocument Number)	
Certified Copies	Certificates of	of Status
Special Instructions to	Eiling Officer	
Opecial instructions to	orning Officer.	
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Office Use Only



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SECTION OF STATE
TALLAHASSEE, FIRRID.

COVER LETTER

	tration Section on of Corporations			
	lavas Formula, LLC			
SUBJECT: _	Name of Limited Liability Company			
	Application by Foreign Limited Liability Company for Authorization to Transact Business in Florida," Certificate of check are submitted to register the above referenced foreign limited liability company to transact business in Florida			
Please return a	Il correspondence concerning this matter to the following:			
	Pamela J. Herzenberg			
	Name of Person			
	Pamela J. Herzenberg Attorney at Law			
Firm/Company				
	10 Julia Court			
	Address			
	Tinton Falls, NJ 07712			
	City/State and Zip Code			
	nancy.wynne@havasww.com			
	E-mail address: (to be used for future annual report notification)			
For further info	ermation concerning this matter, please call:			
Pam	nela J. Herzenberg 732 804-4512			
	Name of Contact Person Area Code Daytime Telephone Number			
Divisi Regisi P.O. E	ING ADDRESS: on of Corporations pration Section Box 6327 Division of Corporations Clifton Building Division Section Division of Corporations Registration Section Division Section Section Division Section Section Division Section Section Section Section Section Division Section Sec			
	a check for the following amount: 25.00 Filing Fee			



FLORIDA DEPARTMENT OF STATE Division of Corporations

February 19, 2015

PAMELEA J HERZENBERG 10 JULIA COURT TINTON FALLS, NJ 07712

SUBJECT: HAVAS FORMULA, LLC

Ref. Number: W15000012221

We have received your document for HAVAS FORMULA, LLC and your check(s) totaling \$155.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

You must insert the title or capacity of person(s) authorized to manage this limited liability company above the name(s) and address(es) listed. Such titles may include: Manager (MGR), Authorized Member (AMBR), AuthorizedPerson (AP), or Authorized Representative (AR).

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Tim Burch Regulatory Specialist II

Letter Number: 015A00003507

• APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

(Date first transacted business in Florida, if prior to registration.) (See sections 605.0904 & 605.0905, P.S. to determine penalty liability) 200 Hudson Street New York, NY 10013 (Street Address of Principal Office) (Mailling Address) (Mailling Address) (Mailling Address) (Mailling Address) (Mailling Address) (Mailling Address) (Part Address) (Mailling		cimited Liability Company; must include "Limited Liability Company,"	1.L.C., Of LLC.)
(Date first transacted business in Florida, if prior to registration.) (See sections 605.0904 & 605.0905, P.S. to determine penalty liability) 200 Hudson Street New York, NY 10013 (Street Address of Principal Office) (Mailling Address) (Mailling Address) (Mailling Address) (Mailling Address) (Mailling Address) (Mailling Address) (Part Address) (Mailling			alternate name must include "Limited
(Date first transacted business in Florida, if prior to registration.) (See sections 603.0904 & 605.0905, F.S. to determine penalty liability) 200 Hudson Street New York, NY 10013 (Street Address of Principal Office) (Mailing Address) (Mailing Address) (Mailing Address) (Mailing Address) The name title or capacity and address of the person(s) who has/have authority to manage is/are: Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 (Mailing Address) (Mailing Add	Delaware		
(See sections 605.0904 & 605.0905, F.S. to determine penalty liability) 200 Hudson Street New York, NY 10013 (Street Address of Principal Office) (Mailing Address) (Mailing Addres	(Jurisdiction under the law of w company is organized)	which foreign limited liability 3(FEI numb	er, if applicable)
(See sections 605.0904 & 605.0905, F.S. to determine penalty liability) 200 Hudson Street New York, NY 10013 (Street Address of Principal Office) (Mailing Address) (Mailing Addres			
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New York, NY 10013 (Mailing Address) (Mailing Add	000 11d 04	(Street Address of Principal Office)	SS
(Mailing Address) (Mailing Addr	200 Hudson Street		<u> </u>
The name title or capacity and address of the person(s) who has/have authority to manage is/are: Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Itexis McCance, at 1215 Cushman Ave., San Diego, CA 92110 Indranager Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Itexis McCance, at 1215 Cushman Ave., San Diego, CA 92110 Indranager Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Indrew Benett, Sean Lyon	New York, NY 1001	3	(A)
The name, title or capacity and address of the person(s) who has/have authority to manage is/are: Indrew Benett, Sean Lyons and Frank Mangano, at 200 Hudson Street, NY, NY 10013 Idexis McCance, at 1215 Cushman Ave., San Diego, CA 92110 Indrawger Ilichael Olguin, at 580 Broadway, Ste. 1100, New York, NY 10012 Attached is an original certificate of existence, no more than 90 days old, duly authenticated by the official original custody of records in the jurisdiction under the law of which it is organized. (A photocopy is not ceptable. If the certificate is in a foreign language, a translation of the certificate under oath of the translatust be submitted)		(Mailing Address)	= = = = = = = = = = = = = = = = = = =
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living custody of records in the jurisdiction under the law of which it is organized. (A photocopy is not ceptable. If the certificate is in a foreign language, a translation of the certificate under oath of the translatust be submitted)		Broadway, Ste. 1100, New York, NY 10012	
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1 May Wyllis		1 May Wyller	
Signature of an authorized person accordance with section 605.0203, F.S., the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein at aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.)	accordance with section 605.0203, aware that any false information su	Signature of an authorized person F.S., the execution of this document constitutes an affirmation under the penaltitude in a document to the Department of State constitutes a third degree felo	
Nancy Wynne	•		
Typed or printed name of signee	Na		

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 605.0113 or 605.0902 (1)(d), FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name	e of the Limited Liability C	Company is:	
If unavailab	le, the alternate to be used i	in the state of Florida is:	
2. The name	e and the Florida street add	ress of the registered agent and office are:	15 H SECR
	Corporation Service Cor	mpany	IR -2
	(Name)		
	1201 Hays Street		TLORA
Florida Street Address (P.O. Box NOT ACCEPTABLE)		- OF S	
	Tallahassee	32301 FL	
		City/State/Zip	
Having been	ı named as registered agent	and to accept service of process for the above	e stated limited

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

Corporation Service Company

By:

(Signature)

Robert O'Byrne
Vice President

\$ 100.00 Filing Fee for Application
\$ 25.00 Designation of Registered Agent
\$ 30.00 Certified Copy (optional)
\$ 5.00 Certificate of Status (optional)

Delaware

PAGE 1

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "HAVAS FORMULA, LLC" IS DULY FORMED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING

AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE

SHOW, AS OF THE THIRTEENTH DAY OF JANUARY, A.D. 2015.

15 MAR -2 PM 4: N6
SECRETARY OF STATE
FALLAHASSSEE, FLORIDA

5657066 83**0**0

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AUTHENTY CATION: 2035242

DATE: 01-13-15

You may verify this certificate online at corp.delaware.gov/authver.shtml