

MOOOOOO 2648
Little & Associates Architects

December 15, 2000



Registration Section
Division of Corporations
PO Box 6327
Tallahassee FL 32314

Re: Application for Foreign LLC Certificate of Authority

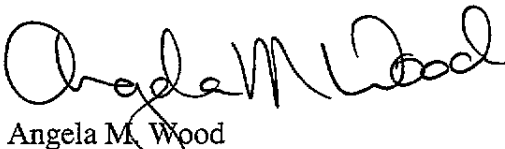
Dear Sir or Madam:

Please find enclosed our completed Application by Foreign Limited Liability Company, an executed Certificate of Designation of Registered Agent, and our check in the amount of \$130.00 to cover fees required for application filing, registered agent, and Certificate of Status.

Should you anything further in order to process this application please feel free to contact me at 704/561-7437 or via e-mail at awood@littlearch.com.

Sincerely,

LITTLE & ASSOCIATES LLC



Angela M. Wood
Corporate Assistant

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enclosures -

5815
WESTPARK DRIVE
CHARLOTTE, NC
28217
TELEPHONE
704.525.6350
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704.561.8700
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ARCHITECTURE
INTERIOR ARCHITECTURE
ENGINEERING
LAND PLANNING
LANDSCAPE
ARCHITECTURE
COMPUTER-AIDED
FACILITIES MANAGEMENT
STRATEGIC
FACILITY PLANNING
SPACE MANAGEMENT
MOVE MANAGEMENT
TECHNOLOGY
INTEGRATION
DIGITAL IMAGING
& ANIMATION
ENVIRONMENTAL
GRAPHICS
VISUAL MERCHANDISING

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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**APPLICATION BY FOREIGN LIMITED LIABILITY COMPANY FOR AUTHORIZATION TO
TRANSACTION BUSINESS IN FLORIDA**

IN COMPLIANCE WITH SECTION 608.503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN LIMITED LIABILITY COMPANY TO TRANSACTION BUSINESS IN THE STATE OF FLORIDA:

1. Little & Associates LLC
(Name of foreign limited liability company)
2. Delaware 3. _____
(Jurisdiction under the law of which foreign limited liability company is organized) (FEI number, if applicable)
4. November 13, 1998 5. Perpetual
(Date of Organization) (Duration: Year limited liability company will cease to exist or "perpetual")
6. anticipated February 2001
(Date first transacted business in Florida. (See sections 608.501, 608.502, and 817.155, F.S.))
7. 5815 Westpark Drive
Charlotte, NC 28217
(Street address of principal office)

8. If limited liability company is a manager-managed company, check here ☒

9. The name and usual business addresses of the managing members or managers are as follows:

Attached

10. Attached is an original certificate of existence, no more than 90 days old, duly authenticated by the official having custody of records in the jurisdiction under the law of which it is organized. (A photocopy is not acceptable. If the certificate is in a foreign language, a translation of the certificate under oath of the translator must be submitted.)

11. Nature of business or purposes to be conducted or promoted in Florida: _____

Architectural/Engineering Services

James J. Harris 12/15/00
Signature of a member or an authorized representative of a member.
(In accordance with section 608.408(3), F.S., the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

James J. Harris
Typed or printed name of signee

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415 or 608.507, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the Limited Liability Company is:

Little & Associates LLC

2. The name and the Florida street address of the registered agent and office are:

CT Corporation System

(Name)

1200 South Pine Island Road

Florida street address (P.O. Box **NOT** ACCEPTABLE)

Planation

FL

City/State/Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..


(Signature)

Mary R. Adams, Asst. Secretary

\$ 100.00	Filing Fee for Application
\$ 25.00	Designation of Registered Agent
\$ 30.00	Certified Copy (optional)
\$ 5.00	Certificate of Status (optional)

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TALLAHASSEE
SECRETARY OF STATE

FLORIDA
Foreign Limited Liability - Certificate of Authority
Question #9

Little & Associates LLC
5815 Westpark Drive
Charlotte, NC 28217

Officers & Directors
as of June 30th, 2000


Title	Profession	License #	Business Address
Daryl E. Radcliffe, PE	Engineer-Structural	FL 51624	5727 South Lewis St. Tulsa OK
James J. Harris, AIA	Architect	FL AR0014790	5815 Westpark Drive, Charlotte, NC
Philip A. Kuther, AIA	Architect	FL AR0016261	"
James L. McGarry, CPA	CPA	-	"
Robert E. Olson, PE	Engineer - Mechanical	FL 49259	5727 South Lewis St. Tulsa OK
William A. Parrish, AIA	Architect	CA 22973	"
Dennis C. Woody, AIA	Architect	FL AR0014660	"

State of Delaware
Office of the Secretary of State PAGE 1

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "LITTLE & ASSOCIATES LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE SIXTEENTH DAY OF OCTOBER, A.D. 2000.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA





Edward J. Freel, Secretary of State

AUTHENTICATION: 0736668

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DATE: 10-16-00