

M03000000181

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

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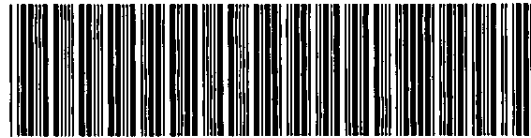
(Business Entity Name)

(Document Number)

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COVER LETTER

TO: Registration Section
Division of Corporations

SUBJECT: A.R.C. Accounts Recovery (U.S.A.) Corporation LLC
Name of Foreign Limited Liability Company

Dear Sir or Madam:

The enclosed Affidavit by Foreign Limited Liability Company to Change Manager(s) or Managing Member(s) and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Michelle MacDonald

Name of Person

A.R.C. Accounts Recovery (U.S.A.) Corporation LLC

Firm/Company

4240 Glanford Avenue

Address

Victoria, BC V8Z 4B8

City/State and Zip Code

michelle.macdonald@arc.ca

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Michelle MacDonald at (**866**) **427-3658 x1047**

Name of Person

Area Code and Daytime Telephone Number

STREET/COURIER ADDRESS:

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, Florida 32301

MAILING ADDRESS:

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

Enclosed is a check for the following amount:

☒ \$25 Filing Fee

☐ \$30 Filing Fee &
Certificate of Status

☐ \$55.00 Filing Fee &
Certified Copy

☐ \$60 Filing Fee,
Certificate of Status &
Certified Copy

**AFFIDAVIT BY FOREIGN LIMITED LIABILITY COMPANY
TO CHANGE MANAGER(S) OR MANAGING MEMBER(S)**

1. The name of the limited liability company as it appears on the records of the Florida Department of State is: A.R.C. Accounts Recovery (U.S.A.) Corporation LLC
2. This entity was formed under the laws of: Delaware
3. This entity was authorized to transact business in Florida on January 6, 2003
and its Florida document/registration number is M03000000181
4. The name and address of each manager or managing member is as follows:

Title:

"MGR" = Manager

"MGRM" = Managing Member

Name and Address:

MGRM

Michael Ogilvie

700-1001 Sherbrooke Street

Montreal, QC H2L 1L3 Canada

MGRM

Jim Novosad

5059 E. Oakhurst Way

Scottsdale, AZ 85254

MGRM

Joe Polard

4240 Glanford Avenue

Victoria, BC V8Z 4B8 Canada

MGRM

Karen Lundstrom

4240 Glanford Avenue

Victoria, BC V8Z 4B8 Canada

MGRM

Michelle MacDonald

4240 Glanford Avenue

Victoria, BC V8Z 4B8 Canada

Required Signature: Michelle MacDonald

Signature of Manager, Managing Member or Member

Filing Fee: \$25