



THE UNITED STATES
CORPORATION
COMPANY

L99000007091

ACCOUNT NO. : 072100000032

REFERENCE : 433413 81793A

AUTHORIZATION :

COST LIMIT : \$ 155.00

Patricia Pigut

ORDER DATE : October 26, 1999

ORDER TIME : 2:27 PM

ORDER NO. : 433413-005

700003025747--4

CUSTOMER NO: 81793A

CUSTOMER: Thomas J. Skola, Esq
BECKER & POLIAKOFF, P.A.
BECKER & POLIAKOFF, P.A.
Suite 100
5201 Blue Lagoon Drive
Miami, FL 33126

DOMESTIC FILING

NAME: JRCP USA L.L.C.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY
 PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Tamara Odom

EXAMINER'S INITIALS:

FILED
99 OCT 26 AM 8:18
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

RECEIVED
99 OCT 26 PM 4:01
TALLAHASSEE, FLORIDA

JB-27-99

Articles of Organization for JRCP USA L.L.C.

The undersigned person, acting as the organizer of a limited liability company under the Florida Limited Liability Company Act, hereby adopts the following Articles of Organization:

1. **Name.** The name of this limited liability company is "JRCP USA L.L.C." ("Company").
2. **Duration.** The Company's period of duration shall be perpetual from the date of the filing of these Articles of Organization with the Florida Secretary of State, unless sooner dissolved by the members or as provided by statute.
3. **Purpose.** The Company is organized to conduct all lawful purposes allowed under the Florida Limited Liability Company Act.
4. **Principal Place of Business.** The mailing and street address of its initial principal place of business is:

5201 Blue Lagoon Drive, Suite 100
Miami, Florida 33126-2065
5. **Registered Agent and Office.** The name and address of its registered agent, whose "Consent to Appointment as Registered Agent" is included with these Articles, is:

Thomas J. Skola, Esq.
Becker & Poliakoff, P.A.
5201 Blue Lagoon Drive, Suite 100
Miami, FL 33126-2065

The address of its registered office is:

5201 Blue Lagoon Drive, Suite 100
Miami, FL 33126-2065
6. **Capitalization.** The capital contribution of its single member has a value of \$1,000.00.
7. **Additional Capital Contributions of Members.** Additional capital contributions may be contributed only upon the unanimous vote of the members, and no additional capital contribution will ever be required at the request of non-member third parties.
8. **Admission of Additional Members.** Additional members may be admitted only upon such terms as are unanimously agreed to by all members pursuant to the applicable provisions in the Operating Agreement.
9. **Continuity.** The members have the right to continue the business of the Company upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, or occurrence of any other event which terminates the continued membership of a member in the Company. Continuation may occur only pursuant to the terms of the Operating Agreement and with the unanimous vote of the members.

FILED
99 OCT 26 AM 8:18
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

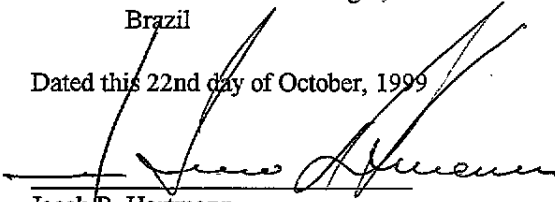
10. **Management.** The business of the Company shall be managed by one or more managers and is, therefore, a manager-managed company. The name and mailing address of the initial Managing Director of the Company is:

Jacob R. Hartmann
c/o Becker & Poliakoff, P.A.
Suite 100
5201 Blue Lagoon Drive
Miami, Florida 33126-2065

11. **Initial Members.** The name and address of the initial single member of the Company are as follows:

JR Consultoria e Participações Ltda
Florencio Ygarlúa, 270, Salas 509/508
90430-010 Porto Alegre, RS
Brazil

Dated this 22nd day of October, 1999



Jacob R. Hartmann,
as an authorized Representative
of the single member

State of Florida)
) ss
County of Miami-Dade)

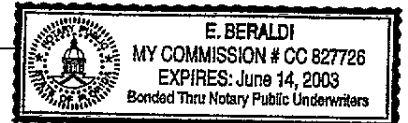
The foregoing Articles of Organization were acknowledged before me this 22nd day of October, 1999, by Jacob R. Hartmann, as an authorized Representative of the single member, who has produced his passport for identification.



Notary Public

My Commission expires:

Name of Notary: E. Beraldi



Consent to Appointment as Registered Agent

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in these Articles, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent, as provided for in Chapter 608, F.S.



Thomas J. Skola, as Registered Agent

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