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COVER LETTER

	ntion Section of Corporations			
SUBJECT: P	Marshall and Associates LLC			
	Name of Foreign	Limited Lial	bility Co	mpany
Dear Sir or Mad	lam:			
The enclosed ap	oplication, certificate and fee(s)	are submitted	for filing	3.
Please return all	correspondence concerning this	s matter to the	following	ng:
Patricia A. Harris	, Esq.			
	Name of Person		_	
LicenseSure LLC				
	Firm/Company			
801 Second Aven	ue, 15th Floor			
	Address		_	
New York, NY 10	0017			
	City/State and Zip Code		_	
pharris@licensesu	ıre.biz			
E-mail addres	ss: (to be used for future annual	report notifica	ation)	
For further info	rmation concerning this matter,	please call:		
Patricia A. Harris,	, Esq.	at (554-23	367
Ì	Name of Person	Area Code	& Dayt	ime Telephone Number
Division P.O. Bo	ation Section n of Corporations		Divisio The Ce 2415 N	ddress: ation Section n of Corporations ntre of Tallahassee . Monroe Street, Suite 810 ssee, FL 32303
■\$25 Filing Fe	d is a check for the following a e \$30 Filing Fee & Certificate of Status	mount: □ \$55 Filing Certified (☐ \$60 Filing Fee, Certificate of Status & Certified Copy
CR2E055 (9/15)				

APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY TO FILE AMENDMENT TO CERTIFICATE OF AUTHORITY TO TRANSACT BUSINESS IN FLORIDA

SECTION I (1-4 must be completed)

State: P Marshall and Associates, LLC Enter new principal office address, if applicable:					-
					-
(Principal office address MUST BE A STREET ADDRESS)					- -
Enter new mailing address, if applicable: (Mailing address			· 	792 E.	-
MAY BE A POST OFFICE BOX)				<u>[]</u> [0]	
			: R :: X	ယ	- (-55=
2. The Florida document number of this limited lial	bility company is: M07000	0002523		PH	- [
Casasia			四點	2: 2	٠
3. Jurisdiction of its organization: Georgia		<u>.</u>	<u></u>	7	-
4. Date authorized to do business in Florida: April	30, 2007				_
SECTION II (5-9 complete only the applicable c	changes)				
5. New name of the limited liability company: (must	contain "Limited Liability	Company, " "L.	L.C.," or	"LLC.	.̄")
(If name unavailable, enter alternate name adopted copy of the written consent of the managers or man must contain "Limited Liability Company," "L.L.C	aging members adopting the	ing business in Fl he alternate name	orida and . The alte	d attach ernate r	a name
6. If amending the registered agent and/or registered registered agent and/or the new registered office ad	d officer address on our red dress here:	cords, enter the na	ame of th	e new	
Name of New Registered Agent:					_
New Registered Office Address:					
	Enter Flo	orida Street Addr	ess		-
<u></u>	Cin	, Florida	7: 0	.,	-
	City		Zip Co	ode	
New Registered Agent's Signature, if changing Reg I hereby accept the appointment as registered agen the provisions of all statutes relative to the proper of and accept the obligations of my position as registe document is being filed to merely reflect a change is liability company has been notified in writing of this	t and agree to act in this ca and complete performance ered agent as provided for i in the registered office addi	of my duties, and in Chapter 605, F	l I am fan S.S. Or. if	niliar w this	ith

8. If the amendment changes person, title or capacity in accordance with 605.0902 (1)(e), indicate that change: Remove Manager/Member; add Managers							
tle/ Capacity	<u>Name</u>	<u>Address</u>	Type of Action				
IGR	Josh Delman	750 W Center St #301 West Bridgewater, MA 02379	■Add				
			□Remo				
IGR	Don MacKenzie	750 W Center St #301 West Bridgewater, MA 02379	•Add				
1GRM	Patrick W. Marshall	1000 Holcomb Woods Pkwy, Suite 210 Roswell, GA 30076	• Remo				
		<u> </u>	□Add				
			□Remo				
			□Add				
			□Remo				
			□Add				
aforemention	certificate, if required: no more the damendment(s), duly authenticander the law of which this entity is	ated by the official having custody of records in the sorganized.	□Remo				
aforemention	ed amendment(s), duly authentica nder the law of which this entity is	ated by the official having custody of records in the sorganized.	2				

Filing Fee: \$25.00

State of Delaware Secretary of State Division of Corporations Delivered 08:20 AM 12:06:2021 FILED 08:20 AM 12:06:2021 SR 20213982089 - File Number 6443857

Certificate of Conversion

STATE OF DELAWARE CERTIFICATE OF CONVERSION FROM A NON-DELAWARE LIMITED LIABILITY COMPANY TO A DELAWARE LIMITED LIABILITY COMPANY PURSUANT TO SECTION 18-214 OF THE LIMITED LIABILITY COMPANY ACT

- The jurisdiction where the Non-Delaware Limited Liability Company first formed is Georgia.
- 2) The jurisdiction immediately prior to filing this Certificate is Georgia.
- 3) The date the Non-Delaware Limited Liability Company first formed is December 19, 2003.
- 4) The name of the Non-Delaware Limited Liability Company immediately prior to filing this Certificate is P. Marshall & Associates, LLC.
- The name of the Limited Liability Company as set forth in the Certificate of Formation is P. Marshall & Associates, LLC.

IN WITNESS WHEREOF, the undersigned have executed this Certificate on the 6^{th} day of December, A.D. 2021.

Authorized Person Name: Patrick W. Marshall

Print or Type

State of Delaware
Secretary of State
Division of Corporations
Delivered 08:20 AM 12/06/2021
FILED 08:20 AM 12/06/2021
SR 20213982089 - File Number 6443857

Certificate of Formation

STATE OF DELAWARE CERTIFICATE OF FORMATION OF LIMITED LIABILITY COMPANY

The undersigned authorized person, desiring to form a limited liability company pursuant to the Limited Liability Company Act of the State of Delaware, hereby certifies as follows:

- 1. The name of the limited liability company is P. Marshall& Associates, LLC.
- 2. The Registered Office of the limited liability company in the State of Delaware is located at 251 Little Falls Drive, in the City of Wilmington, Zip Code 19808. The name of the Registered Agent at such address upon whom process against this limited liability company may be served is Corporation Service Company.

Authorized Person

Name: Patrick W. Marshall

Print or Type