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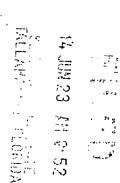
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PICK-UP	☐ WAIT	MAIL			
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FLORIDA DEPARTMENT OF STATE Division of Corporations

June 10, 2014

MYLLC.COM 5716 CORSA AVE STE 110 WESTLAKE VILLAGE, CA 91362

SUBJECT: IRA KINDERCARE ORLANDO LLC

Ref. Number: W14000036035

We have received your document for IRA KINDERCARE ORLANDO LLC and your check(s) totaling \$155.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

You must insert the letters "MGRM" beside the name and address of each managing member and/or the letters "MGR" beside the name and address of each manager listed in the document.

Please return the corrected original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Justin M Shivers Regulatory Specialist II Registration/Qualification Section

Letter Number: 914A00012526

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 605.0902, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

(Name of Foreign Limited I	Liability Company; must inclu	de "Limited Liability Co	mpany," "L.L.C.	," or "LLC.")		
(If name unavailable, enter alternate name Liability Company," "L.L.C," or "LLC.")		ansacting business in Flo	rida. The alterna	te name must in	clude "Li	— imit
Delaware						
2. (Jurisdiction under the law of which fo	roign limited lightlity	3 	El number, if ap	nlicable)		
company is organized)	reign nimed habinty	(r	isi number, n ap	pitcable)		
4. Upon Registration						
(Da	te first transacted business in lections 605.0904 & 605.0905,	Florida, if prior to registr	ation.)			_
5000 Birch Street West Tov		r.s. to determine penalty	y naomiy)			
5. Soud Birch Street West Tov	ver suite 6000					_
Newport Beach	CA	92660				
	(Street Address	of Principal Office)				
5000 Birch Street West Tow	er suite 6000	- ,				
6.						_
Newport Beach	CA	92660		4 · · · · · · · · · · · · · · · · · · ·	w •	
14044poit boach						
	(Mailin	ng Address)		yer er t	-q	
				ļ	(m)	
7. The name, title or capacity a			e authority to	manage is/		
	and address of the person	on(s) who has/have	e authority to	manage is/	are:	
7. The name, title or capacity a	and address of the person	on(s) who has/have	e authority to	manage is/		_ ·
7. The name, title or capacity a	and address of the personand address of the personand personant pe	on(s) who has/have		o manage is/		_ ·
7. The name, title or capacity a	and address of the personand address of the personand personant pe	on(s) who has/have			: - 52 - 73	_ ·
7. The name, title or capacity a	and address of the personand address of the personand personant pe	on(s) who has/have		en e	ි. • •	- ,
7. The name, title or capacity a	and address of the personal ad	on(s) who has/have rtfolio ewport Beach, C.	A 92660 old, duly authorganized. (A	nenticated by	y the of	
7. The name, title or capacity and the manner of the manne	and address of the personal ad	on(s) who has/have rtfolio ewport Beach, C. nore than 90 days of law of which it is translation of the of	A 92660 old, duly auth organized. (A certificate un	nenticated by	y the of	
7. The name, title or capacity and the manner of the manne	IRA KinderCare Policate of existence, no me jurisdiction under the na foreign language, a sexecution of this document const	on(s) who has/have rtfolio ewport Beach, C. nore than 90 days of law of which it is translation of the of the control of the	A 92660 old, duly authorganized. (Accrtificate un	nenticated by A photocopy der oath of	y the of y is not the trans	nsla rein
7. The name, title or capacity at Amer Malas on behalf of 5000 Birch Street West To 8. Attached is an original certificate is in the acceptable. If the certificate is in must be submitted)	icate of existence, no me jurisdiction under the na foreign language, a Signature of are execution of this document constitute of the Department of the Depa	on(s) who has/have rtfolio ewport Beach, C. nore than 90 days of law of which it is translation of the of the control of the	A 92660 old, duly authorganized. (Accrtificate un	nenticated by A photocopy der oath of	y the of y is not the trans	nsla rein

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 605.0113 or 605.0902 (1)(d), FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

	e of the Limited Liability Con Care Orlando LLC			
If unavailab	le, the alternate to be used in t	he state of Florida is:		
2. The name	e and the Florida street addres	s of the registered agent and office a	are:	
	InCorp Services, Inc.			
		(Name)	His and	whan 👁
	17888 67th Court North		1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	14 JUE 23
	Florida Street Address (P.O. Box NOT ACCEPTABLE)			. 31 33 63
	Loxahatchee	33470 FL	,	9
		City/State/Zip		
liability com registered as statutes rela	pany at the place designated in gent and agree to act in this ca ting to the proper and complet	d to accept service of process for the n this certificate, I hereby accept the pacity. I further agree to comply wit e performance of my duties, and I an gistered agent as provided for in Cha	appointme th the prov n familiar v	ent as isions of all with and

\$ 100.00 Filing Fee for Application \$ 25.00 Designation of Registered Agent \$ 30.00 Certified Copy (optional) \$ 5.00 Certificate of Status (optional)

on behalf of Incorp Services, Inc.

Delaware

PAGE 1

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "IRA KINDERCARE ORLANDO LLC" IS DULY

FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD

STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS

OFFICE SHOW, AS OF THE TWENTY-NINTH DAY OF MAY, A.D. 2014.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE NOT BEEN ASSESSED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "IRA KINDERCARE ORLANDO LLC" WAS FORMED ON THE TWENTY-SEVENTH DAY OF MAY, A.D. 2014.

5539957 8300

140746182

AUTHENTICATION: 1408094

DATE: 05-29-14

You may verify this certificate online at corp.delaware.gov/authver.shtml