

Hughes Hubbard & Reed LLP

201 South Biscayne Boulevard
Miami, Florida 33131-4332
Facsimile: 305-371-8759
E-Mail: pearson@hugheshubbard.com

John E. Pearson
305-379-5557

L99000007933
November 15, 1999

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

100003048451--2
-11/18/99--01045-017
***125.00 ***125.00

Re: Monument Financial Services LLC

Dear Sirs:

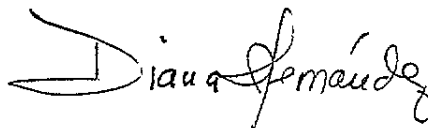
Enclosed are an original and a copy of the Articles of Organization of the above referenced limited liability company for filing by the Department of State. Also enclosed is a check for \$125.00 representing payment for the following:

1.	Filing fee	\$100.00
2.	Registered agent fee	<u>25.00</u>
		<u>\$125.00</u>

MJH

Please call me at (305) 379-7224 if you have any questions or comments concerning the enclosed documents.

Very truly yours,



Diana Hernandez
Secretary to John E. Pearson

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
99 NOV 18 PM 4:49

dh
Enc.

W6-MI993190.015

One Battery Park Plaza
New York, NY
10004-1482
212-837-6000

47, Avenue Georges Mandel
75116 Paris, France
(33) (1) 44.05.80.00

1300 I Street, N.W.
Washington, D.C.
20005-3306
202-408-3600

350 South Grand Avenue
Los Angeles, CA
90071-3442
213-613-2800

**ARTICLES OF ORGANIZATION
OF
MONUMENT FINANCIAL SERVICES LLC**

The undersigned, for the purpose of forming a Florida Limited Liability Company, hereby makes, acknowledges, and files the following Articles of Organization.

ARTICLE I -- NAME

The name of the Limited Liability Company is:

Monument Financial Services, LLC
80 S.W. 8th Street, Suite 2120
Miami, Florida 33130

ARTICLE II -- ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

80 S.W. 8th Street, Suite 2120
Miami, Florida 33130

**ARTICLE III
REGISTERED AGENT, REGISTERED OFFICE AND
REGISTERED AGENT'S SIGNATURE**

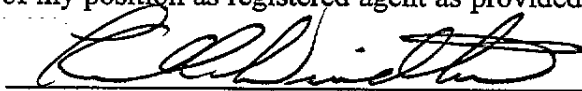
The name and the Florida street address of the registered agent are:

Kent A. Windhorst
Monument Financial Services, LLC
80 S.W. 8th Street, Suite 2120
Miami, Florida 33130

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
99 NOV 18 PM 4:49

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company, at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Kent A. Windhorst
Registered Agent

ARTICLE IV - MANAGEMENT

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

A handwritten signature in cursive script, appearing to read "Kent A. Windhorst", is written over a horizontal line.

Kent A. Windhorst