

2011 LIMITED LIABILITY COMPANY ANNUAL REPORT

DOCUMENT# M04000001356

FILED
Apr 27, 2011
Secretary of State

Entity Name: TIAA-CREF INDIVIDUAL & INSTITUTIONAL SERVICES, LLC

Current Principal Place of Business:

730 THIRD AVENUE
NEW YORK, NY 10017

New Principal Place of Business:

Current Mailing Address:

730 THIRD AVENUE
NEW YORK, NY 10017

New Mailing Address:

FEI Number: 55-0856733

FEI Number Applied For ()

FEI Number Not Applicable ()

Certificate of Status Desired ()

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE, FL 323012525 US

Name and Address of New Registered Agent:

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

MANAGING MEMBERS/MANAGERS:

Title: MGR
Name: KURZWEIL, MATTHEW L
Address: 730 THIRD AVENUE
City-St-Zip: NEW YORK, NY 10017

Title: MGR
Name: ANDRADE, KATHIE
Address: 730 THIRD AVENUE
City-St-Zip: NEW YORK, NY 10017

Title: MGR
Name: JONES, ERIC T
Address: 730 THIRD AVENUE
City-St-Zip: NEW YORK, NY 10017

Title: MGR
Name: DECKBAR, CAROL
Address: 730 THIRD AVENUE
City-St-Zip: NEW YORK, NY 10017

Title: MGR
Name: KENNEDY, PETER
Address: 730 THIRD AVENUE
City-St-Zip: NEW YORK, NY 10017

Title: ASEC
Name: ACOSTA, JANET
Address: 730 THIRD AVENUE
City-St-Zip: NEW YORK, NY 10017

I hereby certify that the information indicated on this report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 608, Florida Statutes.

SIGNATURE: JANET ACOSTA

ASEC

04/27/2011

Electronic Signature of Signing Managing Member, Manager, or Authorized Representative / Date