

M03 000000181



FLORIDA DEPARTMENT OF STATE
Division of Corporations

May 14, 2024

000427749350

A.R.C. ACCOUNTS RECOVERY (U.S.A.) CORPORATION LLC
3027 HARVESTER ROAD
SUITE 304
BURLINGTON ON CANADA BC, L7N-3G7 XX

Due to your failure to respond to our letter advising you of your limited liability company not maintaining a registered agent and giving 60 days notice of our intent to revoke the authority of the above limited liability company, this limited liability company is now revoked.

A Certificate of Revocation is enclosed.

If you have any questions concerning this matter, please call (850) 245-6050.

Becky McKnight
Operations & Management Consultant Mgr
Division of Corporations

Letter Number: 024A00010490

State of Florida



Department of State

CERTIFICATE OF REVOCATION

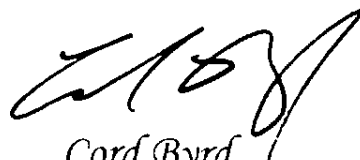
The requirements of section 605.0908, Florida Statutes, requiring 60 days notice of our proposed revocation of the certificate of authority of a foreign limited liability company authorized to transact business in Florida, have been met for A.R.C ACCOUNTS RECOVERY (U.S.A.) CORPORATION LLC, a Delaware limited liability company. The certificate of authority of this limited liability company is hereby revoked as of May 14, 2024 for failure to designate and maintain a registered agent, as required by law.

The document number of this limited liability company is M03000000181.

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this the
Fourteenth day of May, 2024



CR2E022 (01-11)


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Secretary of State