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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP WAIT MAIL

(Business Entity Name)

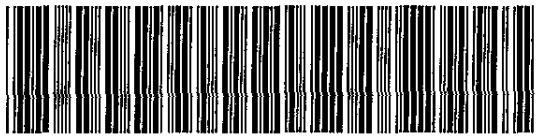
(Document Number)

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DIVISION OF CORPORATIONS
03 JUN -4 AM 8:44



Registration Section
Division of Corporations
Office of the Secretary of State
P.O. Box 6327
Tallahassee, FL 32314

W03-13982

May 6, 2003

Re: Registration of Foreign Limited Liability Company

Dear Sir or Madam:

Enclosed is an application to register a foreign limited liability company to transact business in Florida.

Accompanying the application is a certificate of designation of registered agent and a check in the amount of \$125.00, which includes the filing fee for the application and designation of registered agent. We do not require a certified copy or certificate of status but will appreciate the letter of acknowledgment.

Thank you for your assistance.

Sincerely,

THE PLOWSHARE GROUP, LLC

Harold F. Alvord
Managing Director

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DIVISION OF CORPORATIONS
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FLORIDA DEPARTMENT OF STATE

Glenda E. Hood
Secretary of State

May 15, 2003

HAROLD F. ALVORD, MANAGING DIRECTOR
THE PLOWSHARE GROUP, LLC
2 HERITAGE DRIVE
DANBURY, CT 06811

SUBJECT: THE PLOWSHARE GROUP, LLC
Ref. Number: W03000013982

We have received your document for THE PLOWSHARE GROUP, LLC and your check(s) totaling \$125.00. However, the document has not been filed and is being retained in this office for the following:

Unfortunately, the enclosed certified copy does not meet our filing requirements. We require a certificate of existence, which usually consists of a single sheet of paper and clearly reflects the entity is a valid entity in its home state/country. You can obtain the certificate of existence from the same office that provided you with the certified copy.

Please return a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6958.

Lee Rivers
Document Specialist

Letter Number: 503A00030021

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Registration Section
Division of Corporations
Office of the Secretary of State
P.O. Box 6327
Tallahassee, FL 32314

May 27, 2003

Re: Registration of Foreign Limited Liability Company

Dear Sir or Madam:

Enclosed is the appropriate certificate of existence to accompany our application for authority to conduct business in Florida.

Attached is a copy of your letter of May 15, 2003, as requested. We will continue to appreciate the letter of acknowledgment.

Thank you for your assistance.

Sincerely,

THE PLOWSHARE GROUP, LLC


Harold F. Alvord
Managing Director

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APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 608.503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY COMPANY TO TRANSACT BUSINESS IN THE STATE OF FLORIDA:

1. The Plowshare Group, LLC (Name of foreign limited liability company)

2. Delaware, USA (Jurisdiction under the law of which foreign limited liability company is organized) 3. 65-1176025 (FEI number, if applicable)

4. February 28, 2003 (Date of Organization) 5. December 31, 2070 (Duration: Year limited liability company will cease to exist or "perpetual")

6. NA (Date first transacted business in Florida. (See sections 608.501, 608.502, and 817.155, F.S.))

7. 2 Heritage Drive Danbury, CT 06811-3430 (Street address of principal office)

8. If limited liability company is a manager-managed company, check here []

9. The name and usual business addresses of the managing members or managers are as follows:

Harold F. Alvord 2 Heritage Dr Danbury, CT 06811-3430

Richard J. Wessner 9 Market Place New Hope, PA 18938

John S. Chandler 9356 NW 53rd St Sunrise, FL 33351

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10. Attached is an original certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (A photocopy is not acceptable. If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted.)

11. Nature of business or purposes to be conducted or promoted in Florida:

Management consulting

Handwritten signature of Harold F. Alvord

Signature of a member or an authorized representative of a member. (In accordance with section 608.408(3), F.S., the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Harold F. Alvord

Typed or printed name of signee

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 608.415 or 608.507, FLORIDA STATUTES,
THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING
STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE
STATE OF FLORIDA.

1. The name of the Limited Liability Company is:

The Plowshare Group, LLC

2. The name and the Florida street address of the registered agent and office are:

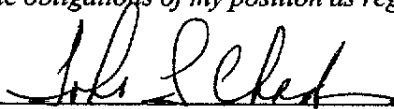
John S. Chandler
(Name)

9356 NW 53rd Street
Florida street address (P.O. Box **NOT** ACCEPTABLE)

Sunrise, FL 33351
(City/State/Zip)

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Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.


(Signature)

\$ 100.00	Filing Fee for Application
\$ 25.00	Designation of Registered Agent
\$ 30.00	Certified Copy (optional)
\$ 5.00	Certificate of Status (optional)

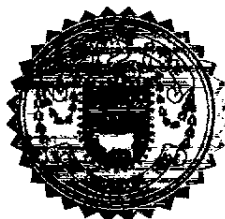
Delaware

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The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "THE PLOWSHARE GROUP, LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FIRST DAY OF MAY, A.D. 2003.

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DIVISION OF CORPORATIONS
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Harriet Smith Windsor

Harriet Smith Windsor, Secretary of State

AUTHENTICATION: 2428152

DATE: 05-21-03