


**2007 LIMITED LIABILITY COMPANY ANNUAL REPORT**

**FILED**  
**Apr 16, 2007 8:00 am**  
**Secretary of State**

04-16-2007 90344 013 \*\*\*\*50.00

**DOCUMENT # M04000004840**

1. Entity Name  
**ARBY'S, LLC**



Principal Place of Business  
**1155 PERIMETER CENTER WEST  
 SUITE 1200  
 ATLANTA, GA 30338 US**

Mailing Address  
**1155 PERIMETER CENTER WEST  
 SUITE 1200  
 ATLANTA, GA 30338 US**

2. Principal Place of Business - No P.O. Box #  
 Suite, Apt. #, etc.

3. Mailing Address  
 Suite, Apt. #, etc.

City & State  
 Zip Country

04032007 Chg-LLC CR2E083 (12/06)

4. FEI Number  
**13-3760393**

Applied For  
 Not Applicable

5. Certificate of Status Desired  **\$5.00** Additional Fee Required

6. Name and Address of Current Registered Agent

**CORPORATION SERVICE COMPANY  
 1201 HAYS STREET  
 TALLAHASSEE, FL 32301-2525**

7. Name and Address of New Registered Agent

Name  
 Street Address (P.O. Box Number is Not Acceptable)  
 City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE \_\_\_\_\_ (NOTE: Registered Agent signature required when reinstating) DATE \_\_\_\_\_

**Filing Fee is \$50.00  
 Due by May 1, 2007**

**Make check payable to  
 Florida Department of State**

9. MANAGING MEMBERS/MANAGERS	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	MGR SMITH, ROLAND 1155 PERIMETER CENTER WEST SUITE 1200 ATLANTA, GA 30338 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	MGR MCCARRON, FRANCIS T 280 PARK AVE. NEW YORK, NY 10017 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	MGR SCHORR, BRIAN L 280 PARK AVE. NEW YORK, NY 10017 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	SVP GIMSON, CURTIS S 1155 PERIMETER CENTER WEST SUITE 1200 ATLANTA, GA 30338 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	SVP ROSEN, STUART I 280 PARK AVE NEW YORK, NY 10017 <input type="checkbox"/> Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VP CROWE, ROBERT J 280 PARK AVE NEW YORK, NY 10017 <input type="checkbox"/> Delete

10. ADDITIONS/CHANGES	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input type="checkbox"/> Addition

11. I hereby certify that the information supplied with this filing does not qualify for the exemptions contained in Chapter 119, Florida Statutes. I further certify that the information indicated on this report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 608, Florida Statutes.

SIGNATURE: Robert J. Crowe VICE PRESIDENT Date: 4-10-07 Daytime Phone #: 212-451-3115

ATTACHMENT  
60036814  
#M84000004840  
ARBY'S, LLC

Managers

Francis T. McCarron  
Brian L. Schorr  
Roland C. Smith

Officers

Roland C. Smith	Chairman and Chief Executive Officer
Thomas A. Garrett	President and Chief Operating Officer
Stephen E. Hare	Chief Financial Officer
Sharron L. Barton	Chief Administrative Officer and Assistant Secretary
Cheryl Barre	Chief Marketing Officer
Nils H. Okeson	General Counsel and Assistant Secretary
Edward P. Garden	Executive Vice President
Francis T. McCarron	Executive Vice President
Brian L. Schorr	Executive Vice President
Jason T. Abelkop	Senior Vice President – Field Marketing and National Media
Ray Biondi	Senior Vice President – Franchise Management
Daniel T. Collins	Senior Vice President – Treasurer and Assistant Secretary
Curtis S. Gimson	Senior Vice President
Edward Gleich	Senior Vice President – Concept Development
Steven B. Graham	Senior Vice President – Corporate Controller
John L. Gray, Jr.	Senior Vice President - Corporate Communications
Darin M. Harris	Senior Vice President – Franchise Development
Wendy E. Henderson	Senior Vice President – Risk Management
Christopher P. Kuehn	Senior Vice President – National Marketing
Michael I. Lippert	Senior Vice President – Operations
Debra Mager	Senior Vice President – National Advertising
J. Cletus McGinty	Senior Vice President – Human Resources, Employment and Litigation
J. David Pipes	Senior Vice President – Financial Services
Stuart I. Rosen	Senior Vice President and Secretary
Karen L. Shelledy	Senior Vice President - Franchise Services
Melissa M. Strait	Senior Vice President – Training and Development

# ATTACHMENT

60036814  
#M04000004840

John A. Todd, Jr.	Senior Vice President - Development
Don Zimmerman	Senior Vice President and Chief Information Officer
Sandra A. Arkell	Vice President – Assistant Corporate Controller
Mary Ellen Barto	Vice President – Media Services
Jeffrey Blackmun	Vice President – Product Development
Jeffrey B. Brams	Vice President and Associate General Counsel
Kimberly A. Butler	Vice President – Tax
David Conklin	National Vice President – Real Estate
Robert J. Crowe	Vice President
John M. Dasis	Vice President – Operations Controller
William J. Duffy	Vice President – Mergers and Acquisitions
David C. Emberton	Vice President – Franchise Training
Susan M. Gordon	Vice President – Real Estate Counsel
Gregory L. Hawkins	Vice President – Community Relations
Allison K. Hyer	Vice President – Concept Design and Architecture
Pamela Jenkins	Vice President – Internal Audit
Wendy Kleefeld	Vice President – Assistant Controller, Shared Services
David I. Mossé	Vice President and Assistant Secretary
William G. Norton	Vice President – Print and Fulfillment
Cynthia S. Richardson	Vice President – Company Marketing
Charles M. Sliker	Vice President – Operations Services
Jane A. Singletary	Assistant Secretary

As of January 30, 2007