FILED Apr 23, 2007 8:00 am Secretary of State 04-23-2007 90378 050 ****50.00

2007 LIMITED LIABILITY COMPANY

DOCUMENT # M02000000286 I STOTY-INSTITUTE VOLVO CARS OF NORTH AMERICA, LLC COUNTY APASCLISE BUS PCC D STE 230 Mult (RRP LACE APASCLISE BUS PCC D STE 230 Mult (RRP LACE SSUB, Apt 8, PCC. SSUB, Apt			ANNUAL	REPORT								
Phindipal Place of Burlines Walfing Address A PARKINE BUD FIRC D SET 330, MAIL DROP CA 17 DEARBOOK, Mel 48126 Sulfo, Apr. 4, etc.	1. Entity Name	8	•						600391	51		
ONE PREMIRE PLACE RINNE, CA 92618 2. Princebal Phase of Busines - No P.O. Box # Sutto, Apr. 4, 100. Cy & State	Principal Place	e of Business		Mailing Address			\dashv		000001			
Sulfo, Apt. 8, etc. Sulfo, Apt. 8, etc. Sulfo, Apt. 8, etc. Sulfo, Apt. 8, etc. City & State City &	ONE PREMIE	R PLACE		4 PARKLINE BLVD FOC D STE 330, MAIL DROP CA 17				4 (100)10 00 (M (LEAN WHE KIM EIM NI	IK BIIM BIIM 187	9 0 070) 18110 1 811	ESTIN COST
City & State Country Zip Country Signature	2. Principal Pr	lace of Busine	ess - No P.O. Box #	3. Mailing Address								
State Stat	Sulte, Apt, #, etc.									CR2E0		
S. Name and Address of Current Registered Agent 7. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 City FL Zip Code 1. The above named entity submits this statement for the purpose of changing its registered agent, or both, in the State of Fords. I am familiar with, and accopt the obligations of registered agent. 8. The above named entity submits this statement for the purpose of changing its registered agent, or both, in the State of Fords. I am familiar with, and accopt the obligations of registered agent. Since the obligat		c 				- 14				No	eldsoilqqA	
Name Street Address (P.O. Box Number is Not Acceptable)	Zφ				Coun	itry 					Foe Required	
Streat Address (P.O. Box Number is Not Acceptable) City FL Zip Code		6. Name	and Address of Current F	tegistered Agent		Name	7	, Name and	Address of New F	tegistered A	igent	
City FL ZP Code 8. The above named entity authorite his statement for the purpose of changing its registered agent, or both, in the State of Forde. I am familiar with, and accept the obligations of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligations of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligations of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligations of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the obligation of registered agent, or both, in the State of Forde. I am familiar with, and accept the forder. Billing Fee is \$50.00 B	1200 SOU	TH PINE IS	SLAND ROAD				tress (P.C). Box Numbe	r is Not Acceptabl			
8. The above named entity submits this stationers for the purpose of changing its registered office or registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, in both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the obligations of registered agent, or both, in the State of Forida. I am familiar with, and accorpt the familiar with familiar with fa	!					City		_			Zip Code	· ·
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Pilling Fee is \$50.00 Make check payable to Florida Department of State	· -	ions of registr	ered agent,								•	
PLUE by May 1, 2007 Provide Department of State	SIGNATURE.	Signature, hypedi	or printed name of registered again a	nd che il applicable. (MOT	E. Registero	an cangle troops to	requires of	en re-eccored		DATE		
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TITLE BD WERBIN, DAN STRET ADDRESS ONE PREMIER PLACE CITY-SI-27 IRVINE, CA 92618 TITLE T Delete TITLE NAME PETACH, ANN MARIE STRET ADDRESS ONE AMERICAN RD DEARBORN, MAY 8126 11. I hereby certify that the information supplied with this tiling close not qualify for the exemptions contained in Chapter 119, Florida Statutes, I further certify that the information limited ilability company or the receiver or trustee empowered to execute this report at required by Chapter 608, Florida Statutes. SIGNATURE: WERBIN, DAN BOBLES STRET ADDRESS CITY-SI-27 ITTLE DOUGN SPECK STRET ADDRESS CITY-SI-27 ITTLE NAME CA 92618 Change Addition Addition Addition Addition NAME STRET ADDRESS CITY-SI-27 TITLE NAME CA 92618 Change Addition Addition Addition NAME STRET ADDRESS CITY-SI-27 TITLE NAME STRET ADDRESS CITY-SI-27 TITLE NAME CA 92618 Change Addition Addition NAME CHAPLE CHAPLE Addition NAME STRET ADDRESS CITY-SI-27 TITLE NAME CA 92618 CHAPLE CHAPLE Addition NAME CHAPLE CHAPLE Addition NAME CHAPLE	STREET ADDRESS	ONE PRE	MIER PLACE		STR							
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BRADLEY GAYTON (NH), CHIEF TAX OFFICER

ATTACHMENT
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Volvo Cars of North America, LLC	· 								
List of Officiers and Directors as on 2nd April 2007									
Title	Name								
Assistant Treasurer	Neil Schloss								
Assistant Treasurer	Scott Stewart								
Assistant Treasurer and Chief Tax Officer	Bradley Gayton								
Chairman	Fredrik Arp								
Director	Anne Belec								
Director	Fredrik Arp								
Director	Gerard Keaney								
Director	Stuart Rowley								
Executive Vice President, Marketing	Hans Krondahl								
Executive Vice President, Sales Operations	Doug Speck								
President & CEO	Anne Belec								
Treasurer	Ann Petach								
Vice President & Chief Financial Officer	Bob Coon								
Vice President, Business Stategy & Distribution	Walt Langley								
Vice President, Communications	John Maloney								
Vice President, Consumer & Legal Affairs & General Counsel and Secretary	Michael Thomas								
Vice President, Corporate Communications	Roger Ormisher								
Vice President, Customer Service	Chris Dauerer								
Vice President, Human Resources	Juanita Mitchell								
Vice President, Midwestern Region	Jeff Pugliese								
Vice President, Network & Commercial Operations	Bill Gaudreau								
Vice President, Northern Region	Anastasios Panas								
Vice President, Southern Region	Steven Gamble								
Vice President, Western Region	Matt Malfitano								

Address of above Officers and Directors

One Premier Place Irvine, CA 92618